

Digital Transformation Agency

Entity resources and planned performance

Digital Transformation Agency

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Digital Transformation Agency

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Digital Transformation Agency (DTA) is the Australian Government's trusted advisor on digital and ICT transformation. Our mission is to provide strategic and policy leadership, expert investment advice and oversight to drive digital transformation that delivers benefits to all Australians.

The DTA:

- provides strategic and policy leadership on whole-of-government and shared ICT investments and digital service delivery, including sourcing and capability development
- delivers architectural policies, standards, and platforms for whole-of-government and shared digital and ICT service delivery
- provides advice to agencies and the Australian Government on digital and ICT investment proposals
- assure significant digital and ICT investments through the digital oversight framework and monitor and advise of the effectiveness of the whole-of-government digital portfolio.

In 2025-26, the DTA will focus on the following strategic objectives:

- Lead the government's digital transformation strategy through our co-delivery of the Data and Digital Government Strategy and Implementation Plan, as well as leadership in policy design, strategy, advice and whole-of-government architecture.
- Oversee the short, medium and long-term whole-of-government digital and ICT investment portfolio.
- Manage whole-of-government digital and ICT strategic sourcing and contracts.
- Be a valued employer with the expertise to achieve our purpose.

Further details on how we will deliver these priorities can be found in our Corporate Plan located at: www.dta.gov.au/about-us/reporting-and-plans/corporate-plans.

1.2 Entity resource statement

Table 1.1 shows the total resourcing from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to the *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis. Amounts presented below are consistent with amounts presented in the Appropriation Bills themselves.

Table 1.1: Digital Transformation Agency resource statement – Budget estimates for 2025–26 as at Budget March 2025

	<i>2024-25 Estimated actual \$'000</i>	2025-26 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available	46,380	46,027
Departmental appropriation	52,590	52,799
s74 External Revenue (b)	5,095	6,440
Total departmental annual appropriations	<u>104,065</u>	<u>105,266</u>
Special accounts (c)		
Opening balance	335,580	348,254
Non-appropriation receipts	395,319	405,262
Total special accounts	<u>730,899</u>	<u>753,516</u>
Total departmental resourcing	<u>834,964</u>	<u>858,782</u>
Administered		
Total administered resourcing	-	-
Total resourcing for the Digital Transformation Agency	<u>834,964</u>	<u>858,782</u>
	<i>2024-25</i>	2025-26
Average staffing level (number)	<u>271</u>	<u>270</u>

Prepared on a resourcing (i.e. appropriations available) basis.

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

- a) Appropriation Bill (No. 1) 2025–2026 and Supply Bill (No. 1) 2025-2026.
- b) Estimated External Revenue receipts under section 74 of the PGPA Act.
- c) Includes cash received as passthrough costs.

Third party payments from and on behalf of other entities

	<i>2024-25 Estimated actual \$'000</i>	2025-26 Estimate \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 External Revenue section above)	400,414	411,702

1.3 Budget measures

Budget measures in Part 1 relating to Digital Transformation Agency are detailed in the Budget Paper No. 2 and are summarised below.

Table 1.2: Entity 2025–26 Budget measures

Part 1: Measures announced since the 2024–25 Mid-Year Economic and Fiscal Outlook (MYEFO)

	Program	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000	2027-28 \$'000	2028-29 \$'000
Payment measures						
Prime Minister and Cabinet – additional resourcing (a)	1.1	-	nfp	nfp	nfp	-
Departmental payment		-	nfp	nfp	nfp	-
Treasury Portfolio – additional resourcing (b)	1.1	-	100	100	-	-
Departmental payment		-	100	100	-	-
Savings from External Labour – further extension (c)	1.1	-	-	-	-	(840)
Departmental payment		-	-	-	-	(840)
Total		-	100	100	-	(840)
Total payment measures						
Departmental		-	100	100	-	(840)
Total		-	100	100	-	(840)

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- a) The lead entity for measure titled Prime Minister and Cabinet – additional resourcing is the Department of Prime Minister and Cabinet. The full measure description and package details appear in the Budget Paper No. 2 under the Prime Minister and Cabinet Portfolio. Financials are not for publication due to commercial sensitivities.
- b) The lead entity for measure Treasury Portfolio – additional resourcing is the Department of the Treasury. The full measure description and package details appear in the Budget Paper No. 2 under the Treasury Portfolio.
- c) The measure titled Savings from External Labour – further extension is Cross Portfolio. The full measure description and package details appear in the Budget Paper No. 2 under Cross Portfolio.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for Digital Transformation Agency can be found at www.dta.gov.au/about-us/reporting-and-plans/corporate-plans

The most recent annual performance statement can be found at: www.dta.gov.au/about-us/reporting-and-plans/annual-reports.

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Support the Government’s digital transformation, and simplify processes, reduce costs and generate reuse opportunities, through strategic and policy leadership, advice, strategic coordination and oversight of digital and ICT investment, and management of whole-of-government digital and ICT procurement.

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

Outcome 1: Support the Government’s digital transformation, and simplify processes, reduce costs and generate reuse opportunities, through strategic and policy leadership, advice, strategic coordination and oversight of digital and ICT investment, and management of whole-of-government digital and ICT procurement.

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
Program 1.1: Digital Transformation Agency					
Departmental expenses					
Departmental appropriation	52,590	52,799	49,877	50,039	49,518
s74 External Revenue (a)	5,095	6,440	3,249	3,500	3,500
Special accounts					
ICT Coordinated Procurement Special Account 2017	11,474	8,743	14,918	14,406	17,538
Expenses not requiring appropriation in the Budget year (b)	720	163	163	163	163
Departmental total	69,879	68,145	68,207	68,108	70,719
Total expenses for program 1.1	69,879	68,145	68,207	68,108	70,719
	2024-25	2025-26			
Average staffing level (number)	271	270			

a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.

b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, audit fees.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Performance measures for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It is used by entities to describe the results they plan to achieve and the related key activities, as detailed in the current corporate plan (i.e. 2024–25), the context in which these activities are delivered, and how the performance of these activities will be measured. Where relevant, details of the 2025–26 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Support the Government’s digital transformation, and simplify processes, reduce costs and generate reuse opportunities, through strategic and policy leadership, advice, strategic coordination and oversight of digital and ICT investment, and management of whole-of-government digital and ICT procurement.		
Program 1.1 – Digital Transformation Agency		
The objective of this program is to provide strategic and policy leadership and investment advice as a trusted advisor on digital and ICT investment decisions through oversight to drive government digital transformation that delivers benefits to all Australians.		
Key activities	Key activities reported in the current corporate plan that relate to this program: <ul style="list-style-type: none"> • Provide strategic and policy leadership on data and digital government through whole-of-government and shared data and digital planning, investments, and digital service delivery (KA1) • Develop, deliver, monitor, and support alignment with whole-of-government architecture, strategies, policies, and standards for digital and ICT investment and sourcing (KA2) • Manage strategic coordination and oversight functions for digital and ICT investments across the project lifecycle, including providing advice on whole-of-government reuse opportunities (KA3) • Provide advice to the Minister on digital and ICT investment proposals and undertake other relevant tasks as required by the Minister (KA4) • Manage whole-of-government digital sourcing and purchasing to simplify processes for government agencies and industry, reduce costs, and generate reuse opportunities (KA5) • Forecast and manage required workforce, capabilities, and resources (KA6) • Support the DTA to pursue its strategic objectives (KA7) 	
Year	Performance measures	Expected performance results
Current Year 2024–25	Annual review to measure the influence and impact of the DTA’s leadership of the digital transformation agenda through the Data and Digital Government Strategy (DDGS).	On track The first annual review and update to the Implementation Plan was published in December 2024.
	Percentage of digital investments identified by the DTA as in-scope for the Digital and ICT IOF which have an agreed assurance plan in place.	On track The target of achieving 75% of digital investments identified by the DTA as in-scope for the Digital and ICT Investment Oversight Framework which have an agreed assurance plan in place is expected to be met.

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Table 2.1.2: Performance measures for Outcome 1 (continued)

<p>Outcome 1 – Support the Government’s digital transformation, and simplify processes, reduce costs and generate reuse opportunities, through strategic and policy leadership, advice, strategic coordination and oversight of digital and ICT investment, and management of whole-of-government digital and ICT procurement.</p>		
<p>Program 1.1 – Digital Transformation Agency The objective of this program is to provide strategic and policy leadership and investment advice as a trusted advisor on digital and ICT investment decisions through oversight to drive government digital transformation that delivers benefits to all Australians.</p>		
Year	Performance measures	Expected performance results
Current Year 2024–25	Percentage of significant investment proposals that have implemented DTA's recommendations to use appropriate DCM (Domain and Capability Model) categorisation as per the AGA.	<p>On track</p> <p>The target of achieving 50% of significant investment proposals that have implemented DTA's recommendations to use appropriate DCM categorisation as per the AGA is expected to be met.</p> <p>As at February 2025, 64% of significant investment proposals have demonstrated sufficient adherence to the AGA's DCM and commitment to policies and standards of relevance to their intended investment.</p>
	Percentage of stakeholders surveyed who are satisfied or highly satisfied with the Integrated Digital Investment Plan.	<p>On track</p> <p>The target of achieving 60% of stakeholders surveyed who are satisfied or highly satisfied with the Integrated Digital Investment Plan is expected to be met.</p>
	Digital Investment Overview prepared and submitted to government for Budget and Mid-Year Economic and Fiscal Outlook (MYEFO) cycles.	<p>On track</p> <p>The Digital Investment Overview for Budget and MYEFO cycles were prepared and submitted to government in October 2024 and February 2025.</p>
	Average score from stakeholders on the quality and timeliness of advice provided by the DTA in the assessment of their digital investment proposal.	<p>On track</p> <p>The target of achieving an average score of 80% from stakeholders on the quality and timeliness of advice provided by the DTA in the assessment of their digital investment proposal is expected to be met.</p> <p>As at January 2025, the average score is 84%.</p>
	Percentage of buyers and sellers participating in the DTA's marketplaces who report it was easy or very easy to complete their task on BuyICT.	<p>On track</p> <p>The target of achieving 70% of buyers and sellers participating in the DTA's marketplaces who report it was easy or very easy to complete their task on BuyICT is expected to be met.</p> <p>As at January 2025, the percentage was 76%.</p>

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Table 2.1.2: Performance measures for Outcome 1 (continued)

<p>Outcome 1 – Support the Government’s digital transformation, and simplify processes, reduce costs and generate reuse opportunities, through strategic and policy leadership, advice, strategic coordination and oversight of digital and ICT investment, and management of whole-of-government digital and ICT procurement.</p>		
<p>Program 1.1 – Digital Transformation Agency The objective of this program is to provide strategic and policy leadership and investment advice as a trusted advisor on digital and ICT investment decisions through oversight to drive government digital transformation that delivers benefits to all Australians.</p>		
Year	Performance measures	Expected performance results
Current Year 2024–25	Percentage of at-risk projects receiving support from the DTA in applying the escalation protocols under the Assurance Framework for Digital and ICT Investments (including support at the 'triage' stage).	Unable to be rated at this time The target of achieving 50% of at-risk projects receiving support from the DTA in applying the escalation protocols under the Assurance Framework for Digital and ICT Investments (including support at the 'triage' stage) will be assessed closer to the end of financial year noting ongoing fluctuations in the proportion of projects requiring support.
	Percentage of participants in training for Senior Responsible Officials who report increased confidence in contributing effectively on a governance board for a digital investment following completion of the Senior Responsible Official (SRO) training program.	Unable to be rated at this time Data for this performance measure will be collated following the completion of the first SRO training program, expected to be conducted in the last quarter of the 2024-25 financial year.
	Positive rating from staff to the agency's APS Census to: 'My workgroup has the appropriate skills, capabilities and knowledge to perform well'.	Unable to be rated at this time Data for this performance measure will be collated following the completion of the 2025 APS Census after 30 June.
	Percentage of initiatives on the DTA's internal data and digital strategy and roadmap which are either delivered or on-track.	On track The target of achieving 80% of initiatives on the DTA's internal data and digital strategy and roadmap which are either delivered or on-track is expected to be met. As at February 2025, the percentage was 100%. All relevant and Executive Board endorsed initiatives on the DTA's internal data and digital strategy and roadmap are currently on-track.
	Percentage of agreed internal audit findings that the DTA actioned and formally closed within the management agreed timeframe documented in the relevant internal audit report.	On track The target of achieving 80% of agreed internal audit findings that the DTA actioned and formally closed within the management agreed timeframe documented in the relevant internal audit report is expected to be met.

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Table 2.1.2: Performance measures for Outcome 1 (continued)

Outcome 1 – Support the Government’s digital transformation, and simplify processes, reduce costs and generate reuse opportunities, through strategic and policy leadership, advice, strategic coordination and oversight of digital and ICT investment, and management of whole-of-government digital and ICT procurement.		
Program 1.1 – Digital Transformation Agency		
The objective of this program is to provide strategic and policy leadership and investment advice as a trusted advisor on digital and ICT investment decisions through oversight to drive government digital transformation that delivers benefits to all Australians.		
Year	Performance measures	Planned performance results
Budget Year 2025–26 and Forward Estimates 2026-29	Annual review to measure the influence and impact of the DTA’s leadership of the digital transformation agenda through the Data and Digital Government Strategy (DDGS).	Budget Year 2025-26 Target: 100% Forward Estimates 2026-29 Target: 100%
	Percentage of digital investments identified by the DTA as in-scope for the Digital and ICT IOF which have an agreed assurance plan in place.	Budget Year 2025-26 Target: 75% Forward Estimates 2026-29 Target: 80%
	Percentage of significant investment proposals that have implemented DTA’s recommendations to use appropriate DCM (Domain and Capability Model) categorisation as per the AGA.	Budget Year 2025-26 Target: 50% Forward Estimates 2026-29 Target: 75%
	Percentage of stakeholders surveyed who are satisfied or highly satisfied with the Integrated Digital Investment Plan.	Budget Year 2025-26 Target: 60% Forward Estimates 2026-29 Target: 80%
	Digital Investment Overview prepared and submitted to government for Budget and Mid-Year Economic and Fiscal Outlook (MYEFO) cycles.	Budget Year 2025-26 Target: 100% Forward Estimates 2026-29 Target: 100%
	Average score from stakeholders on the quality and timeliness of advice provided by the DTA in the assessment of their digital investment proposal.	Budget Year 2025-26 Target: 80% Forward Estimates 2026-29 Target: 85%
	Percentage of buyers and sellers participating in the DTA’s marketplaces who report it was easy or very easy to complete their task on BuyICT.	Budget Year 2025-26 Target: 70% Forward Estimates 2026-29 Target: 75%
	Percentage of at-risk projects receiving support from the DTA in applying the escalation protocols under the Assurance Framework for Digital and ICT Investments (including support at the ‘triage’ stage).	Budget Year 2025-26 Target: 60% Forward Estimates 2026-27 Target: 70% Forward Estimates 2027-29 Target: 80%
	Percentage of participants in training for Senior Responsible Officials who report increased confidence in contributing effectively on a governance board for a digital investment following completion of the Senior Responsible Official (SRO) training program.	Budget Year 2025-26 Target: 75% Forward Estimates 2026-29 Target: 80%

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Table 2.1.2: Performance measures for Outcome 1 (continued)

<p>Outcome 1 – Support the Government’s digital transformation, and simplify processes, reduce costs and generate reuse opportunities, through strategic and policy leadership, advice, strategic coordination and oversight of digital and ICT investment, and management of whole-of-government digital and ICT procurement.</p>		
<p>Program 1.1 – Digital Transformation Agency The objective of this program is to provide strategic and policy leadership and investment advice as a trusted advisor on digital and ICT investment decisions through oversight to drive government digital transformation that delivers benefits to all Australians.</p>		
Year	Performance measures	Planned performance results
Budget Year 2025–26 and Forward Estimates 2026-29	Positive rating from staff to the agency’s APS Census to: ‘My workgroup has the appropriate skills, capabilities and knowledge to perform well’.	Budget Year 2025-26 Target: 75% or above Forward Estimates 2026-29 Target: 80% or above
	Percentage of initiatives on the DTA’s internal data and digital strategy and roadmap which are either delivered or on-track.	Budget Year 2025-26 Target: 80% Forward Estimates 2026-27 Target: 85% Forward Estimates 2027-29 Target: 90%
	Percentage of agreed internal audit findings that the DTA actioned and formally closed within the management agreed timeframe documented in the relevant internal audit report.	Budget Year 2025-26 Target: 80% Forward Estimates 2026-27 Target: 85% Forward Estimates 2027-29 Target: 90%
Material changes to Program 1.1 resulting from 2025–26 Budget Measures: Nil		

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2025–26 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Differences between entity resourcing and financial statements

The entity resource statement (Table 1.1) provides a consolidated view of all the resources available to the Digital Transformation Agency in 2025-26. This includes appropriation receivable that is yet to be drawn to cover payables and provisions on the balance sheet. The comprehensive income statement (Table 3.1) shows the operating appropriation provided in 2025-26.

3.1.2 Explanatory notes and analysis of budgeted financial statements

Budgeted revenue from government in 2025-26 is estimated at \$52.8 million, an increase of approximately \$0.2 million compared to the estimate for 2025-26 reported in the 2024-25 Portfolio Additional Estimates Statements attributable to the new measures listed in the Table 1.2. combined with the impact of indexation.

Budgeted sales of goods and rendering of services in 2025-26 is estimated at \$26.6 million.

3.2. Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
EXPENSES					
Employee benefits	43,178	46,272	50,445	44,067	46,307
Suppliers	22,966	18,158	14,069	20,588	20,959
Depreciation and amortisation (a)	3,566	3,566	3,566	3,347	3,347
Finance costs	169	149	127	106	106
Total expenses	69,879	68,145	68,207	68,108	70,719
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	26,246	26,575	23,564	26,990	30,490
Total own-source revenue	26,246	26,575	23,564	26,990	30,490
Gains					
Other	557	-	-	-	-
Total gains	557	-	-	-	-
Total own-source income	26,803	26,575	23,564	26,990	30,490
Net (cost of)/contribution by services	(43,076)	(41,570)	(44,643)	(41,118)	(40,229)
Revenue from Government	52,590	52,799	49,877	50,039	49,518
Surplus/(deficit) attributable to the Australian Government	9,514	11,229	5,234	8,921	9,289

Table continues on next page.

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
OTHER COMPREHENSIVE INCOME					
Total other comprehensive income	-	-	-	-	-
Total comprehensive income/(loss)	9,514	11,229	5,234	8,921	9,289
Total comprehensive income/(loss) attributable to the Australian Government	9,514	11,229	5,234	8,921	9,289

Note: Impact of net cash appropriation arrangements

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
Total comprehensive income/(loss)					
- as per statement of Comprehensive Income	9,514	11,229	5,234	8,921	9,289
plus: depreciation/amortisation of assets funded through appropriations (departmental capital budget funding and/or equity injections) (a)	163	163	163	163	163
plus: depreciation/amortisation expenses for ROU assets (b)	3,403	3,403	3,403	3,184	3,184
less: lease principal repayments (b)	3,493	528	581	363	363
Net Cash Operating Surplus/ (Deficit)	9,587	14,267	8,219	11,905	12,273

Prepared on Australian Accounting Standards basis.

- a) From 2010–11, the Government introduced net cash appropriation arrangements that provided non-corporate Commonwealth entities with a separate Departmental Capital Budget (DCB) under Appropriation Bill (No. 1) and Supply Bill (No. 1). This replaced revenue appropriations provided under Appropriation Bill (No. 1) used for the depreciation/amortisation expenses. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.
- b) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	349,575	361,535	370,260	382,282	394,555
Trade and other receivables	50,949	53,255	52,649	52,282	52,282
Total financial assets	400,524	414,790	422,909	434,564	446,837
Non-financial assets					
Land and buildings	26,713	23,310	19,907	16,723	13,539
Property, plant and equipment	391	228	165	252	339
Other non-financial assets	708	708	708	708	708
Total non-financial assets	27,812	24,246	20,780	17,683	14,586
Total assets	428,336	439,036	443,689	452,247	461,423
LIABILITIES					
Payables					
Suppliers	32,943	32,942	32,942	32,942	33,192
Other payables	239,967	239,967	239,967	239,967	239,967
Total payables	272,910	272,909	272,909	272,909	273,159
Interest bearing liabilities					
Leases	17,572	17,044	16,463	16,100	15,737
Total interest bearing liabilities	17,572	17,044	16,463	16,100	15,737
Provisions					
Employee provisions	9,376	9,376	9,376	9,376	9,376
Other provisions	57	57	57	57	57
Total provisions	9,433	9,433	9,433	9,433	9,433
Total liabilities	299,915	299,386	298,805	298,442	298,329
Net assets	128,421	139,650	144,884	153,805	163,094
EQUITY*					
Parent entity interest					
Contributed equity	(22,164)	(22,164)	(22,164)	(22,164)	(22,164)
Reserves	618	618	618	618	618
Retained surplus (accumulated deficit)	149,967	161,196	166,430	175,351	184,640
Total parent entity interest	128,421	139,650	144,884	153,805	163,094
Attributed to non-controlling interest					
Total non-controlling interest	-	-	-	-	-
Total equity	128,421	139,650	144,884	153,805	163,094

Prepared on Australian Accounting Standards basis.

*Equity' is the residual interest in assets after deduction of liabilities.

Table 3.3: Departmental statement of changes in equity – summary of movement (Budget year 2025–26)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/capital \$'000	Total equity \$'000
Opening balance as at 1 July 2025				
Balance carried forward from previous period	149,967	618	(22,164)	128,421
Adjusted opening balance	149,967	618	(22,164)	128,421
Comprehensive income				
Surplus/(deficit) for the period	11,229	-	-	11,229
Total comprehensive income	11,229	-	-	11,229
Transactions with owners				
<i>Distributions to owners</i>				
<i>Contributions by owners</i>				
Sub-total transactions with owners	-	-	-	-
Estimated closing balance as at 30 June 2026	161,196	618	(22,164)	139,650
Closing balance attributable to the Australian Government	161,196	618	(22,164)	139,650

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2024-25 Estimated actual \$'000	2025-26 Budget \$'000	2026-27 Forward estimate \$'000	2027-28 Forward estimate \$'000	2028-29 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	55,390	50,493	50,483	50,406	49,518
Sale of goods and rendering of services	336,137	142,067	139,056	443,822	447,322
Net GST received	3,000	3,000	3,000	3,000	3,000
Total cash received	394,527	195,560	192,539	497,228	499,840
Cash used					
Employees	43,178	46,272	50,445	44,067	46,307
Suppliers	331,687	133,651	129,561	437,420	437,541
Net GST paid	3,000	3,000	3,000	3,000	3,000
Interest payments on lease liability	169	149	127	106	106
Total cash used	378,034	183,072	183,133	484,593	486,954
Net cash from/(used by) operating activities	16,493	12,488	9,406	12,635	12,886
INVESTING ACTIVITIES					
Cash received					
Total cash received	-	-	-	-	-
Cash used					
Purchase of property, plant and equipment	-	-	100	250	250
Total cash used	-	-	100	250	250
Net cash from/(used by) investing activities	-	-	(100)	(250)	(250)
FINANCING ACTIVITIES					
Cash received					
Total cash received	-	-	-	-	-
Cash used					
Principal payments on lease liability	3,493	528	581	363	363
Total cash used	3,493	528	581	363	363
Net cash from/(used by) financing activities	(3,493)	(528)	(581)	(363)	(363)
Net increase/(decrease) in cash held	13,000	11,960	8,725	12,022	12,273
Cash and cash equivalents at the beginning of the reporting period	336,575	349,575	361,535	370,260	382,282
Cash and cash equivalents at the end of the reporting period	349,575	361,535	370,260	382,282	394,555

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

DTA has no budgeted capital expenditure.

Table 3.6: Statement of departmental asset movements (Budget year 2025–26)

	Buildings	Other property, plant and equipment	Total
	\$'000	\$'000	\$'000
As at 1 July 2025			
Gross book value	12,421	2,272	14,693
Gross book value - ROU assets	25,541	-	25,541
Accumulated depreciation/ amortisation and impairment	(2,365)	(1,881)	(4,246)
Accumulated depreciation/amortisation and impairment - ROU assets	(8,884)	-	(8,884)
Opening net book balance	26,713	391	27,104
Capital asset additions			
Estimated expenditure on new or replacement assets			
Total additions	-	-	-
Other movements			
Depreciation/amortisation expense	-	(163)	(163)
Depreciation/amortisation on ROU assets	(3,403)	-	(3,403)
Total other movements	(3,403)	(163)	(3,566)
As at 30 June 2026			
Gross book value	12,421	2,272	14,693
Gross book value - ROU assets	25,541	-	25,541
Accumulated depreciation/ amortisation and impairment	(2,365)	(2,044)	(4,409)
Accumulated depreciation/amortisation and impairment - ROU assets	(12,287)	-	(12,287)
Closing net book balance	23,310	228	23,538

Prepared on Australian Accounting Standards basis.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

DTA has no budgeted income and expenses administered on behalf of the Government.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

DTA has no budgeted assets and liabilities administered on behalf of the Government.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

DTA has no budgeted cash flows administered on behalf of the Government.

Table 3.10: Schedule of administered capital budget statement (for the period ended 30 June)

DTA has no budgeted capital administered on behalf of the Government.

Table 3.11: Statement of administered asset movements (Budget year 2025–26)

DTA has no budgeted non-financial assets administered on behalf of the Government.

