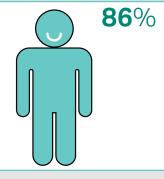


2024 FINANCE CENSUS ACTION PLAN

Key strengths to **celebrate**





We have a pro-integrity culture: 84% of staff agreed the culture in Finance supports people to act with integrity

We demonstrate stewardship:

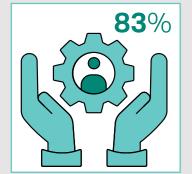
83% of staff agreed

the people in their workgroup demonstrate stewardship

We achieved strong

positive staff responses:

86% of questions received more positive responses than the APS average





We have a highly engaged workforce: Finance recorded an engagement score of 75% Finance is the Government's lead adviser on the allocation and management of public resources with a broad remit of responsibilities that provide a wide range of opportunities for our staff. With a 93 percent participation rate and strong results across the board, our 2024 Census results shows that Finance is a great place to work.

We actively listen to our people's views and experiences and **over the next 12 months**, we will focus on the following areas to further improve our employees' experience:

Focus Area	Empowering Others	Health & Wellbeing	Inclusive Workplace
Goals	Our people have access to the tools, training, and support to excel in their roles. Our people feel empowered to develop new and improved ways of working, and prioritise development to address capability gaps for improved outcomes.	Our people feel safe and respected at work, and are empowered to prioritise their health and wellbeing, knowing they have the support of their managers, peers and senior leaders. Our people are clear about their expectations on how, when and where work is to be performed.	Our people feel connected to Finance and its purpose, understanding and respecting diverse perspectives and backgrounds. Our people understand equity and inclusion are fundamental work practices and feel empowered to address inappropriate behaviour.
Actions	 Our people are flexible. We draw on collective capability to meet our corporate objectives, including by developing new Communities of Practice. Our teams work together to improve productivity through streamlining of administrative processes. Using clear communication and support activities to embed any new systems and processes. Our managers regularly review decision- making authority to be at the appropriate level, balancing risk with effective processes, and clearly communicating expectations to their teams. Our managers strengthen staff engagement through performance conversations to maximise development and career opportunities. Our SES and EL leadership expectations are embedded through regular communication activities and capability development. 	 Our people proactively manage work pressures through ongoing performance conversations with their managers. Our Senior Leaders role model healthy work practices and behaviours in line with our leadership expectations and the Secretaries Charter of Leadership Behaviours. Our health and wellbeing programs and services are regularly reviewed to ensure they are evidence-based, and contribute to sustaining the health and wellbeing of our people. Our existing health and wellbeing resources and activities are promoted through various channels to enable staff to select the support they want, when they need. 	 Our people seek out and participate in activities that increase their understanding of diversity and inclusion. Our people role model inclusive behavior and understand their role in maintaining a safe, respectful and inclusive workplace culture. Our managers and senior leaders promote and reinforce behavioural expectations to drive a culture of respect, where diverse views are actively sought. Our tools and resources empower our people to develop an understanding of equitable work behaviour, and know where to seek support when needed.

The Finance Census Action Plan is further supported by divisional level action plans that address specific areas of focus relevant to their results.