

Digital Transformation Agency

Entity resources and planned performance

Digital Transformation Agency

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Digital Transformation Agency

Section 1: Entity overview and resources

1.1 Strategic direction statement

The purpose of the Digital Transformation Agency (DTA) is to provide digital and ICT strategy and policy leadership, investment advice, strategic sourcing and delivery oversight to drive the government's digital transformation and deliver benefits to all Australians.

The DTA:

- provides strategic and policy leadership on whole-of-government and shared ICT investments and digital service delivery, including sourcing and capability development
- delivers architectural policies, standards, and platforms for whole-of-government and shared digital and ICT service delivery
- provides advice to agencies and the Australian Government on digital and ICT investment proposals
- assure significant digital and ICT investments through the digital oversight framework and monitor and advise of the effectiveness of the whole-of-government digital portfolio.

In 2023-24, the DTA will focus on the following strategic objectives:

- lead the government's digital transformation strategy through our co-delivery of the Data and Digital Government Strategy and Implementation Plans
- oversee the short, medium and long-term whole-of-government digital and ICT investment portfolio
- manage whole-of-government digital and ICT strategic sourcing and contracts
- be a valued employer with the expertise to achieve our purpose.

Further details on how we will deliver these priorities can be found in our Corporate Plan located at: www.dta.gov.au/about-us/reporting-and-plans/corporate-plans.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to the *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Digital Transformation Agency resource statement — Budget estimates for 2023-24 as at Budget May 2023

	2022-23 <i>Estimated actual</i> \$'000	2023-24 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b)	24,984	35,892
Departmental appropriation (c)	71,740	61,994
s74 External Revenue (d)	845	3,836
Total departmental annual appropriations	97,569	101,722
Special accounts (e)		
Opening balance	140,125	162,109
Non-appropriation receipts	420,484	414,444
Total special accounts	560,609	576,553
Total departmental resourcing	658,178	678,275
Total resourcing for Digital Transformation Agency	658,178	678,275

	2022-23	2023-24
Average staffing level (number)	226	250

Third party payments from and on behalf of other entities

	2022-23 <i>Estimated actual</i> \$'000	2023-24 Estimate \$'000
Receipts received from other entities for the provision of services (disclosed above in s74 External Revenue section above) (e)	421,329	418,280

All figures shown above are GST exclusive - these may not match figures in the cash flow statement.

Prepared on a resourcing (i.e. appropriations available) basis.

- a) Appropriation Bill (No. 1) 2023-24.
- b) Excludes \$4.5m withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).
- c) Excludes departmental capital budget (DCB).
- d) Estimated External Revenue receipts under section 74 of the PGPA Act.
- e) Includes cash received as pass through costs.

1.3 Budget measures

Budget measures in Part 1 relating to Digital Transformation Agency are detailed in the Budget Paper No. 2 and are summarised below.

Table 1.2: Digital Transformation Agency 2023-24 Budget measures
Part 1: Measures announced since the 2022-23 October Budget

	Program	2022-23 \$'000	2023-24 \$'000	2024-25 \$'000	2025-26 \$'000	2026-27 \$'000
Payment measures						
Next Steps for Digital ID (a)	1.1					
Departmental payment		(4,500)	4,500	-	-	-
Total payment measures						
Departmental		(4,500)	4,500	-	-	-
Total		(4,500)	4,500	-	-	-

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- a) The lead entity for measure titled *Next Steps for Digital ID* is the Department of Finance. The full measure description and package details appear in the Budget Paper No. 2 under the Finance portfolio.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for Digital Transformation Agency can be found at: www.dta.gov.au/about-us/reporting-and-plans/corporate-plans.

The most recent annual performance statement can be found at: www.dta.gov.au/about-us/reporting-and-plans/annual-reports.

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1: Support the Government’s digital transformation, and simplify processes, increase realised value, reduce costs and generate reuse opportunities, through strategic and policy leadership, advice, strategic coordination and oversight of digital and ICT investment, and management of whole-of-government digital and ICT procurement.

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
Program 1.1: Digital Transformation Agency					
Departmental expenses					
Departmental appropriation	71,740	61,994	47,859	48,328	49,439
s74 External Revenue (a)	845	3,836	4,370	6,440	-
Special accounts					
ICT Coordinated Procurement Special Account 2017	2,145	9,722	10,684	7,973	17,419
Expenses not requiring appropriation in the Budget year (b)					
	1,031	1,334	921	364	364
Departmental total	75,761	76,886	63,834	63,105	67,222
Total expenses for program 1.1	75,761	76,886	63,834	63,105	67,222
Average staffing level (number)					
	226	250			

- a) Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act.
- b) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, audit fees, and expenses where funding has been previously provided in a prior year.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of the 2023-24 Budget measures that have created new programs or materially changed existing programs are provided.

Outcome 1 – Support the Government’s digital transformation, and simplify processes, increase realised value, reduce costs and generate reuse opportunities, through strategic and policy leadership, advice, strategic coordination and oversight of digital and ICT investment, and management of whole-of-government digital and ICT procurement.		
Program 1.1 – Digital Transformation Agency The objective of this program is to provide strategic and policy leadership and investment advice as a trusted advisor on digital and ICT investment decisions through oversight to drive government digital transformation that delivers benefits to all Australians.		
Key Activities (a)	Key activities reported in the current corporate plan that relate to this program.	
Year	Performance measures	Expected Performance Results
Current Year 2022-23	1.1 The Australian Government Architecture is a decision-making construct that helps agencies develop scalable, secure and resilient digital capabilities.	Set benchmark for use of/alignment with Australian Government Architecture. On track.
	1.2 Stakeholders and partners receive high quality and timely advice on whole-of-government strategies, policies and standards for digital and ICT investments.	Set benchmark for stakeholder feedback on DTA advice. Set benchmark for use of/alignment with DTA advice. On track.
	1.3 Local and international digital government maturity and performance rankings.	Set benchmark for Australian Government rankings. On track.
	2.1 Quality and timeliness of strategic planning advice to define digital and ICT investment portfolio, its future objectives and capability gaps.	Set stakeholder satisfaction benchmark %. On track
	2.2 Quality and timeliness of prioritisation advice on investments to deliver on government’s digital and ICT objectives.	Set stakeholder satisfaction benchmark %. On track.

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Table 2.1.2: Performance measure for Outcome 1 (continued)

Program 1.1 – Digital Transformation Agency The objective of this program is to provide strategic and policy leadership and investment advice as a trusted advisor on digital and ICT investment decisions through oversight to drive government digital transformation that delivers benefits to all Australians.		
Year	Performance measures	Expected Performance Results
Current Year 2022-23 (continued)	2.3 Quality and timeliness of contestability advice to ensure digital and ICT investment proposals are robust and meet whole-of-government digital standards prior to government consideration.	70% of digital investment proposals identified by the DTA as in-scope of the Digital and ICT Investment Oversight Framework are reviewed within Budget timelines. 70% of digital investment proposals identified by the DTA as in-scope of the Digital and ICT Investment Oversight Framework are assessed with strong alignment to the Digital Capability Standards. Average rating of at least 7/10 for the DTA’s communication around the Digital Capability Standards and the requirements on Commonwealth agencies. On track.
	2.4 Quality and timeliness of delivery assurance advice that investments are on-track to deliver expected benefits.	100% of new digital investments identified by the DTA as in-scope for the Digital and ICT Investment Oversight Framework have a formal assurance plan in place [measured by value]. 70% of in-flight digital projects in-scope for retrospective application of the assurance framework have a formal assurance plan in place [measured by value]. On track.
	2.5 Alignment of whole-of-government digital platforms, technologies and services with Australian Government Architecture.	Increase in, and enhancement of, digital platforms, technologies and services that are aligned to the Australian Government Architecture and make government services easy to use, accessible and connected. 70% of government users report a customer satisfaction measure of neutral or above. On track.

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Table 2.1.2: Performance measure for Outcome 1 (continued)

Program 1.1 – Digital Transformation Agency The objective of this program is to provide strategic and policy leadership and investment advice as a trusted advisor on digital and ICT investment decisions through oversight to drive government digital transformation that delivers benefits to all Australians.		
Year	Performance measures	Expected Performance Results
Current Year 2022-23 (continued)	3.1 Management of whole-of-government digital strategic sourcing, contracts and purchasing arrangements and systems.	Up-to-date digital procurement arrangements that meet government agencies needs with at least one new or renewed whole-of- government arrangement put in place that delivers improved value. Whole-of-government digital procurement arrangements comply, where relevant, to the Australian Government Architecture and Reuse Policy. Centrally managed DTA whole-of-government contracts are reported on AusTender. BuyICT platform including the Reuse Catalogue is available to buyers and sellers 99.5% of the time. The Customer Service Desk for digital procurement is available from 8.30am to 5.00pm Australian Eastern Standard Time (Australian Capital Territory business days). On track.
	3.2 Value for money digital and ICT procurements.	Savings and efficiencies for whole-of-government procurement arrangements are considered when they are created or refreshed. Consistent or better usage of arrangements annually. Comparative benchmarks, where possible, on whole-of-government and panel arrangements demonstrating value for money. On track.
	4.1 Ability of DTA staff to support strategic objectives.	Increase in vacancies filled. Reduction in lack of satisfaction/career opportunities as reason for leaving the DTA. Increase in staff satisfaction and wellbeing. On track.

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Table 2.1.2: Performance measure for Outcome 1 (continued)

Program 1.1 – Digital Transformation Agency The objective of this program is to provide strategic and policy leadership and investment advice as a trusted advisor on digital and ICT investment decisions through oversight to drive government digital transformation that delivers benefits to all Australians.		
Year	Performance measures	Planned Performance Results
Budget Year 2023-24	1.1 The Australian Government Architecture is a decision-making construct that helps agencies develop scalable, secure and resilient digital capabilities.	Maintain or improve on benchmark.
	1.2 Stakeholders and partners receive high quality and timely advice on whole-of-government strategies, policies and standards for digital and ICT investments.	Maintain or improve on benchmark.
	1.3 Local and international digital government maturity and performance rankings.	Maintain or improve on benchmark.
	2.1 Quality and timeliness of strategic planning advice to define digital and ICT investment portfolio, its future objectives and capability gaps.	100% of strategic planning advice provided within required timeframes and appropriate quality to support the definition of the digital and ICT investment portfolio.
	2.2 Quality and timeliness of prioritisation advice on investments to deliver on government’s digital and ICT objectives.	100% of new digital investments identified by the DTA as in-scope for the Digital and ICT Investment Oversight Framework’s investment prioritisation process are prioritised with timely advice provided to Government.
	2.3 Quality and timeliness of contestability advice to ensure digital and ICT investment proposals are robust and meet whole-of-government digital standards prior to government consideration.	100% of digital investment proposals identified by the DTA as in-scope of the Digital and ICT Investment Oversight Framework are reviewed within Budget timelines. 100% of digital investment proposals identified by the DTA as in-scope of the Digital and ICT Investment Oversight Framework are assessed with strong alignment to the Digital Capability Standards. Average rating of at least 8/10 for the DTA’s communication around the Digital Capability Standards and the requirements on Commonwealth agencies.

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Table 2.1.2: Performance measure for Outcome 1 (continued)

Program 1.1 – Digital Transformation Agency		
The objective of this program is to provide strategic and policy leadership and investment advice as a trusted advisor on digital and ICT investment decisions through oversight to drive government digital transformation that delivers benefits to all Australians.		
Year	Performance measures	Planned Performance Results
Budget Year 2023-24 (Continued)	2.4 Quality and timeliness of delivery assurance advice that investments are on-track to deliver expected benefits.	100% of new digital investments identified by the DTA as in-scope for the Digital and ICT Investment Oversight Framework have a formal assurance plan in place [measured by value]. 100% of in-flight digital projects in scope for retrospective application of the assurance framework have a formal assurance plan in place [measured by value].
	2.5 Alignment of whole-of-government digital platforms, technologies and services with Australian Government Architecture.	As per 2022-23
	3.1 Management of whole-of-government digital strategic sourcing, contracts and purchasing arrangements and systems.	As per 2022-23
	3.2 Value for money digital and ICT procurements.	As per 2022-23
	4.1 Ability of DTA staff to support strategic objectives.	Maintenance of, or increase in, staff satisfaction and wellbeing annually. Reduction in harassment, bullying and discrimination scores. 80% APS engagement score. 100% of development plans agreed.
Forward Estimates 2024-27	1.1 The Australian Government Architecture and Digital Policy constructs helps agencies develop scalable, secure and resilient digital capabilities.	As per 2023-24
	1.2 Stakeholders and partners receive high quality and timely advice on whole-of-government strategies, policies and standards for digital and ICT investments.	As per 2023-24
	1.3 Local and international digital government maturity and performance rankings.	As per 2023-24
	2.1 Quality and timeliness of strategic planning advice to define digital and ICT investment portfolio, its future objectives and capability gaps.	100% of strategic planning advice provided within required timeframes and appropriate quality to support the definition of the digital and ICT investment portfolio.

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Table 2.1.2: Performance measure for Outcome 1 (continued)

Program 1.1 – Digital Transformation Agency		
The objective of this program is to provide strategic and policy leadership and investment advice as a trusted advisor on digital and ICT investment decisions through oversight to drive government digital transformation that delivers benefits to all Australians.		
Year	Performance measures	Planned Performance Results
Forward Estimates 2024-27 (continued)	2.2 Quality and timeliness of prioritisation advice on investments to deliver on government’s digital and ICT objectives.	100% of new digital investments identified by the DTA as in-scope for the Digital and ICT Investment Oversight Framework’s investment prioritisation process are prioritised with timely advice provided to Government.
	2.3 Quality and timeliness of contestability advice to ensure digital and ICT investment proposals are robust and meet whole-of-government digital standards prior to government consideration.	As per 2023-24
	2.4 Quality and timeliness of delivery assurance advice that investments are on-track to deliver expected benefits.	100% of new digital investments identified by the DTA as in-scope for the Digital and ICT Investment Oversight Framework have a formal assurance plan in place [measured by value]. 100% of digital projects (tier 1, 2 and 3) have a formal assurance plan in place [measured by value].
	2.5 Alignment of whole-of-government digital platforms, technologies and services with Australian Government Architecture.	As per 2023-24
	3.1 Management of whole-of-government digital strategic sourcing, contracts and purchasing arrangements and systems.	As per 2023-24
	3.2 Value for money digital and ICT procurements.	As per 2023-24
	4.1 Ability of DTA staff to support strategic objectives.	As per 2023-24
	Material changes to Program 1.1 resulting from 2023-24 Budget Measures: Nil	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2023-24 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Differences between entity resourcing and financial statements

The entity resource statement (Table 1.1) provides a consolidated view of all the resources available to the Digital Transformation Agency in 2023-24. This includes appropriation receivable that is yet to be drawn to cover payables and provisions on the balance sheet. The comprehensive income statement (Table 3.1) shows the operating appropriation provided in 2023-24.

3.1.2 Explanatory notes and analysis of budgeted financial statements

Budgeted revenue from government in 2023-24 is estimated at \$62.0 million, an increase of \$3.5 million compared to the estimate for 2023-24 reported in the 2022-23 October Budget Portfolio Budget Statements.

Budgeted sales of goods and rendering of services in 2023-24 is estimated at \$27.3 million, an increase of \$19.9 million compared to the estimate for 2023-24 reported in the 2022-23 October Budget Portfolio Budget Statements.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
EXPENSES					
Employee benefits	38,714	37,207	39,309	42,563	50,284
Suppliers	33,167	36,083	21,379	17,396	13,792
Depreciation and amortisation (a)	3,744	3,457	3,044	3,044	3,044
Finance costs	136	139	102	102	102
Total expenses	75,761	76,886	63,834	63,105	67,222
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	29,441	27,263	25,521	26,575	23,564
Total own-source revenue	29,441	27,263	25,521	26,575	23,564
Gains					
Other	577	557	557	-	-
Total gains	577	557	557	-	-
Total own-source income	30,018	27,820	26,078	26,575	23,564
Net (cost of)/contribution by services	(45,743)	(49,066)	(37,756)	(36,530)	(43,658)
Revenue from Government	71,740	61,994	47,859	48,328	49,439
Surplus/(deficit) attributable to the Australian Government	25,997	12,928	10,103	11,798	5,781
Total comprehensive income/(loss) attributable to the Australian Government	25,997	12,928	10,103	11,798	5,781

Prepared on Australian Accounting Standards basis.

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)**Note: Impact of net cash appropriation arrangements**

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
Total comprehensive income/(loss) - as per statement of Comprehensive Income	25,997	12,928	10,103	11,798	5,781
plus: depreciation/amortisation of assets funded through appropriations (departmental capital budget funding and/or equity injections) (a)	718	163	163	163	163
plus: depreciation/amortisation expenses for ROU assets (b)	3,026	3,294	2,881	2,881	2,881
less: lease principal repayments (b)	2,986	3,011	3,015	-	-
Net Cash Operating Surplus/ (Deficit)	25,239	12,482	10,074	8,754	2,737

Prepared on Australian Accounting Standards basis.

- a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Bill 1 equity appropriations.
- b) Applies leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	170,247	178,978	191,978	203,938	212,763
Trade and other receivables	64,040	54,040	53,906	56,787	56,787
Total financial assets	234,287	233,018	245,884	260,725	269,550
Non-financial assets					
Land and buildings	32,894	29,600	29,903	27,022	24,141
Property, plant and equipment	801	638	475	312	149
Other non-financial assets	776	776	776	776	776
Total non-financial assets	34,471	31,014	31,154	28,110	25,066
Total assets	268,758	264,032	277,038	288,835	294,616
LIABILITIES					
Payables					
Suppliers	30,259	30,259	30,259	30,259	30,259
Other payables	99,579	92,729	92,729	92,729	92,729
Total payables	129,838	122,988	122,988	122,988	122,988
Interest bearing liabilities					
Leases	21,241	18,230	18,399	18,399	18,399
Total interest bearing liabilities	21,241	18,230	18,399	18,399	18,399
Provisions					
Employee provisions	9,721	9,721	9,721	9,721	9,721
Other provisions	770	770	770	770	770
Total provisions	10,491	10,491	10,491	10,491	10,491
Total liabilities	161,570	151,709	151,878	151,878	151,878
Net assets	107,188	112,323	125,160	136,957	142,738
EQUITY*					
Parent entity interest					
Contributed equity	(6,588)	(6,588)	(6,588)	(6,588)	(6,588)
Reserves	618	618	618	618	618
Retained surplus (accumulated deficit)	113,158	118,293	131,130	142,927	148,708
Total parent entity interest	107,188	112,323	125,160	136,957	142,738
Total equity	107,188	112,323	125,160	136,957	142,738

Prepared on Australian Accounting Standards basis.

*Equity is the residual interest in assets after the deduction of liabilities.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2023-24)

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
Opening balance as at 1 July 2023				
Balance carried forward from previous period	113,158	618	(6,588)	107,188
Adjusted opening balance	113,158	618	(6,588)	107,188
Comprehensive income				
Surplus/(deficit) for the period	12,928	-	-	12,928
Total comprehensive income	12,928	-	-	12,928
Transactions with owners				
Distributions to owners				
Other	(7,793)	-	-	(7,793)
Sub-total transactions with owners	(7,793)	-	-	(7,793)
Estimated closing balance as at 30 June 2024	118,293	618	(6,588)	112,323
Closing balance attributable to the Australian Government	118,293	618	(6,588)	112,323

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations	74,850	65,144	50,114	45,447	49,439
Sale of goods and rendering of services	357,119	320,556	335,412	142,067	139,056
Net GST received	4,000	3,000	3,000	-	-
Other	-	2,121	-	-	-
Total cash received	435,969	390,821	388,526	187,514	188,495
Cash used					
Employees	38,714	37,207	39,309	42,563	50,284
Suppliers	360,268	328,819	330,713	132,888	129,284
Net GST paid	4,000	3,000	3,000	-	-
Interest payments on lease liability	136	139	102	102	102
s74 External Revenue transferred to the OPA	-	9,914	(613)	1	-
Total cash used	403,118	379,079	372,511	175,554	179,670
Net cash from/(used by) operating activities	32,851	11,742	16,015	11,960	8,825
FINANCING ACTIVITIES					
Cash used					
Principal payments on lease liability	2,986	3,011	3,015	-	-
Total cash used	2,986	3,011	3,015	-	-
Net cash from/(used by) financing activities	(2,986)	(3,011)	(3,015)	-	-
Net increase/(decrease) in cash held	29,865	8,731	13,000	11,960	8,825
Cash and cash equivalents at the beginning of the reporting period	140,382	170,247	178,978	191,978	203,938
Cash and cash equivalents at the end of the reporting period	170,247	178,978	191,978	203,938	212,763

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

DTA has no budgeted capital expenditure.

Table 3.6: Statement of departmental asset movements (Budget year 2023-24)

	Buildings \$'000	Other property, plant and equipment \$'000	Total \$'000
As at 1 July 2023			
Gross book value	12,145	2,132	14,277
Gross book value - ROU assets	24,957	-	24,957
Accumulated depreciation/ amortisation and impairment	(466)	(1,331)	(1,797)
Accumulated depreciation/amortisation and impairment - ROU assets	(3,742)	-	(3,742)
Opening net book balance	32,894	801	33,695
Capital asset additions			
Estimated expenditure on new or replacement assets			
Other movements			
Depreciation/amortisation expense	-	(163)	(163)
Depreciation/amortisation on ROU assets	(3,294)	-	(3,294)
Total other movements	(3,294)	(163)	(3,457)
As at 30 June 2024			
Gross book value	12,145	2,132	14,277
Gross book value - ROU assets	24,957	-	24,957
Accumulated depreciation/ amortisation and impairment	(466)	(1,494)	(1,960)
Accumulated depreciation/amortisation and impairment - ROU assets	(7,036)	-	(7,036)
Closing net book balance	29,600	638	30,238

Prepared on Australian Accounting Standards basis.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

DTA has no budgeted income and expenses administered on behalf of the Government.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

DTA has no budgeted assets and liabilities administered on behalf of the Government.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

DTA has no budgeted cash flows administered on behalf of the Government.

Table 3.10: Schedule of administered capital budget statement (for the period ended 30 June)

DTA has no budgeted capital administered on behalf of the Government.

Table 3.11: Statement of administered asset movements (Budget year 2023-24)

DTA has no budgeted non-financial assets administered on behalf of the Government.