Department of Finance

Entity resources and planned performance

Department of Finance

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Department of Finance

Section 1: Entity overview and resources

1.1 Strategic direction statement

The Department of Finance's (Finance) purpose is to assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, providing effective governance and stewardship of public sector resourcing and reporting, driving public sector transformation, and delivering efficient, cost-effective services to, and for, government.

Our work supports sustainable Australian Government finances, an efficient and highperforming public sector and supports parliamentarians and others as required by the government.

Finance achieves this by: providing high quality, budgetary and financial advice and administration; fostering leadership in public sector governance and accountability; delivering professional services; and promoting a whole-of-government approach to data and digital policy coordination and regulatory policy and reform. Finance supports entities across the Australian Public Service (APS) to achieve their objectives, to improve outcomes for the government and the Australian community.

Our priorities to achieve this over 2023-24 include:

- supporting the delivery of the Budget, key economic updates and the delivery of the Australian Government's Fiscal Strategy, including advice on expenditure across all agencies
- supporting the implementation of the government's commitment to APS Reform
- supporting the implementation of the Set the Standard Report recommendations
- supporting the delivery of a First Nations Voice to Parliament Referendum
- progressing ongoing improvements to whole-of-Australian-Government procurement, grants and property frameworks, guidelines and policies
- oversight of GBEs, including enhancements to the governance frameworks
- supporting the accountability and effectiveness of the government's specialist investment vehicles, by establishing a central oversight and governance function within Finance
- supporting the Australian Government to continue developing Australia's Digital ID System
- enhancing use of data across government, including by implementing the Data Availability and Transparency Act 2022, to improve policy advice and delivery
- progressing regulatory reforms to improve outcomes
- progressing the government's commitment to reduce APS emissions to net zero by 2030 and implementing the low emissions vehicle target for the Commonwealth fleet
- supporting the delivery of the *Buy Australian Plan* and actively support local industry take advantage of government purchasing opportunities

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- delivering the whole-of-Australian-Government Management Advisory Services and People Panels
- progressing the development of a National Security Office Precinct in Barton, Australian Capital Territory
- progressing shared services transformation
- progressing enhancements to the Parliamentary Expense Management System to improve governance, operational support for clients and transparency of parliamentary expenses.

1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to the *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Department of Finance resource statement — Budget estimates for 2023-24 as at Budget May 2023

2020-24 us at Budget May 2020		
	2022-23	2023-24
	Estimated	Estimate
	actual	
	\$'000	\$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b)	48,581	21,403
Departmental appropriation (c)	338,724	366,390
s 74 External revenue (d)	32,046	43,839
Departmental capital budget (e)	10,744	11,306
Annual appropriations - other services - non-operating (f)		
Prior year appropriations available (b)	320	2,619
Equity injection	6,525	107,234
Total departmental annual appropriations	436,940	552,791
Special accounts (g)		
Opening balance	1,608,671	885,548
Appropriation receipts (h)	116,415	197,784
Non-appropriation receipts	244,900	288,037
Total special accounts	1,969,986	1,371,369
less departmental appropriations drawn from annual/special		
appropriations and credited to special accounts	(116,415)	(197,784)
Total departmental resourcing	2,290,511	1,726,376
Administered		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b)	58,942	56,710
Outcome 2	10,924	11,021
Outcome 3	300,974	396,616
s 74 External revenue (d)	1,584	1,584
Administered capital budget (i)	5,395	5,460
Annual appropriations - other services - non-operating (f)		
Prior year appropriations available (b)	34,227	34,767
Administered assets and liabilities	2,592	449,238
Total administered annual appropriations	414,638	955,396
Total administered special appropriations	8,744,015	9,163,722

Table 1.1: Department of Finance resource statement — Budget estimates for 2023-24 as at Budget May 2023 (continued)

Average staffing level (number)	2022-23 1,396	2023-24 1,550
Total resourcing for Department of Finance	61,932,570	63,774,378
Total administered resourcing	59,642,059	62,048,002
less administered appropriations drawn from annual/special appropriations and credited to special accounts	(5,240,000)	(5,477,500)
Total special account receipts	55,723,406	57,406,384
Non-appropriation receipts	49,943,072	51,472,456
Appropriation receipts (h)	5,240,000	5,477,500
Opening balance	540,334	456,428
Special accounts (g)		
	\$'000	\$'000
	Estimated actual	Estimate
	2022-23	2023-24

All figures shown above exclusive of goods and services tax (GST) - these may not match figures in the cash flow statement.

Prepared on a resourcing (that is, appropriations available) basis.

- a) Appropriation Bill (No. 1) 2023-24.
- b) Represents estimated unspent appropriations available from 2021-22.
- c) Excludes departmental capital budget (DCB).
- d) Estimated retained revenue receipts under section 74 of the PGPA Act.
- e) DCBs are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- f) Appropriation Bill (No. 2) 2023-24.
- g) For further information on special appropriations and special accounts, please refer to *Budget Paper No. 4 Agency Resourcing*. Please also refer to Table 2.1.1, 2.2.1 and 2.3.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.
- h) Amounts credited to the special account(s) from Finance's annual and special appropriations.
- Administered capital budgets (ACB) are not separately identified in Appropriation Bill (No. 1) and form
 part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting
 purposes, this amount is designated as a 'contribution by owner'.

Table 1.1: Department of Finance resource statement — Budget estimates for 2023-24 as at Budget May 2023 (continued)

Third party payments from and on behalf of other entities

	2022-23	2023-24
	Estimated	Estimate
	actual \$'000	\$'000
Payments made on behalf of another entity (as disclosed in the respective entity's resource statement)	φ 000	Ψ 000
Attorney-General's Department		
Law Officers Act 1964	310	310
Payments made by other entities on behalf of Department of Finance (disclosed above)		
Attorney-General's Department		
Parliamentary Business Resources Act 2017	7,500	800
Commonwealth Superannuation Corporation		
Governance of Australian Government Superannuation Schemes Act		
2011	1,000	1,000
Same-Sex Relationships (Equal Treatment in Commonwealth Laws - General Law Reform) Act 2008	67	69
Superannuation Act 1922	46,950	43,813
Superannuation Act 1976	4,778,136	5,036,496
Superannuation Act 1990	3,550,126	3,710,681
Appropriation Act (No.1) (a)	500	500
Appropriation Act (No.1) (b)	798	818
Appropriation Act (No.2) (b)	1,000	1,000
Department of Employment and Workplace Relations		
Parliamentary Business Resources Act 2017	508	508
Department of the House of Representatives		
Australian Constitution s 66	4,560	4,632
Parliamentary Business Resources Act 2017	45,616	45,616
Parliamentary Superannuation Act 2004	5,750	5,980
Department of Parliamentary Services		
Parliamentary Business Resources Act 2017	22,399	22,399
Department of the Senate		
Australian Constitution s 66	958	973
Parliamentary Business Resources Act 2017	22,872	22,872
Parliamentary Superannuation Act 2004	2,832	2,945
Fair Work Commission		
Judges' Pensions Act 1968	7,600	7,600

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

a) Compensation and legal payments.

b) Act of grace payments.

1.3 Budget measures

Budget measures in Part 1 relating to Finance are detailed in the Budget Paper No. 2 and are summarised below.

Table 1.2: Department of Finance 2023-24 Budget measures Part 1: Measures announced since the 2022-23 October Budget

		2022-23	2023-24	2024-25	2025-26	2026-27
	Program	\$'000	\$'000	\$'000	\$'000	\$'000
Receipt measures						
Buy Australian Plan (a)	2.5					
Departmental receipt		-	6,588	3,957	4,745	2,852
Securing a Unique and Critical Defence Capability (b)	2.1					
Administered receipt		-	nfp	nfp	nfp	nfp
Total		-	6,588	3,957	4,745	2,852
Total receipt measures						
Administered		-	nfp	nfp	nfp	nfp
Departmental		-	6,588	3,957	4,745	2,852
Total		-	6,588	3,957	4,745	2,852
Payment measures						
APS Capability Reinvestment Fund: 2023-24 projects funded under round one (c)	2.1					
Departmental payment		-	20	-	-	-
Big Data, Timely Insights Phase 2 – securing Australia's critical economic data and supporting better informed macroeconomic policy (d)	2.1					
Departmental payment		-	100	100	-	-
Buy Australian Plan (a)	2.5					
Departmental payment		-	6,588	3,957	4,745	2,852
Electoral Commission – critical ICT replacement (second	2.1					
tranche) (e)						
Departmental payment		-	105	-	185	187
Establish the Australian Centre for Disease Control (f)	2.1					
Departmental payment		-	135	135	-	-
Finance Portfolio – additional resourcing (g)	1.1, 2.1, 3.1					
Departmental payment		-	17,963	12,296	12,415	12,527
Implementation of a global minimum tax and a domestic minimum tax (h)	2.1					
Departmental payment		-	135	135	135	135
Implementing Aged Care Reform – home care (i)	2.1					
Departmental payment		-	72	-	-	-
Improving the Administration of Student Loans (j)	2.1					
Departmental payment		-	150	150	100	-
Improving the Culture of Parliamentary Workplaces (k)	3.1					
Departmental payment		-	16,687	12,706	11,554	12,418
Improving the Effectiveness and Sustainability of the National Disability Insurance Scheme (I)	2.1					
Departmental payment		-	135	-	-	-
Modernisation and Sustainment of ICT Systems (m)	2.1					
Departmental payment		-	100	100	100	100
Next Steps for Digital ID (n)	2.1					
Departmental payment		-	10,030	-	-	-

Table 1.2: Department of Finance 2023-24 Budget measures (continued)

Part 1: Measures announced since the 2022-23 October Budget

	_	2022-23	2023-24	2024-25	2025-26	2026-27
	Program	\$'000	\$'000	\$'000	\$'000	\$'000
Payment measures						
Nuclear-Powered Submarine Program – initial	2.1, 2.10					
implementation (o)						
Administered payment		-	nfp	nfp	nfp	nfp
Departmental payment		-	nfp	nfp	-	-
Total		-	nfp	nfp	nfp	nfp
Parliamentary Workplace Reform (p)	3.1					
Administered payment		-	39,616	39,712	39,797	39,888
Progressing the National Disability Data Asset (q)	2.1					
Departmental payment		-	135	135	135	135
Protecting the Australian Border (r)	2.1					
Departmental payment		-	(100)	(100)	-	-
Securing a Unique and Critical Defence Capability (b)	2.1					
Administered payment		-	nfp	-	-	-
Departmental payment		-	nfp	nfp	nfp	nfp
Total		-	nfp	nfp	nfp	nfp
Securing Australians' Superannuation Package –	2.1				•	
increasing the payment frequency of the Superannuation						
Guarantee (SG) and investing in SG compliance (s)						
Departmental payment		-	77	-	-	-
Strengthened and Sustainably Funded Biosecurity	2.1					
System (t)						
Departmental payment		-	100	100	100	-
Strengthening the Capability of the Education Portfolio to	2.1					
Deliver Critical Functions (u)						
Departmental payment		-	100	100	100	100
Sustain myGov (v)	2.1					
Departmental payment		-	100	-	-	-
Total		-	92,248	69,526	69,366	68,342
Total payment measures						
Administered		-	39,616	39,712	39,797	39,888
Departmental		-	52,632	29,814	29,569	28,454
Total			92,248	69,526	69,366	68,342

Prepared on a Government Financial Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- a) The lead entity for the measure titled *Buy Australian Plan* is the Department of Finance. The full measure description and package details appear in Budget Paper No. 2 under the Finance portfolio.
- b) The lead entity for the measure titled Securing a Unique and Critical Defence Capability is the Department of Finance. The full measure description and package details appear in Budget Paper No. 2 under the Finance portfolio. The financials are not for publication due to commercial sensitivities.
- c) The lead entity for the measure titled APS Capability Reinvestment Fund: 2023-24 projects funded under round one is the Department of the Prime Minister and Cabinet. The full measure description and package details appear in Budget Paper No. 2 under the Prime Minister and Cabinet portfolio.
- d) The lead entity for the measure titled Big Data, Timely Insights Phase 2 securing Australia's critical economic data and supporting better informed macroeconomic policy is the Australian Bureau of Statistics. The full measure description and package details appear in Budget Paper No. 2 under the Treasury portfolio.
- e) The lead entity for the measure titled *Electoral Commission critical ICT replacement (second tranche)* is the Australian Electoral Commission. The full measure description and package details appear in Budget Paper No. 2 under the Finance portfolio.
- f) The lead entity for the measure titled Establish the Australian Centre for Disease Control is the Department of Health and Aged Care. The full measure description and package details appear in Budget Paper No. 2 under the Health and Aged Care portfolio.

Table 1.2: Department of Finance 2023-24 Budget measures (continued) Part 1: Measures announced since the 2022-23 October Budget

- g) The lead entity for the measure titled Finance Portfolio additional resourcing is the Department of Finance. The full measure description and package details appear in Budget Paper No. 2 under the Finance portfolio.
- h) The lead entity for the measure titled *Implementation of a global minimum tax and a domestic minimum tax* is the Australian Taxation Office. The full measure description and package details appear in Budget Paper No. 2 under the Treasury portfolio.
- i) The lead entity for the measure titled *Implementing Aged Care Reform home care* is the Department of Health and Aged Care. The full measure description and package details appear in Budget Paper No. 2 under the Health and Aged Care portfolio.
- j) The measure titled Improving the Administration of Student Loans is a cross portfolio measure. The full measure description and package details appear in Budget Paper No. 2 under Cross Portfolio.
- k) The lead entity for the measure titled *Improving the Culture of Parliamentary Workplaces* is the Department of Finance. The full measure description and package details appear in Budget Paper No. 2 under the Finance portfolio.
- I) The lead entity for the measure titled *Improving the Effectiveness and Sustainability of the National Disability Insurance Scheme* is the National Disability Insurance Agency. The full measure description and package details appear in Budget Paper No. 2 under the Social Services portfolio.
- m) The lead entity for the measure titled *Modernisation and Sustainment of ICT Systems* is the Department of Veterans' Affairs. The full measure description and package details appear in Budget Paper No. 2 under the Defence portfolio.
- n) The lead entity for the measure titled Next Steps for Digital ID is the Department of Finance. The full measure description and package details appear in Budget Paper No. 2 under the Finance portfolio.
- o) The lead entity for the measure titled *Nuclear-Powered Submarine Program initial implementation* is the Department of Defence. The full measure description and package details appear in Budget Paper No. 2 under the Defence portfolio. The financials are not for publication due to commercial sensitivities.
- p) The lead entity for the measure titled Parliamentary Workplace Reform is the Department of Finance. The full measure description and package details appear in Budget Paper No. 2 under the Finance portfolio.
- q) The lead entity for the measure titled *Progressing the National Disability Data Asset* is the Department of Social Services. The full measure description and package details appear in Budget Paper No. 2 under the Social Services portfolio.
- r) The lead entity for the measure titled *Protecting the Australian Border* is the Department of Home Affairs. The full measure description and package details appear in Budget Paper No. 2 under the Home Affairs portfolio.
- s) The lead entity for the measure titled Securing Australians' Superannuation Package increasing the payment frequency of the Superannuation Guarantee (SG) and investing in SG compliance is the Australian Taxation Office. The full measure description and package details appear in Budget Paper No. 2 under the Treasury portfolio.
- t) The lead entity for the measure titled Strengthened and Sustainably Funded Biosecurity System is the Department of Agriculture, Fisheries and Forestry. The full measure description and package details appear in Budget Paper No. 2 under the Agriculture, Fisheries and Forestry portfolio.
- The lead entity for the measure titled Strengthening the Capability of the Education Portfolio to Deliver Critical Functions is the Department of Education. The full measure description and package details appear in Budget Paper No. 2 under the Education portfolio.
- The lead entity for the measure titled Sustain myGov is the Department of Social Services. The full
 measure description and package details appear in Budget Paper No. 2 under the Social Services
 portfolio.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for Finance can be found at:

https://www.finance.gov.au/publications/corporate-plan/corporate-plan-2022-23.

The most recent annual performance statement can be found at:

https://www.finance.gov.au/publications/annual-report/annual-report-2021-22 and https://www.transparency.gov.au/annual-reports/department-finance/reporting-year/2021-22.

2.1 Budgeted expenses and performance for Outcome 1

Outcome 1 – Support sustainable Australian Government finances through providing high-quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources.

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 1.1: Budget and Financial Manageme	ent				
Departmental expenses					
Departmental appropriation (a)					
Budget Advice	66,670	82,554	88,325	88,316	89,299
Financial Reporting	31,232	32,115	32,983	32,888	32,993
Expenses not requiring appropriation in the					
Budget year (b)	9,660	7,334	7,469	7,412	7,088
Departmental total _	107,562	122,003	128,777	128,616	129,380
Total expenses for Program 1.1	107,562	122,003	128,777	128,616	129,380
Outcome 1 Totals by appropriation type					
Departmental expenses					
Departmental appropriation (a)	97,902	114,669	121,308	121,204	122,292
Expenses not requiring appropriation in the					
Budget year (b)	9,660	7,334	7,469	7,412	7,088
Departmental total	107,562	122,003	128,777	128,616	129,380
Total expenses for Outcome 1	107,562	122,003	128,777	128,616	129,380
_	2022-23	2023-24			
Average staffing level (number)	444	500			

a) Includes estimated expenses in relation to receipts retained under section 74 of the PGPA Act.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

b) 'Expenses not requiring appropriation in the Budget year' is made up of depreciation expenses, amortisation expenses and resources received free of charge.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured.

Outcome 1 – Support sustainable Australian Government finances through providing high-quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources.					
Program 1.1 - Bud	get and Financial Managemen	t			
Committee (ERC) o	n fiscal and economic policies ar	vising the Finance Minister and Expenditure Review nd related matters; supporting the Finance Minister in supporting the delivery of the Budget.			
Key Activities	Deliver Budget updates, App	propriation Bills and Financial Statements			
	the delivery of the Budget and	te the Minister for Finance and the ERC of Cabinet on related economic updates, including appropriations t's financial statements, to contribute to promoting the nd policy objectives.			
	Provide Central Cash Manag	gement			
	Intra-day disbursements through the central cash management system so that entities have access to near real-time funds as required to deliver on the government's policy objectives.				
Year	Performance measures	Expected Performance Results			
Current year	Budget updates and	On track			
2022-23	appropriation bills Budget papers, related	Accuracy of Budget Estimates			
	updates (e.g. the Mid-Year Fiscal and Economic Outlook (MYEFO) and appropriation bills) are accurate, consistent with external reporting standards, delivered within required timeframes and meet the government's fiscal and policy objectives and legislative obligations.	The result for this measure is determined at the end of the financial year with the release of the Final Budget Outcome. Through each economic update, Budget and Financial Reporting Group works with entities to ensure expense estimates take into account the best available information at the time of the update. Other activities such as the scrutiny and agreement of costs for expense, capital and non-taxation revenue policy proposals and the Material Estimates Variations process further support the accuracy of expense estimates.			
		Timeliness of Budget Estimate Updates and Appropriation Bills			
		The Final Budget Outcome 2021-22 was delivered on 28 September 2022.			
		The 2022-23 October Budget was delivered on 25 October 2022. The October Budget met the legislative requirements to be the 2022-23			
		MYEFO.			

Table 2.1.2: Performance measure for Outcome 1 (continued)

Program 1.1 - Budget and Financial Management

This program contributes to the outcome through advising the Finance Minister and Expenditure Review Committee (ERC) on fiscal and economic policies and related matters; supporting the Finance Minister in meeting their financial reporting responsibilities; and supporting the delivery of the Budget.

Year	Performance measures	Expected Performance Results
Current year 2022-23 (continued)		The Supply Bills (Nos 3 & 4 and Parliamentary Department Bills No. 2) 2022-23, and Appropriation Bills (Nos 1 & 2 and Parliamentary Department Bill No. 1) 2022-23 were introduced into Parliament on 25 October 2022.
		External reporting standards and legislative requirements are met Budget papers, related updates and appropriation
		bills meet reporting standards and legislative requirements.
	Financial statements	On track
	The government's financial statements, including monthly statements, are complete, fairly presented and released publicly within	Complete and fairly presented Financial Statements.
		The 2021-22 Consolidated Financial Statements were tabled on 9 December 2022. The Auditor General issued an unmodified audit report on 17 November 2022.
	timeframes agreed with the government.	Timeliness of Financial Statements.
	government.	The 2022-23 monthly financial statements have been provided to the Minister for Finance on average within 21 days of the end of each month since the release of 2021-22 FBO.
	Daily disbursement of cash Commonwealth entities	On track All payment requests from entities were met within the requested timeframes, across the reporting
	have access to cash, in near real-time, as required.	period.

Table 2.1.2: Performance measure for Outcome 1 (continued)

Program 1.1 - Budget and Financial Management

This program contributes to the outcome through advising the Finance Minister and Expenditure Review Committee (ERC) on fiscal and economic policies and related matters; supporting the Finance Minister in meeting their financial reporting responsibilities; and supporting the delivery of the Budget.

meeting their financial reporting responsibilities; and supporting the delivery of the Budget.				
Year	Performance measures	Planned Performance Results		
Budget Year 2023-24	Budget updates and Appropriation Bills Budget papers, related updates (e.g. the Mid-Year Fiscal and Economic Outlook MYEFO) and appropriation bills are accurate, consistent with external reporting standards, delivered within required timeframes and meet the government's fiscal and policy objectives and legislative obligations.	Accuracy of Budget Estimates Variances between estimated expenses and final outcome are within set parameters. • First forward year – difference between estimated expenses and Final Budget Outcome (FBO) <2%. • Budget year – difference between Budget estimated expenses and FBO <1.5%. • Current year – difference between the revised current year estimates at MYEFO and FBO <1%. • Current year – difference between the current year estimates at budget time and FBO <0.5%. Significant variances between estimated expenses and final outcome are explained. Timeliness of budget estimates updates and appropriation bills • Budget papers and related updates meet timeframes set out in the Charter of Budget Honesty Act. • Appropriation bills introduced at times intended by government. External reporting standards and legislative requirements are met.		
	Financial statements The government's financial statements, including monthly statements, are complete, fairly presented and released publicly on timeframes agreed with the government.	The Auditor-General issues an unmodified audit report on consolidated financial statements. Monthly statements (prepared within 21 days of the end of month, on average, following release of Final Budget Outcome). June MFS is excluded because from this performance criteria as it is incorporated into FBO. The July and August MFS are also excluded as they are delivered following the release of FBO. Consolidated financial statements provided to the Auditor-General by 30 November each year.		

Table 2.1.2: Performance measure for Outcome 1 (continued)

Program 1.1 - Budget and Financial Management

This program contributes to the outcome through advising the Finance Minister and Expenditure Review Committee (ERC) on fiscal and economic policies and related matters; supporting the Finance Minister in meeting their financial reporting responsibilities; and supporting the delivery of the Budget.

Year	Performance measures	Planned Performance Results
Budget Year 2023-24 (continued)	Daily disbursement of cash Commonwealth entities have access to cash, in near real-time, as required.	Cash needs of all entities are met in near real-time each day (including outside business hours) in the financial year.
Forward Estimates 2024-27	As per 2023-24	As per 2023-24

Material changes to Program 1.1 resulting from 2023-24 Budget Measures: Nil

2.2 Budgeted expenses and performance for Outcome 2

Outcome 2 – Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy advice, service delivery, and managing, acquiring and divesting government investments.

Linked programs

Commonwealth Superannuation Corporation

Program

• Program 1.1 - Superannuation Scheme Governance

Future Fund Management Agency

Programs

- Program 1.1 Management of the Investment of the Future Fund
- Program 1.2 Management of the Investment of the Australian Government Investment Funds

Contribution to Outcome 2 made by linked programs

Finance works with the Commonwealth Superannuation Corporation to ensure that the management of public sector superannuation is consistent with legislative obligations.

Finance works with the Future Fund Management Agency to ensure that the management of the Future Fund and the Australian Government Investment Funds is consistent with legislation and maximises returns to taxpayers.

Budgeted expenses for Outcome 2

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.2.1: Budgeted expenses for Outcome 2

	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 2.1: Public Sector Governance					
Administered expenses					
Ordinary annual services (Appropriation Bill No.1)					
Grant in Aid - Australian Institute of Policy					
and Science	41	44	45	46	47
Grant in Aid - Chifley Research Centre	259	283	290	297	300
Grant in Aid - Green Institute	125	136	140	144	145
Grant in Aid - Menzies Research Centre	259	283	290	297	300
Grant in Aid - Page Research Centre	125	136	140	144	145
Grant in Aid - Royal Humane Society of					
Australasia	30	32	32	33	34
Grant in Aid - RSPCA Australia Inc	41	44	45	46	47
DHA Borrowings Special Account	227	232	237	241	242
Expenses not requiring appropriation in the					
Budget year (b)	-	7,446	-	-	-
Administered total	1,107	8,636	1,219	1,248	1,260
Departmental expenses					
Departmental appropriation (a)					
Financial Framework	35,075	27,050	25,654	26,176	27,195
Government Shareholder Oversight	26,666	26,496	26,182	26,139	26,283
Special Financial Claims	2,858	2,794	2,974	2,960	2,975
Regulatory Reform	22,209	19,334	1,990	1,986	1,997
Digital and Data	3,338	13,789	3,629	3,581	3,600
Expenses not requiring appropriation in the					
Budget year (b)	1,630	1,155	1,053	1,035	906
Departmental total	91,776	90,618	61,482	61,877	62,956
Total expenses for Program 2.1	92,883	99,254	62,701	63,125	64,216

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

Table 2.2.1. Duugeteu expelises		_	-		
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual	#1000	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 2.2: Data Scheme					
Departmental expenses					
Departmental appropriation (a)					
Office of the National Data Commissioner	21,061	19,050	15,283	15,274	15,333
Expenses not requiring appropriation in the					
Budget year (b)	436	281	236	233	204
Departmental total	21,497	19,331	15,519	15,507	15,537
Total expenses for Program 2.2	21,497	19,331	15,519	15,507	15,537
Program 2.3: Property and Construction					
Departmental expenses					
Special accounts					
Property Special Account	176,848	149,642	138,959	140,344	137,602
Departmental total	176,848	149,642	138,959	140,344	137,602
Total expenses for Program 2.3	176,848	149,642	138,959	140,344	137,602
Program 2.4: Insurance and Risk Management		143,042	130,333	140,544	137,002
Departmental expenses	•				
•					
Special accounts					
Comcover Special Account	192,162	221,183	232,521	246,990	261,396
Departmental total	192,162	221,183	232,521	246,990	261,396
Total expenses for Program 2.4	192,162	221,183	232,521	246,990	261,396
Program 2.5: Procurement					
Departmental expenses					
Departmental appropriation (a)					
Procurement Framework	11,560	12,932	9,481	9,470	9,505
Special accounts					
Coordinated Procurement Contracting					
Special Account	25,121	47,018	42,409	40,637	38,699
Expenses not requiring appropriation in the					
Budget year (b)	722	651	587	586	531
Departmental total	37,403	60,601	52,477	50,693	48,735
Total expenses for Program 2.5	37,403	60,601	52,477	50,693	48,735
Program 2.6: Delivery of Government Technological	ogy Services				
Administered expenses					
Expenses not requiring appropriation in the					
Budget year (b)	_	3,311	3,311	3,311	3,311
Administered total	-	3,311	3,311	3,311	3,311
Departmental expenses		-,-	-,-	-,-	-,
Departmental appropriation (a)					
Technology Services	25.010	35 630	35 905	36 225	36 325
••	25,018	35,629	35,895	36,235	36,235
Expenses not requiring appropriation in the	2,624	2,622	2,620	804	
Budget year (b) Departmental total		38,251		37,039	36,235
	27,642		38,515		
Total expenses for Program 2.6	27,642	41,562	41,826	40,350	39,546

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 2.7: Service Delivery Office					
Departmental expenses					
Departmental appropriation (a)					
Shared Services Transformation					
Program Office	2,509	2,551	2,386	2,377	2,387
Special accounts					
SDO Special Account	35,195	40,942	31,047	31,388	31,388
Expenses not requiring appropriation in the					
Budget year (b)	153	37	37	36	32
Departmental total _	37,857	43,530	33,470	33,801	33,807
Total expenses for Program 2.7	37,857	43,530	33,470	33,801	33,807
Program 2.8: Public Sector Superannuation					
Administered expenses					
Ordinary annual services					
(Appropriation Bill No.1)					
Act of Grace	1,177	1,274	1,246	1,216	1,183
Compensation and legal expenses	500	500	500	500	500
Superannuation administration costs	8,747	8,761	8,761	8,761	8,761
Special appropriations					
Federal Circuit Court of Australia Act 1999	957	1,021	1,072	1,135	1,173
Governance of Australian Government					
Superannuation Schemes Act 2011	1,000	1,000	1,000	1,000	1,000
Governor-General Act 1974	641	741	10,712	1,183	1,178
Judges' Pensions Act 1968	104,735	108,841	114,423	118,755	122,378
Parliamentary Contributory					
Superannuation Act 1948	37,474	41,789	41,332	40,645	40,059
Parliamentary Superannuation Act 2004	8,582	8,925	9,282	9,653	10,039
Same-Sex Relationships (Equal Treatment					
in Commonwealth Laws General Law					
Reform) Act 2008	39	66	65	65	65
Superannuation Act 1922	13,475	14,821	13,471	12,231	11,089
Superannuation Act 1976	2,647,699	2,995,250	2,923,111	2,847,132	2,767,544
Superannuation Act 1990	6,385,156	6,137,537	6,200,642	6,642,217	6,771,727
Administered total	9,210,182	9,320,526	9,325,617	9,684,493	9,736,696
Departmental expenses					
Departmental appropriation (a)					
Public Sector Superannuation	3,639	3,743	4,002	3,944	3,964
Expenses not requiring appropriation	-,	,	,	-,-	-,
in the Budget year (b)	546	511	518	80	70
Departmental total _	4,185	4,254	4,520	4,024	4,034
Total expenses for Program 2.8	9,214,367	9,324,780	9,330,137	9,688,517	9,740,730

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 2.9: Australian Government Investme	ent Funds				
Administered expenses					
Special accounts					
DisabilityCare Australia Fund Special					
Account (c)	988,551	2,030,446	15,573	11,769	7,904
Medical Research Future Fund Special					
Account (d)	655,735	722,991	724,801	726,516	728,303
Aboriginal and Torres Strait Islander Land					
and Sea Future Fund Special Account (e)	59,374	63,948	66,486	68,383	70,120
Future Drought Fund Special Account (f)	102,499	103,703	103,839	103,957	104,075
Disaster Ready Fund Special Account (g)	202,490	203,561	3,686	3,877	4,070
Administered total	2,008,649	3,124,649	914,385	914,502	914,472
Total expenses for Program 2.9	2,008,649	3,124,649	914,385	914,502	914,472
Program 2.10: Nuclear Powered Submarine Pr	ogram Advice	,			
Departmental expenses					
Departmental appropriation (a)					
Advice	-	5,858	4,580	-	-
Departmental total	-	5,858	4,580	-	-
Total expenses for Program 2.10	-	5,858	4,580	-	

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual	Daagot	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'00
Outcome 2 Totals by appropriation type					
Administered expenses					
Ordinary annual services					
(Appropriation Bill No.1)	11,304	11,493	11,489	11,484	11,462
Special appropriations	9,199,758	9,309,991	9,315,110	9,674,016	9,726,252
Special accounts	2,008,876	3,124,881	914,622	914,743	914,714
Expenses not requiring appropriation					
in the Budget year (b)		10,757	3,311	3,311	3,311
Administered tota	I 11,219,938	12,457,122	10,244,532	10,603,554	10,655,739
Departmental expenses					
Departmental appropriation (a)	153,933	169,226	132,056	128,142	129,474
Special accounts	429,326	458,785	444,936	459,359	469,085
Expenses not requiring appropriation					
in the Budget year (b)	6,111	5,257	5,051	2,774	1,743
Departmental tota	I 589,370	633,268	582,043	590,275	600,302
Total expenses for Outcome 2	11,809,308	13,090,390	10,826,575	11,193,829	11,256,041

	2022-23	2023-24
Average staffing level (number)	840	922

a) Includes estimated expenses in relation to receipts retained under section 74 of the PGPA Act.

- c) More information on the DisabilityCare Australia Fund (DCAF) can be found in Table 2.2.1.1, page 34.
- d) More information on the Medical Research Future Fund (MRFF) can be found in Table 2.2.1.2, page 35.
- e) More information on the Aboriginal and Torres Strait Islander Land and Sea Future Fund (ATSILSFF) can be found in Table 2.2.1.3, page 36.
- f) More information on the Future Drought Fund (FDF) can be found in Table 2.2.1.4, page 37.
- g) The Emergency Response Fund was renamed the Disaster Ready Fund upon commencement of the Emergency Response Fund Amendment (Disaster Ready Fund) Act 2022 on 1 March 2023. More information on the Disaster Ready Fund (DRF) can be found in Table 2.2.1.5, page 38.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

b) 'Expenses not requiring appropriation in the Budget year' is made up of depreciation expenses, amortisation expenses and resources received free of charge.

Table 2.2.1.1: DisabilityCare Australia Fund - Estimates of Fund Balances

	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
DisabilityCare Australia Fund (a)					
Opening balance	15,297,088	15,958,278	15,681,500	11,945,036	8,144,460
Revenue and gains					
Additional Medicare Levy - equity (b)	5,240,000	5,477,500	-	-	-
Investment earnings and gains	409,741	276,168	279,109	211,193	142,110
Expenses					
Management fees	(14,925)	(15,433)	(15,573)	(11,769)	(7,904)
Transfers to reimburse accounts for					
DisabilityCare Australia expenditure (c)					
Commonwealth - equity	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)
States and Territories - expense	(973,626)	(2,015,013)	-	-	-
Closing balance	15,958,278	15,681,500	11,945,036	8,144,460	4,278,666

- a) The DCAF consists of the DCAF Special Account and investments of the DCAF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the DCAF, including interest and Medicare levy proceeds received and payments.
- b) The Commonwealth agreed to credit the DCAF with money raised from the increase in the Medicare levy for 10 years to fund the additional costs of delivering the National Disability Insurance Scheme (NDIS) (formerly DisabilityCare Australia). This 10 year period concludes in 2023-24.
- c) The transfers relate to reimbursing the Commonwealth and the States and Territories for the costs of the operations of the NDIS.

Table 2.2.1.2: Medical Research Future Fund - Estimates of Fund Balances

	2022-23 Estimated actual \$'000	2023-24 Budget \$'000	2024-25 Forward estimate \$'000	2025-26 Forward estimate \$'000	2026-27 Forward estimate \$'000
Medical Research Future Fund (a)					_
Opening balance	21,583,553	21,864,630	22,422,025	22,963,130	23,465,908
Revenue and gains					
Investment earnings and gains	936,812	1,280,386	1,265,906	1,229,294	1,302,778
Expenses					
Management fees	(57,735)	(72,991)	(74,801)	(76,516)	(78,303)
Transfers to portfolio special accounts for project payments					
MRFF Health special account - expense	(598,000)	(650,000)	(650,000)	(650,000)	(650,000)
Closing balance	21,864,630	22,422,025	22,963,130	23,465,908	24,040,383

a) The MRFF consists of the MRFF Special Account and investments of the MRFF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the MRFF, including interest received and payments.

Table 2.2.1.3: Aboriginal and Torres Strait Islander Land and Sea Future Fund - Estimates of Fund Balances

	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Aboriginal and Torres Strait Islander Land and Sea Future Fund (a)					
Opening balance	2,102,736	2,168,613	2,243,700	2,296,193	2,342,483
Revenue and gains					
Investment earnings and gains	125,251	139,035	118,979	114,673	115,945
Expenses					
Management fees	(1,198)	(1,703)	(1,750)	(1,788)	(1,823)
Transfers to portfolio special accounts for project payments					
Indigenous Land and Sea Corporation special account expense	(58,176)	(62,245)	(64,736)	(66,595)	(68,297)
Closing balance	2,168,613	2,243,700	2,296,193	2,342,483	2,388,308

a) The ATSILSFF consists of the ATSILSFF Special Account and the investments of the ATSILSFF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the ATSILSFF, including interest and payments.

Table 2.2.1.4: Future Drought Fund - Estimates of Fund Balances

Closing balance	4,662,730	4,860,521	5,016,800	5,165,825	5,320,061
expense	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Future Drought Fund special account					
Transfers to portfolio special accounts for project payments					
Management fees	(2,499)	(3,703)	(3,839)	(3,957)	(4,075)
Expenses					
Investment earnings and gains	273,328	301,494	260,118	252,982	258,311
Revenue and gains					
Opening balance	4,491,901	4,662,730	4,860,521	5,016,800	5,165,825
Future Drought Fund (a)					
	\$'000	\$'000	\$'000	\$'000	\$'000
	actual	Zaagot	estimate	estimate	estimate
	Estimated	Budget	Forward	Forward	Forward
	2022-23	2023-24	2024-25	2025-26	2026-27

a) The FDF consists of the FDF Special Account and investments of the FDF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the FDF, including interest and payments.

Table 2.2.1.5: Disaster Ready Fund - Estimates of Fund Balances

Closing balance	4,518,897	4,604,950	4,850,804	5,094,515	5,348,192
expense	(200,000)	(200,000)	-	-	-
Disaster Ready Fund special account					
Transfers to portfolio special accounts for project payments					
Management fees	(2,490)	(3,561)	(3,686)	(3,877)	(4,070)
Expenses					
Investment earnings and gains	271,333	289,614	249,540	247,588	257,747
Revenue and gains					
Opening balance	4,450,054	4,518,897	4,604,950	4,850,804	5,094,515
Disaster Ready Fund (a)					
	\$'000	\$'000	\$'000	\$'000	\$'000
	Estimated actual	Budget	Forward estimate	Forward estimate	Forward estimate
	2022-23	2023-24	2024-25	2025-26	2026-27
	0000 00	0000 04	2221.25	2225 22	2000 07

a) The Emergency Response Fund was renamed the Disaster Ready Fund (DRF) upon commencement of the Emergency Response Fund Amendment (Disaster Ready Fund) Act 2022 on 1 March 2023. The DRF consists of the DRF Special Account and investments of the DRF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the DRF, including interest and payments.

Table 2.2.2: Performance measure for Outcome 2

Table 2.2.2 details the performance measures for each program associated with Outcome 2. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured.

Outcome 2 – Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy advice, service delivery, and managing, acquiring and divesting government investments.

Program 2.1 - Public Sector Governance

This program contributes to the outcome through developing and maintaining the public sector resource management framework and improving the standard of governance, performance and accountability of Commonwealth entities.

Key Activities (a)(b)	Support the proper use and management of public resources Support the proper use of public resources by Commonwealth entities and companies under the Commonwealth Resource Management Framework. Engage with Government Business Enterprises (GBEs) Engage with GBEs and shareholder departments to facilitate efficiency, financial sustainability and sound governance arrangements for all GBEs.		
Year	Performance measures	Expected Performance Results	
Current year 2022-23	Governance, Accountability and Performance Finance's stewardship supports Commonwealth entities and companies to meet the requirements and policy intent of the Resource Management Framework. The annual Public Governance, Performance and Accountability (PGPA) survey is used as a proxy to measure Commonwealth entity and company satisfaction with the support provided by Finance to assist them in meeting the requirements and policy intent of the Resource Management Framework.	On track The annual PGPA survey of Commonwealth entities, which will provide feedback on the effectiveness of Finance's stewardship, policy advice, engagement and guidance, is scheduled for Quarter 4 2022-23. Target 80% satisfaction with the level of support Finance provides to entities on the application of the resource management framework. Performance audit reports tabled by the Auditor-General and reports tabled by the JCPAA are providing commentary on, and making recommendations relating to, the resource management framework and the application of the performance framework by entities.	

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.1 - Public Sector Governance

This program contributes to the outcome through developing and maintaining the public sector resource management framework and improving the standard of governance, performance and accountability of Commonwealth entities.

Commonwealth entities.			
Year	Performance measures	Expected Performance Results	
Current Year 2022-23 (continued)	Whole-of-government approach to regulatory policy and regulatory reform Finance delivered a whole-of-government approach to regulatory policy and regulatory reform, including by achieving regulatory reform through cooperative federalism, to improve economic and individual wellbeing outcomes.	On track Health Review – The Terms of Reference was finalised, independent reviewer has been appointed and the joint Health-Finance Secretariat has been established. Stakeholder consultation has commenced with over 23 system operators, employers, peak bodies and Australian Public Service (APS) agencies. Modernising Document Execution – Establishing Memorandum Of Understanding with Services Australia, Digital Transformation Agency (DTA) and the Department of Foreign Affairs and Trade (DFAT) for delivery of a proof of concept for a digital document execution platform for DFAT's passport office. International Standards and Engagement – Finance has engaged with regulatory reform policy counterparts in the United Kingdom (UK) Government and a number of regulators from the UK Civil Service. The meetings identified a number of areas where we share common interests; and there is scope to collaborate on potential projects. Finance also participated in the Organisation for Economic Cooperation and Development Regulatory Policy Committee and addressed the Committee on Australia's experience with the challenge of fostering regulatory policy across levels of governments. Sharing Single Touch Payroll – Finance ran a pilot, negotiated an Inter-Governmental Agreement (IGA) and commissioned a report that found compliance savings of up to \$1.6 billion a year. A real-time data sharing solution is expected to be costed by Treasuries by April 2023.	

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.1 - Public Sector Governance

This program contributes to the outcome through developing and maintaining the public sector resource management framework and improving the standard of governance, performance and accountability of Commonwealth entities.

Commonwealthe	Commonwealth entities.			
Year	Performance measures	Expected Performance Results		
Current Year 2022-23 (continued)	Promote efficient, financially sustainable and sound governance Continue to encourage ongoing efficiency and financial sustainability in Government Business Enterprise (GBEs), including to facilitate and monitor GBE delivery of the government's key infrastructure priorities, including Western Sydney Airport, Inland Rail, Snowy Hydro, and naval shipbuilding.	On track GBEs submitted Corporate Plans that document commercial focus and strategies for the near term (current Financial Year (FY)) and future. The Plans and quarterly performance reporting as well as the project reporting (where relevant) demonstrate financial and operational sustainability of the entity. Issues and challenges raised in the plans and reports are actively being managed by shareholder departments. All nine GBEs submitted Corporate Plans that were reviewed by Finance. Furthermore, 116 briefs were sent to the Finance Minister that reported financial performance, significant event notifications and project milestones, board appointments, briefing for ministerial meetings and various governance matters. Finance is progressing an update to governance documents for relevant GBEs and commencing a review of the GBE Guidelines this financial year.		
Year	Performance measures	Planned Performance Results		
Budget Year 2023-24	Governance Accountability and Performance Finance's stewardship supports Commonwealth entities and companies to meet the requirements and policy intent of the Resource Management Framework. The annual Public Governance, Performance and Accountability (PGPA) survey is used as a proxy to measure Commonwealth entity and company satisfaction with the support provided by Finance to assist them in meeting the requirements and policy intent of the Resource Management Framework.	PGPA Entity Survey satisfaction results in respect to the support Finance provides to assist Commonwealth entities and companies to meet the requirements and policy intent of the Resource Management Framework achieved the target rate of 85% or above. Joint Committee of Public Accounts and Audit (JCPAA) Reports and Auditor-General performance audit reports provide evidence of Parliament using the key artefacts of the Commonwealth Performance Framework to scrutinise the non-financial performance of Commonwealth entities and companies.		

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.1 - Public Sector Governance This program contributes to the outcome through developing and maintaining the public sector resource management framework and improving the standard of governance, performance and accountability of Commonwealth entities. Performance measures **Planned Performance Results** Year **Budget Year** Whole-of-government Finance worked with Commonwealth and state approach to regulatory agencies to deliver targeted regulatory reform projects 2023-24 policy and regulatory that demonstrate impact in delivering productivity (continued) reform outcomes (target 2023-24: 6 projects). Finance delivered a wholeof-government approach to regulatory policy and regulatory reform, including by achieving regulatory reform through cooperative

Promote efficient, financially sustainable and sound governance

federalism, to improve economic and individual wellbeing outcomes.

Continue to encourage ongoing efficiency and financial sustainability in Government Business Enterprise (GBEs), including to facilitate and monitor GBE delivery of the government's key infrastructure priorities, including Western Sydney Airport, Inland Rail, Snowy Hydro and naval shipbuilding.

GBEs operate efficiently, maintain a commercial focus and manage the longer-term financial and operational sustainability of the entity. GBEs identify and report emerging issues and pressures on a timely basis.

GBE corporate plans comply with GBE guidelines and provide sufficient information to permit performance and financial reporting and monitoring. This includes timely and accurate reporting to ministers and government on progress of key projects and proactive reporting on, and management of emerging issues.

Ensure GBE and project governance is fit for purpose including through the establishment of governance documents such as statements of expectations, commercial freedoms frameworks and funding agreements.

As per 2023-24

Material changes to Program 2.1 resulting from 2023-24 Budget Measures: Nil

As per 2023-24

Forward

Estimates 2024-27

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.2 – Data Scheme				
This program contributes to the outcome by establishing a best practice scheme for sharing Australian government data to deliver public benefit.				
Key Activities (a)(b)	Support better availability and use of Australian Government data for public benefit Implement the Data Availability and Transparency Act (DATA Scheme) and steer whole-of-government data policy.			
Year	Performance measures	Expected Performance Results		
Current year 2022-23	Participation in the DATA Scheme Finance, through the Office of the National Data Commissioner (ONDC), is supporting safe data sharing to deliver better government services, policies and programs and to support research and innovation.	Three Quarter 2 measures were fully met, one was slightly behind but on track for Quarter 3 delivery. ONDC anticipates all measures to be on track by the end of Quarter 3 and to be met for the year. 19 data inventory projects have commenced, 10 were completed by the end of 2022. ONDC is ahead of schedule for this measure, as the current result exceeds the 'on track' threshold for Quarter 2. The National Data Commissioner's Annual Report was provided to the Minister on 15 October 2022 and presented to Parliament on 3 November 2022, meeting the target for Quarter 2. Public consultation on the Data Code was completed in September 2022, and the Code was made on 16 December 2022, meeting one of the targets for Quarter 3. Six Data Service Providers were accredited by Ministerial Rule in Quarter 1, and 3 applications for accreditation as a Service Provider have been received by end Quarter 2. At the end of Quarter 2 ONDC had written to 100% of participants and had direct engagement with 118 potential participants (51% of the 232 identified participants). ONDC is preparing engagements with a large number of participants for Quarter 3, and still expects to meet the 80% target for Quarter 3. At 31 December 2022, there were 26 participants on-boarded to Dataplace, exceeding the threshold for Quarter 2.		

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.2 – Data Scheme This program contributes to the outcome by establishing a best practice scheme for sharing Australian government data to deliver public benefit.				
Year	Performance measures	Planned Performance Results		
Budget Year 2023-24	Participation in the DATA Scheme Finance, through the ONDC, is supporting safe data sharing to deliver better government services, policies and programs and to support research and innovation.	Strengthened data handling and sharing across the Australian Public Service (APS) (target: Baseline established in first year). Institutional arrangements in place to support safe, transparent and consistent data sharing. (target: legislative requirements such as the Data Code are in place; and timelines for implementing the DATA Scheme including opening accreditation are met). Awareness and understanding of the DATA Scheme (% participants engaged) (target: 100% of potential participants are made aware of the DATA Scheme and requirements through information sessions, briefings and other media). Participants on DataPlace (target: baseline to be established in first year of operation).		
Forward Estimates 2024-27	Participation in the DATA Scheme As per 2023-24	Strengthened data handling and sharing across the APS (target: baseline to be established in first year of operation. Expected performance target will be an improvement on the 2022-23 baseline). Institutional arrangements in place to support safe, transparent and consistent data sharing (target: legislative requirements and timelines are met). Data sharing agreements delivering public benefit (target: baseline to be established in first year of operation. Expected performance target will be an improvement on the 2022-23 baseline).		

a) Refers to updated key activities that will be reflected in the 2022-23 Corporate Plan.

b) New or modified performance measures that reflect new or materially changed programs are shown in italics.

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.3 – Pro	operty and Construction	
Commonwealth pro	operty, land and public works	iding policy advice, guidance and support on managing across the government; and managing specified major -Defence property portfolio within Australia.
Key Activities	Support Commonwealth property management	
		mercial approach to the management of Commonwealth onwealth Property Management Framework.
Year	Performance measures	Expected Performance Results
Current year 2022-23	Commonwealth property initiatives are efficient and effective The management of Commonwealth property demonstrates best practice effectiveness in an evolving environment, and delivers efficiencies in relation to leasing and facilities management for non-corporate Commonwealth entities.	On track The Whole-of-Australian-Government Property Services Coordinated Procurement Arrangements (the arrangements) continue to deliver efficiencies for entities, while Australian Government Office Occupancy data continues to demonstrate ongoing improvements. The 2022 Australian Government Office Occupancy data collection is complete and the 2022 Occupancy Report is currently being drafted. The Property Operating Expenses (POE) independent audit for 2021-22 period is currently being finalised with draft results showing that the Property Service Providers (PSPs) have exceeded their POE savings. The measured performance of the PSPs under the arrangements for the January to June 2022 period is currently being finalised with indicative results showing that performance has remained steady across the PSPs. The PSPs exceeded the 10% Small to Medium Enterprises target and the 4% Indigenous Participation Plan target for 2021-22.
Year	Performance measures	Planned Performance Results
Budget Year 2023-24	Commonwealth property initiatives are efficient and effective The management of Commonwealth property demonstrates best practice effectiveness in an evolving environment and delivers efficiencies in relation to leasing and facilities management for non-corporate Commonwealth entities.	Property efficiencies are delivered through the Whole-of-Australian-Government (WoAG) Property Services Coordinated Procurement (PSCP) arrangements for leasing and facilities management. Measured and reported through the Annual Australian Government Office Occupancy Report, PSCP arrangements for leasing and facilities management, agency forums, entity correspondence and qualitative case studies. Effectiveness of Finance's stewardship, policy advice, engagement and guidance on Commonwealth property management. Measured and reported through a range of contractual and stakeholder engagement methods under the PSCP arrangements.
Forward Estimates 2024-27	As per 2023-24	As per 2023-24

Table 2.2.2: Performance measure for Outcome 2 (continued

Program 2.4 – In	surance and Risk Managemen	t
	tributes to the outcome by provid	ling general insurance services and promoting risk Comcover Special Account.
Key Activities	Provide insurance and risk management support for Commonwealth entities Support best practice risk management and protect Commonwealth entities agains insurable losses through the Government's self-managed insurance fund, Comcover	
Year	Performance measures	Expected Performance Results
Current year 2022-23	Financial sustainability of Comcover Comcover is effectively managed to ensure the fund is financially sustainable.	On track The financial sustainability of Comcover remains strong due to robust operational and financial processes and governance. The Comcover Statement of Cover 2022-23 was published on the Department of Finance's website on 1 July 2022. Comcover has a contract with KPMG Actuarial to provide annual actuarial valuations with quarterly updates. In 2022-23 the September quarterly valuation update has been delivered and the December valuation is due in January 2023. At 31 December 2022, the Comcover special account had sufficient funds to comfortably cover 3+ years cash flow for ordinary claims.
	Treatment of insurable risks and claims management Comcover is effectively managed to ensure the fund is financially sustainable, there is a consistent, Whole-of-Australian-Government (WoAG) approach to the management of claims and Comcover supports the improvement of risk maturity in General Government Sector entities over time.	 On track The Commonwealth has acted in accordance with its Model Litigant Obligations under the Legal Services Directions 2017. There have not been any findings of non-compliance. Eight workshops were delivered over this quarter with 105 attendees. A net positive presenter score was also achieved for these workshops. Across the 5 e-learn modules there were 674 completions. Project planning has commenced for the 2023 Biennial Risk Management Benchmarking Program due to open on 30 January 2023. The Commonwealth Risk Management Policy came into effect on 1 January 2023. Supporting guidance material is being finalised. Litigation is undertaken honestly and fairly as a series of the commonwealth activities are series.

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.4 – Insurance and Risk Management This program contributes to the outcome by providing general insurance services and promoting risk management across the Government through the Comcover Special Account.		
Year	Performance measures	Planned Performance Results
Budget Year 2023-24	Financial sustainability of Comcover Comcover is effectively managed to ensure the fund is financially sustainable.	Comcover reviews and publishes an annual statement of cover that consistently applies to fund members. Actuarial assessments are undertaken (at least 4 per year), with consideration of claims history and the risk profile of fund members, to inform the setting of annual member premiums and to prudently manage the fund. The Comcover Fund has adequate reserves to meet at least 3 years of actuarially assessed ordinary claim payments.
	Treatment of insurable risks and claims management Comcover is effectively managed to ensure the fund is financially sustainable, there is a consistent, WoAG approach to the management of claims and Comcover supports the improvement of risk maturity in General Government Sector entities over time.	All litigation is undertaken honestly and fairly as a model litigant. Effectiveness of Comcover's stewardship, policy advice, engagement and guidance on risk management is measured through direct feedback from workshop participants, workshop attendance, the biennial risk management benchmarking program, and that the Commonwealth Risk Management Policy is up to date.
Forward Estimates 2024-27	As per 2023-24	As per 2023-24
Material changes t	o Program 2.4 resulting from 202	23-24 Budget Measures: Nil

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.5 – Pr		
This program contributes to the outcome through providing timely and relevant procurement policy advice; providing advice to the Government on advertising; establishing and maintaining WoAG procurement arrangements for common goods and services.		
Key Activities	Enable value for money prod	curements
	Leverage experience and suppose money procurements and supp	port the Australian Government to achieve value-for- port the national interest.
Year	Performance measures	Expected Performance Results
Current year 2022-23	Stewardship over procurement systems and policies Finance works with external stakeholders to provide stewardship over systems and policies to support a fair, efficient, and transparent procurement framework, and to implement and maintain Whole-of-Australian-Government (WoAG) procurement arrangements for non-ICT services (e.g. travel bookings, stationery and management advisory services) to generate price savings and operating efficiencies.	On track Finance proactively engages with: Commonwealth; state and territory; and industry stakeholders to support effective government procurement. Finance provides entities with practical web guidance and tailored advice through dedicated outreach activities and the Procurement Agency Advice function. Outreach sessions were temporarily placed on hold while the Division focussed on the establishment of the Future Made in Australia Office (FMiAO) and decisions relating to responsibility for stakeholder engagement were resolved. Six outreach sessions were held in the period 1 July to 31 December 2022. A targeted schedule will facilitate reaching the target of 30 outreach sessions in the current financial year. Finance also responded to Commonwealth Procurement Framework queries, within the 3-day KPI 100% of the time (293 queries) and 99% of these were resolved in 5 days. In addition, the Centre of Procurement Excellence has commenced the 2022 Procurement Capability Self-Assessment Survey for all non-corporate Commonwealth entities and prescribed corporate Commonwealth entities. The Survey is being run inhouse, with an aim to build capability within the FMiAO and allow the Office to work with entities on lifting their procurement capability. AusTender was available 99.81% of the time over the reporting period.

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.5 - Procurement

This program contributes to the outcome through providing timely and relevant procurement policy advice; providing advice to the Government on advertising; establishing and maintaining WoAG procurement arrangements for common goods and services.

Year	Performance measures	Expected Performance Results
Current year 2022-23 (continued)		The FMiAO coordinated the inaugural Ministerial Roundtable on Procurement that includes 3 Ministers and 23 stakeholders from industry, unions and academia. FMiAO also held workshops with key stakeholders responsible for implementation of Points under the 10-Point Buy Australia Plan. FMiAO has had ongoing engagement with external stakeholders. A work plan is under development to build the capability of businesses to participate in Commonwealth procurement, and build the procurement and contract management capability of the Australian Public Service (APS).
		For the period 1 July to 31 December 2022, Finance participated in meetings and negotiations related to: the World Trade Organization Agreement on Government Procurement; Association of Southeast Asian Nations (ASEAN), Australia-New Zealand Free Trade Agreement; Singapore-Australia Green Economy Agreement; Australia and New Zealand Agreement on Government Procurement; Australia-European Union Free Trade Agreement; Comprehensive and Progressive Agreement on Trans-Pacific Partnership; and the Organization for Economic Co-operation and Development.
		As a whole, the whole-of-Australian Government (WoAG) arrangements continue to maximise market benefits, deliver efficiencies, and provide cost savings. A select sample of the savings the WoAG arrangements is presented below:
		The Stationery and Office Supplies (SOS) Panel arrangements deliver cost savings of up to 60% on the retail price for most products.
		The Management Advisory Services (MAS) suppliers continue to offer discounts from up to 30% on their pricing depending on the value of the work order.
		COVID-19 caused severe industry-wide disruptions to the travel industry. Noting this, travel benchmarking activities have been put on hold to allow the industry time to recover. Benchmarking exercises will recommence in the second half of 2022-23. In the meantime, Finance is closely managing the travel management services provider and communicating regularly with entities to mitigate the industry-wide disruptions.

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.5 - Procurement

This program contributes to the outcome through providing timely and relevant procurement policy advice; providing advice to the Government on advertising; establishing and maintaining WoAG procurement arrangements for common goods and services.

Year	Performance measures	Planned Performance Results
Budget Year 2023-24	Stewardship over procurement systems and policies Finance works with external stakeholders to provide stewardship over systems and policies to support a fair, efficient, and transparent procurement framework and to implement and maintain Whole-of-Australian-Government (WoAG) procurement arrangements for non-ICT services (e.g. travel bookings and major office equipment) to generate price savings and operating efficiencies.	Finance's stewardship, policy advice, engagement and guidance on procurement systems and policies are effective, targeting 30 outreach sessions held per year and 98% of enquiries responded to within 3 business days. AusTender platform and data are available to users 99.5% of the time. Engagement with domestic and international stakeholders supports information exchange on advancements in procurement policy. Savings and efficiencies from WoAG arrangements are compared, where possible, against similar arrangements, previous arrangements or markets.
Forward Estimates 2024-27	As per 2023-24	As per 2023-24
Material changes to Program 2.5 resulting from 2023-24 Budget Measures: Nil		

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.6 – Delivery of government technology services This program contributes to the outcome through establishing, developing and maintaining government and cross-entity ICT infrastructure, platforms, systems and services.		
Key Activities	Modernise the APS through ICT projects Undertaking ICT development projects to support the modernisation of the APS.	
Year	Performance measures	Expected Performance Results
Current year 2022-23	GovTEAMS improves public sector productivity Commonwealth entities and companies have access to GovTEAMS, a new generation platform to provide a single environment for both internal and external collaboration across government.	On track Microsoft has published uptime statistics (demonstrating platform and collaboration tools availability) at 99.99% for Quarter 1. They have not published uptime statistics for Quarter 2. The quarterly active user count is 35,895 (target: 30,000). Usage (average number of interactions per active user per month) for the quarter is 36 (target: 29.07).
	GovCMS supports creation of websites that better connect government with people Commonwealth entities and companies have access to the Government Content Management System (GovCMS) management and website hosting support platform to assist in the creation of modern, affordable and responsive websites that better connect government with people.	On track The GovCMS platform was available to entities seeking to develop and maintain websites 100% of the time with the exception of scheduled outages across the reporting period. The GovCMS platform continues to demonstrate resilience and scalability. Entities hosting sites on the platform have a customer satisfaction rating of 96% for the reporting period. The total number of sites hosted on the platform as at 31 December 2022 was 354. Of these, 276 are managed by non-corporate Commonwealth entities (NCEs), a net increase of 28 NCE sites compared to the previous reporting period.

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.6 – De	Program 2.6 – Delivery of government technology services		
This program contributes to the outcome through establishing, developing and maintaining government and cross-entity ICT infrastructure, platforms, systems and services.			
Year	Performance measures	Planned Performance Results	
Budget Year 2023-24	GovTEAMS improves public sector productivity Commonwealth entities and companies enjoy access to a fully functioning GovTEAMS 99% of the time.	GovTEAMS platform is fully operational in accordance with set performance targets (target: 99%). GovTEAMS active user count (target: 32,500). GovTEAMS usage – average number of interactions per active user per month (target: 29.29).	
	GovCMS supports creation of websites that better connect government with people Commonwealth entities and companies have access to the GovCMS content management and website hosting platform to assist in the creation of modern, affordable and responsive websites that better connect government with people.	The GovCMS platform is available to entities seeking to develop and maintain websites 99% of the time with the exception of scheduled outages. Evidence of continued use of GovCMS by non-corporate Commonwealth entities (target ~350 websites).	
Forward Estimates	GovTEAMS improves public sector productivity	GovTEAMS platform is fully operational in accordance with set performance targets (target: 99%).	
2024-27	As per 2023-24	GovTEAMS active user count	
		2024-25 target: 35,0002025-26 target: 37,5002026-27 target: 40,000	
		GovTEAMS usage – average number of interactions per active user per month	
		2024-25 target: 29.492025-26 target: 29.652026-27 target: 30.00	
	GovCMS supports creation of websites that better connect government with people	As per 2023-24	
	As per 2023-24		
Material changes	to Program 2.6 resulting from 202	23-24 Budget Measures: Nil	

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.7 – Service Delivery Office This program contributes to the outcome through providing a range of corporate services to Australian Government entities.		
Key Activities	Transform Commonwealth entities through shared services Support the transformation of Commonwealth entities through policy development and delivery of shared technologies and standardised processes to increase the effectiveness and efficiency of organisational management.	
Year	Performance measures	Expected Performance Results
Current year 2022-23 Shared Services hub meets clients' needs As a Shared Services hub, the Service Delivery Office (SDO) provides quality and efficient services to client entities. More than 70,000 tickets w the financial year-to-date, v resolution time of 5.20 day. There were 10,051 users o solution, a 3.82% increase (9,681). Satisfaction survey ratings across the financial year-to- year target of 54%. The SDO has supported al payroll services to adopt S Reporting Phase 2. Corporate services Corporate service functions (e.g. financial, human resources and associated ICT systems) for non- corporate Commonwealth entities are provided through a shared services provider hub arrangement on common platforms and software. On Track Government and entities are satisf stewardship, policy advice, engag- on the adoption of shared services Decisions in relation to the Shared are implemented on the basis of V including alignment with the digital policies: Finance has consulted wid services policy and continu- common corporate technol standardised business pro- Finance is leading the approach to working jointly with provider hubs Australia to support further adoption	 As at 31 December 2023: The SDO service level outcomes were being met for accounts payable, accounts receivable, payroll administration, credit card management, travel and expense management and HUB availability. More than 70,000 tickets were resolved during the financial year-to-date, with an average resolution time of 5.20 days. There were 10,051 users of the SDO's HUB solution, a 3.82% increase from 30 June 2022 (9,681). Satisfaction survey ratings declined to 51% across the financial year-to-date, against a full year target of 54%. The SDO has supported all clients receiving payroll services to adopt Single Touch Payroll 	
	corporate services Corporate service functions (e.g. financial, human resources and associated ICT systems) for non- corporate Commonwealth entities are provided through a shared services provider hub arrangement on common platforms and	Government and entities are satisfied with Finance's stewardship, policy advice, engagement and guidance on the adoption of shared services. Decisions in relation to the Shared Services Program are implemented on the basis of WoAG interests, including alignment with the digital agenda and policies:

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.7 – Service Delivery Office This program contributes to the outcome through providing a range of corporate services to Australian Government entities.		
Budget Year 2023-24	Shared Services hub meets clients' needs As a shared services hub, the Service Delivery Office (SDO) provides quality and efficient services to client entities.	Service level agreements with client entities, including measurement of efficiency and effectiveness of services are met, including: • Average resolution time of client request of less than 10 days. • Increased rating year-on-year in client satisfaction surveys (target +1%). The benefits of shared, standard and sustainable ERP technologies and business processes are realised: • Increased client uptake of SDO's shared ERP technology solution, known as HUB (year-on-year increase). Increased client adoption of end-to-end WoAG business processes (year-on-year increase).
	Shared Services policy – corporate services Corporate service functions (e.g. financial, human resources and associated ICT systems) for non-corporate Commonwealth entities (NCEs) are provided through a shared services provider hub arrangement on common platforms and software.	Government and entities are satisfied with Finance's stewardship, policy advice, engagement and guidance on the adoption of shared services. Decisions in relation to the Shared Services Program are implemented on the basis of WoAG interests, including alignment with the digital agenda and policies: Finance consults widely on shared services policy and continued adoption of common corporate technology platforms and standardised business processes. • Finance consults widely on shared services policy and continued adoption of common corporate technology platforms and standardised business processes. • Finance leads approach to business cases working jointly with provider hubs and Services Australia to support further adoption of shared services and common corporate platform (GovERP). • Benchmarking data on corporate services is available and provides valuable insight for decision-making on consolidation and standardisation of corporate services functions

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.7 – Service Delivery Office This program contributes to the outcome through providing a range of corporate services to Australian Government entities.		
Year	Performance measures	Planned Performance Results
Forward Estimates 2024-27	Shared services hub meets clients' needs As a Shared Services hub.	Service level agreements with client entities, including measurement of efficiency and effectiveness of services are met including:
the SDO provides quality and efficient services to client entities.	 Average resolution time of client request of 10 days. Increased rating in client satisfaction surveys (target +1%). 	
		The benefits of shared, standard and sustainable ERP technologies and business processes are realised:
		Increased client uptake of SDOs shared ERP technology solution, known as HUB (year-on-year increase). Increased client adoption of end-to-end WoAG business processes (year-on-year increase).
		SDO and its client agencies adopt the WoAG ERP platform, GovERP:
		 Facilitating SDO client agencies on-boarding to GovERP.
C	Shared services policy – corporate services As per 2023-24	As per 2023-24

Table 2.2.2: Performance measure for Outcome 2 (continued)

	iblic Sector Superannuation	,
This program contributes to the outcome through advising the Government on the stability of the Government's unfunded superannuation liabilities and its associated administered expense items and superannuation arrangements for government employees. This includes the administration and management of superannuation arrangements for parliamentarians, as well as current and former governors-general, federal judges and Federal Circuit Court Judges.		
Key Activities (a)	Enable investment funds and civilian superannuation Provide a policy, regulatory and legislative framework that enables the maximisation of returns on investment funds and superannuation scheme compliance.	
Year	Performance measures	Expected Performance Results
Current Year 2022-23	Public sector civilian superannuation schemes The legislative framework for the Commonwealth Government's civilian superannuation schemes enables the schemes to be administered in accordance with the applicable regulatory and legislative requirements.	On track Analysis undertaken by Finance of superannuation industry wide regulatory and legislative changes in the period since 1 July 2022 to date has not identified any legislative changes being required to the Commonwealth civilian superannuation. Finance has also provided advice on legislative and policy implications in the context of potential mergers. In addition, the Commonwealth Superannuation Corporation (CSC) has not advised Finance of any legislative impediments to administering the Commonwealth civilian superannuation schemes (in the period since 1 July 2022).
	Administration of pension schemes for former parliamentarians, judges and governors-general The pension schemes are administered by Finance effectively, in accordance with the applicable regulatory and legislative requirements	On track No material compliance matters in relation to the operations of the pension schemes administered by Finance have been identified. All pension payments have been made on time (Fully achieved). Statutory reporting obligations have been substantially achieved for Quarter 2 (99.83%). Due to a data and system reporting issue 10 members' reports were delayed in being provided to the Australian Taxation Office (ATO).

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.8 - Public Sector Superannuation

This program contributes to the outcome through advising the Government on the stability of the Government's unfunded superannuation liabilities and its associated administered expense items and superannuation arrangements for government employees. This includes the administration and management of superannuation arrangements for parliamentarians, as well as current and former governors-general, federal judges and Federal Circuit Court Judges.

Year	Performance measures	Planned Performance Results
Budget Year 2023-24	Public sector civilian superannuation schemes The legislative framework for the Commonwealth Government's civilian superannuation schemes enables the schemes to be administered in accordance with the applicable regulatory and legislative requirements.	The legislation establishing the civilian superannuation schemes complies with the broader regulatory and legislative requirements such as those applying to regulated superannuation funds under the Superannuation Industry (Supervision) Act 1993, regulations under that Act and prudential standards made by the Australian Prudential Regulation Authority.
	Administration of pension schemes for former parliamentarians, judges and governors-general The pension schemes are administered by the department effectively, in accordance with the	The operations of the pension schemes administered by Finance continue to comply with the regulatory and legislative requirements including the relevant schemes' legislation, payment requirements and superannuation scheme reporting obligations to the Australian Taxation Office.
	applicable regulatory and legislative requirements.	
Forward Estimates 2024-27	As per 2023-24	As per 2023-24

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.9 - Australian Government Investment Funds

This program contributes to the outcome through providing advice on investment mandates and governance arrangements for the Government's Investment Funds, to maximise the value of the funds to the Government. This includes advice on credit of amounts to the Funds and debits for payments from the Funds. The Funds are:

- Future Fund
- DisabilityCare Australia Fund
- Medical Research Future Fund
- Aboriginal and Torres Strait Islander Land and Sea Future Fund
- Future Drought Fund
- Disaster Ready Fund (formerly the Emergency Response Fund)

Key Activities (a)	Enable investment funds and civilian superannuation Provide a policy, regulatory and legislative framework that enables the civilian superannuation scheme compliance, and maximisation of returns on investment funds.				
Year	Performance measures	Expected Performance Results			
Current year 2022-23	Investment mandates for each Australian Government Investment Fund Investment mandates are set for each Australian Government Investment Fund which assists in achieving the financial and risk objectives and are consistent with the policy, regulatory and legislative framework.	Investment mandates are in place for each of the Government's 6 investment funds. While some market volatility is being experienced in relation to returns from the investment funds, there are no indicators that the respective benchmark rates of return require adjustment. Of the investment mandates for the 6 investment funds: • 4 have benchmarks which are set over the long term and are meeting their targets. • (Aboriginal and Torres Strait Islander Land and Sea Future Fund (ATSILSFF)) has a benchmark which is set over the long term and has underperformed its benchmark. The returns for the ATSILSFF will continue to be monitored over 2023. • (DisabilityCare Australia Fund) has a short term benchmark and performance has marginally underperformed its benchmark. Minor amendments (unrelated to the benchmark rate of return) are expected to be made to the investment mandate for the Emergency Response Fund to reflect the renaming of the Emergency Response Fund as the Disaster Ready Fund following the passage of the Emergency Response Fund Amendment (Disaster Ready Fund) Act 2022.			

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.9 - Australian Government Investment Funds

This program contributes to the outcome through providing advice on investment mandates and governance arrangements for the Government's Investment Funds, to maximise the value of the funds to the Government. This includes advice on credit of amounts to the Funds and debits for payments from the Funds. The Funds are:

- Future Fund
- DisabilityCare Australia Fund
- Medical Research Future Fund
- Aboriginal and Torres Strait Islander Land and Sea Future Fund
- Future Drought Fund
- Disaster Ready Fund (formerly the Emergency Response Fund)

Year	Performance measures	Planned Performance Results
Budget Year 2023-24	Investment mandates for each Australian Government Investment Fund Investment mandates are set for each Australian Government Investment Fund which assists in achieving the financial and risk objectives and are consistent with the policy, regulatory and legislative framework.	Investment mandates for each fund are set and appropriately monitored. The investment mandates and legislation are reviewed in response to material investment environment, policy or regulatory changes, to assist in achieving the policy, financial and risk objectives.
Forward Estimates 2024-27	As per 2023-24	As per 2023-24
Material changes	to Program 2.9 resulting from 202	23-24 Budget Measures: Nil

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.10 – Nuclear Powered Submarine Program Advice				
Year	Performance measures	Planned Performance Results		
Material elements to	D	04 Dead and Market Market This is a second of the little band and a second		

Material changes to Program 2.10 resulting from 2023-24 Budget Measures: This is a newly established program as a result of the *Nuclear-Powered Submarine Program – initial implementation* Budget Measure: Performance measures have not yet been developed as it was not reasonably practicable to establish and they will be developed and reported in Finance's 2023-24 Corporate Plan.

2.3 Budgeted expenses and performance for Outcome 3

Outcome 3 – Support for parliamentarians and others as required by the Australian Government through the delivery of, and advice on, work expenses and allowances, entitlements and targeted programs.

Budgeted expenses for Outcome 3

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.3.1: Budgeted expenses for Outcome 3

	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Program 3.1: Ministerial and Parliamentary Ser	vices				
Administered expenses					
Ordinary annual services (c)					
(Appropriation Bill No.1)					
Electorate and ministerial support costs	296,301	358,426	381,996	375,224	378,164
Australian Political Exchange Program	941	941	946	946	946
Australian Political Parties for					
Democracy Program	2,200	2,200	2,200	2,200	2,200
Special appropriations	,	,	,	,	,
Australian Constitution s 66 (a)	5,518	5,605	5,622	5,633	5,633
Parliamentary Business Resources Act	0,010	0,000	0,022	0,000	0,000
2017	235,884	231,750	232,782	231,721	235,169
Expenses not requiring appropriation in the	200,004	201,700	202,702	201,721	200, 100
Budget year (b)	23,202	15,159	12,443	9,810	9,802
Administered total	564.046	614,081	635.989	625,534	631,914
Departmental expenses	004,040	014,001	000,303	020,004	001,014
Departmental appropriation (c)					
Services to Senators, Members and their	32,192	21,925	20,950	21,387	22,311
staff	32, 192	,			•
Parliamentary Workplace Support Service	-	11,554	12,604	11,452	12,315
Expenses not requiring appropriation in the	0.040	4 705	4 705	4 70 4	4 000
Budget year (b)	2,018	1,785	1,735	1,731	1,686
Departmental total	34,210	35,264	35,289	34,570	36,312
Total expenses for Program 3.1	598,256	649,345	671,278	660,104	668,226

Table 2.3.1: Budgeted expenses for Outcome 3 (continued)

			,		
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Outcome 3 Totals by appropriation type					
Administered expenses					
Ordinary annual services (c)					
(Appropriation Bill No.1)	299,442	361,567	385,142	378,370	381,310
Special appropriations	241,402	237,355	238,404	237,354	240,802
Expenses not requiring appropriation in the					
Budget year (b)	23,202	15,159	12,443	9,810	9,802
Administered total	564,046	614,081	635,989	625,534	631,914
Departmental expenses					
Departmental appropriation (c)	32,192	33,479	33,554	32,839	34,626
Expenses not requiring appropriation in the					
Budget year (b)	2,018	1,785	1,735	1,731	1,686
Departmental total	34,210	35,264	35,289	34,570	36,312
Total expenses for Outcome 3	598,256	649,345	671,278	660,104	668,226
	2022-23	2023-24			
Average staffing level (number)	112	128			

a) Estimates for this item are subject to the *Ministers of State Regulation 2012*.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

b) 'Expenses not requiring appropriation in the Budget year' is made up of depreciation expenses, amortisation expenses and resources received free of charge.

c) Includes estimated expenses in relation to receipts retained under section 74 of the PGPA Act.

Table 2.3.2: Performance measure for Outcome 3

Table 2.3.2 details the performance measures for each program associated with Outcome 3. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured.

		d others as required by the Australian Government expenses and allowances, entitlements and targeted
This program cor		ervices the provision of advice on, access to, and payment of enses, allowances and entitlements and targeted
Key Activities		amentary services parliamentarians, their employees and others as Government to assist them in undertaking their duties.
Year	Performance measures	Expected Performance Results
Current year 2022-23	Services meet clients' needs Services meet the needs of parliamentarians, their employees and others as required by the Australian Government.	On track For the period 1 July 2022 to 31 December 2022: Ministerial and Parliamentary Services (MaPS) help desks acknowledged 97.92% of client contacts or queries within 24 hours and responded within agreed timeframes. 99.74% of payments (including payroll) were made within agreed timeframes. 100% of office establishment and relocation projects have been delivered in accordance with the National Fitout Standards. COMCAR completed 99.64% of reservations without service failure.
	Improve administration of parliamentary work expenses The timeliness, efficiency, clarity and transparency of the administration of parliamentary work expenses are improved.	On track As at 6 January 2023, 98% of parliamentarians and 94% of MoPS staff have registered to use Parliamentary Expenses Management System (PEMS).

Table 2.3.2: Performance measure for Outcome 3 (continued)

Program 3.1 – Ministerial and Parliamentary Services This program contributes to the outcome through the provision of advice on, access to, and payment of Parliamentary and post-Parliamentary, work expenses, allowances and entitlements and targeted programs.

Vari	Doufourness management	Diamond Doufermonnes Descrite
Year Budget Year 2023-24	Performance measures Services meet clients' needs	Planned Performance Results The following service standards are met or exceeded: Olient contents colonsuled and within 24 hours.
2025-24	Services meet the needs of parliamentarians, their employees and others as required by the Australian Government.	 Client contacts acknowledged within 24 hours and responded to within agreed timeframes (target: 95%). Payments (including payroll) will be made within agreed timeframes (target: 95%). Office establishment and relocation projects delivered in accordance with the National Fitout Standards (target: 100%).
		 COMCAR reservations will be completed without service failure (target: 99%).
	Improve administration of parliamentary work expenses	Sustained usage of PEMS by parliamentarians and their staff.
	Sustained usage of Parliamentary Expenses Management System (PEMS) by parliamentarians and their staff. Measured through the provision of additional functionality and maintaining the number of claims processed through PEMS, with outcomes reported annually in the Annual Performance Statements.	
Forward Estimates 2024-27	As per 2023-24	As per 2023-24
Material changes	to Program 3.1 resulting from 202	:3-24 Budget Measures: Nil

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2023-24 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 Budgeted financial statements

3.1.1 Differences between entity resourcing and financial statements

No material differences exist between entity resourcing and the financial statements.

3.1.2 Explanatory notes and analysis of budgeted financial statements

Comprehensive income statement - Departmental

2023-24

Finance is budgeting for a deficit of \$34.9 million due to depreciation expenses on the government's non-Defence property portfolio. The deficit is an increase from the forecast deficit of \$36.2 million in the 2022-23 October Budget due to delayed activities funded from prior appropriations to be undertaken in 2022-23.

Total expenses are forecast to be \$787.7 million in 2023-24, an increase from the \$701.5 million in the 2022-23 October Budget. This is primarily due to employee and supplier expenses from new 2023-24 Budget measures.

Total own source income is forecast to be \$389.3 million in 2023-24, an increase from the \$350.8 million forecast in the 2023-24 October Budget. This is mainly due to contracts with customers and in insurance premiums.

Balance sheet - Departmental

The budgeted net asset position at 30 June 2024 of \$3,409.1 million is an increase from the \$3,397.0 million forecast in the 2022-23 October Budget. This is primarily due to revised estimates for non-financial asset balances.

Schedule of budgeted income and expenses - Administered

2022-23

Total Administered income is \$3,323.1 million in 2023-24, an increase from \$2,965.5 million reported in the 2023-24 October Budget. This is primarily due to revised estimates for interest, dividends and gain on sale of investments for the Australian Government Investment Funds.

Budget 2023–24 | Portfolio Budget Statements

Finance is budgeting for Administered expenses of \$13,071.2 million, an increase from the \$11,927.0 million budgeted for in the 2023-24 October Budget. This is primarily due to distributions from the Australian Government Investment Funds.

Schedule of budgeted assets and liabilities - Administered

Administered assets are budgeted to total \$54,123.0 million by 30 June 2024, an increase from the \$53,173.1 million estimated in the 2023-24 October Budget. This is primarily due to higher investments for the Australian Government Investment Funds.

Administered liabilities are estimated to total \$158,133.4 million by 30 June 2024, an increase from the \$155,961.5 million estimated in the 2023-24 October Budget. This is mainly due to higher superannuation liabilities.

3.2 Budgeted financial statements tables

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

the period ended 50 built	0000 00	2222.24	2224.25	2225.22	
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated actual	Budget	Forward estimate	Forward estimate	Forward estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
EXPENSES					
Employee benefits	194,894	221,499	215,419	216,894	220,107
Suppliers	207,377	242,238	197,801	190,329	188,549
Depreciation and amortisation (a)	76,287	79,103	80,380	79,548	79,773
Finance costs	7,594	7,445	7,282	7,109	6,922
Losses from asset sales (b)	2,691	7,414	277	-	-
Write-down and impairment of assets	50,465	12,562	13,472	13,893	9,920
Insurance claims	180,430	208,971	220,175	234,385	249,420
Other expenses	8,479	8,505	8,505	8,505	8,505
Total expenses	728,217	787,737	743,311	750,663	763,196
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Contracts with customers	87,138	105,451	102,179	104,445	103,568
Insurance premiums	182,552	200,586	212,832	227,300	241,706
Rental income	77,646	81,163	83,307	85,504	87,759
Other	2,226	2,076	2,036	2,036	2,036
Total own-source revenue	349,562	389,276	400,354	419,285	435,069
Gains					
Gains from asset sales (b)	-	-	-	22,819	-
Total gains	-	-	-	22,819	-
Total own-source income	349,562	389,276	400,354	442,104	435,069
Net (cost of)/contribution by					
services	(378,655)	(398,461)	(342,957)	(308,559)	(328,127)
Revenue from Government	338,724	366,390	326,317	322,356	322,308
Surplus/(deficit) before income tax	(39,931)	(32,071)	(16,640)	13,797	(5,819)
Income tax expense	2,925	2,798	2,798	2,798	2,798
Surplus/(deficit) after income tax	(42,856)	(34,869)	(19,438)	10,999	(8,617)
OTHER COMPREHENSIVE INCOME					
Total comprehensive income/(loss)	(42,856)	(34,869)	(19,438)	10,999	(8,617)
Total comprehensive income/(loss)					
attributable to the Australian					
Government	(42,856)	(34,869)	(19,438)	10,999	(8,617)

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements

2022-23	2023-24	2024-25	2025-26	2026-27
Estimated	Budget	Forward	Forward	Forward
actual		estimate	estimate	estimate
\$'000	\$'000	\$'000	\$'000	\$'000
(42,856)	(34,869)	(19,438)	10,999	(8,617)
57,745	60,562	61,839	61,007	61,232
18,541	18,541	18,541	18,541	18,541
7,614	8,318	9,054	9,823	10,624
25,816	35,916	51,888	80,724	60,532
	Estimated actual \$'000 (42,856) 57,745 18,541 7,614	Estimated actual \$'000 \$'000 (42,856) (34,869) 57,745 60,562 18,541 18,541 7,614 8,318	Estimated actual \$'000 \$	Estimated actual \$'000 \$

a) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.

b) Represents the net gain/loss from the government's non-Defence Property Divestment Program within Australia.

c) Applies to Right-of-Use (ROU) assets under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual	A 1000	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS					
Financial assets					
Cash and cash equivalents (a)	888,174	830,285	797,856	791,382	769,384
Trade and other receivables	59,769	53,031	47,461	42,297	36,497
Other financial assets	21,279	21,279	21,279	21,279	21,279
Total financial assets	969,222	904,595	866,596	854,958	827,160
Non-financial assets					
Land and buildings (b)	2,912,042	2,987,558	3,171,599	3,405,334	3,929,507
Property, plant and equipment	16,160	18,570	19,542	20,528	20,626
Investment property (b)	872,672	872,672	872,672	872,672	872,672
Intangibles	96,261	102,469	99,193	97,705	98,484
Other non-financial assets	7,646	7,646	7,646	7,646	7,646
Total non-financial assets	3,904,781	3,988,915	4,170,652	4,403,885	4,928,935
Total assets	4,874,003	4,893,510	5,037,248	5,258,843	5,756,095
LIABILITIES					
Payables					
Suppliers	38,104	38,104	38,104	38,104	38,104
Unearned revenue	20,143	20,143	20,143	20,143	20,143
Return of equity	53,476	53,476	53,476	53,476	53,476
Leases	442,241	434,540	426,103	416,897	406,890
Other payables	5,880	5,880	5,880	5,880	5,880
Total payables	559,844	552,143	543,706	534,500	524,493
Interest bearing liabilities					
Provisions					
Employee provisions	70,201	70,201	70,201	70,201	70,201
Outstanding insurance claims	858,790	858,790	858,790	858,790	858,790
Other provisions	3,310	3,310	3,310	3,310	3,310
Total provisions	932,301	932,301	932,301	932,301	932,301
Total liabilities	1,492,145	1,484,444	1,476,007	1,466,801	1,456,794
Net assets	3,381,858	3,409,066	3,561,241	3,792,042	4,299,301
EQUITY*					
Contributed equity	2,574,355	2,635,630	2,806,504	3,025,567	3,540,704
Reserves	466,604	466,604	466,604	466,604	466,604
116361163	,	,	,	,	,
Retained surplus (accumulated deficit)	340,899	306,832	288,133	299,871	291,993

^{*&#}x27;Equity' is the residual interest in assets after deduction of liabilities.

a) Primarily represents special account cash held in the Official Public Account.

b) Primarily represents properties in the government's non-Defence property portfolio.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2023-24)

	Retained	Asset	Contributed	Total
	earnings	revaluation	equity/	equity
		reserve	capital	
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2023				
Balance carried forward from				
previous period	340,899	466,604	2,574,355	3,381,858
Adjustment for changes in accounting policies	802	-	-	802
Adjusted opening balance	341,701	466,604	2,574,355	3,382,660
Comprehensive income				
Surplus/(deficit) for the period	(34,869)	-	-	(34,869)
Total comprehensive income/(loss)	(34,869)	-	-	(34,869)
Transactions with owners				
Distributions to owners				
Returns on capital:				
Distribution of equity (a)	-	-	(56,476)	(56,476)
Contributions by owners				
Equity injection - Appropriation	-	-	107,530	107,530
Departmental capital budget (DCB)	-	-	11,010	11,010
Other	-	-	(789)	(789)
Sub-total transactions with owners	-	-	61,275	61,275
Estimated closing balance as at 30 June 2024	306,832	466,604	2,635,630	3,409,066
Closing balance attributable to the		·		·
Australian Government	306,832	466,604	2,635,630	3,409,066

a) Distribution of equity is from the Property Special Account.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

<u>Jo Julie)</u>					
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual \$'000	\$'000	estimate \$'000	estimate \$'000	estimate \$'000
OPERATING ACTIVITIES		,	****	****	****
Cash received					
Contracts with customers	158,352	186,614	185,486	189,949	191,327
Appropriations	410,126	373,128	331,887	327,520	328,108
Insurance premiums	182,552	200,586	212,832	227,300	241,706
Other	808	660	620	620	620
Total cash received	751,838	760,988	730,825	745,389	761,761
Cash used					
Employees	194,894	221,499	215,419	216,894	220,107
Suppliers	207,652	250,336	197,946	199,678	188,417
Insurance claims	605,228	216,165	227,396	241,606	256,641
Interest payments on lease liabilities	7,594	7,445	7,282	7,109	6,922
Other	2,925	2,798	2,798	2,798	2,798
Total cash used	1,018,293	698,243	650,841	668,085	674,885
Net cash from/(used by)					
operating activities	(266,455)	62,745	79,984	77,304	86,876
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	-	526	1,890	36,505	-
Total cash received	-	526	1,890	36,505	-
Cash used					
Construction/purchase of land and buildings	358,926	155,614	267,811	321,747	605,563
Construction/purchase of property,					
plant and equipment	2,888	2,990	1,494	1,423	60
Construction/purchase of intangibles	13,735	16,302	6,818	6,353	7,764
Total cash used	375,549	174,906	276,123	329,523	613,387
Net cash from/(used by)					
investing activities	(375,549)	(174,380)	(274,233)	(293,018)	(613,387)

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June) (continued)

oo dane, (oontinaca,					
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
FINANCING ACTIVITIES					
Cash received					
Contributed equity	17,269	118,540	229,170	281,680	573,503
Total cash received	17,269	118,540	229,170	281,680	573,503
Cash Used					
Return of contributed equity	90,408	56,476	58,296	62,617	58,366
Principal payments on lease liabilities	7,614	8,318	9,054	9,823	10,624
Total cash used	98,022	64,794	67,350	72,440	68,990
Net cash from/(used by)					
financing activities	(80,753)	53,746	161,820	209,240	504,513
Net increase/(decrease) in cash					
held	(722,757)	(57,889)	(32,429)	(6,474)	(21,998)
Cash and cash equivalents at the					
beginning of the reporting period	1,610,931	888,174	830,285	797,856	791,382
Cash and cash equivalents at					
the end of the reporting period	888,174	830,285	797,856	791,382	769,384

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	 				 ,
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	10,744	11,306	7,828	5,593	5,641
Equity injections - Bill 2	6,525	107,234	221,342	276,087	567,862
Total new capital appropriations	17,269	118,540	229,170	281,680	573,503
Provided for:					
Purchase of non-financial assets	17,269	118,540	229,170	281,680	573,503
Total items	17,269	118,540	229,170	281,680	573,503
PURCHASE OF NON-FINANCIAL					
ASSETS					
Funded by capital appropriations (a)	307,504	107,234	221,342	276,087	567,862
Funded by capital appropriation - DCB (b)	11,040	13,605	7,828	5,593	5,641
Funded internally from departmental					
resources (c)	57,005	54,067	46,953	47,843	39,884
TOTAL	375,549	174,906	276,123	329,523	613,387
RECONCILIATION OF CASH USED TO					
ACQUIRE ASSETS TO ASSET MOVEMENT					
TABLE					
Total purchases	375,549	174,906	276,123	329,523	613,387
Total cash used to acquire assets	375,549	174,906	276,123	329,523	613,387

a) Includes purchases from current Bill 2 and prior Act 2/4/6 appropriations.

b) Includes purchases from current and previous years' DCB.

c) Includes purchases from current Bill 1, prior Act 1/3/5 appropriations, special accounts and PGPA Act section 74 external receipts.

Table 3.6: Statement of departmental asset movements (Budget year 2023-24)

	Land	Buildings	Other property, plant and equipment	Investment property	Computer software and intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2023						
Gross book value	483,432	2,110,643	30,829	872,672	219,828	3,717,404
Gross book value - ROU assets	-	440,444	1,745	-	-	442,189
Accumulated depreciation/ amortisation and impairment		(55.404)	(4.4.400)		(400 507)	(400,400)
Accumulated depreciation/ amortisation and impairment	-	(55,131)	(14,428)	-	(123,567)	(193,126)
- ROU assets	-	(67,346)	(1,986)	-	-	(69,332)
Opening net book balance CAPITAL ASSET ADDITIONS	483,432	2,428,610	16,160	872,672	96,261	3,897,135
Estimated expenditure on new						
or replacement assets						
By purchase - appropriation equity (a)	-	98,747	-	-	8,487	107,234
By purchase - appropriation ordinary annual services (b)	-	2,800	2,990	-	7,815	13,605
By purchase - appropriation ordinary annual services						
- ROU assets	-	-	617	-	-	617
By purchase - other	-	54,067	-	-	-	54,067
Total additions	-	155,614	3,607	-	16,302	175,523
Other movements						
Depreciation/amortisation expense	-	(49,086)	(1,382)	-	(10,094)	(60,562)
Depreciation/amortisation on			42.4-1			
ROU assets	-	(17,924)	(617)	-	-	(18,541)
Disposals (c)	-	(526)	-	-	-	(526)
From disposal of entities or operations (including						
restructuring)	_	(9,022)	_	_	_	(9,022)
Other	_	(3,540)	802	_	_	(2,738)
Total other movements	-	(80,098)	(1,197)	_	(10,094)	(91,389)
As at 30 June 2024		(==,===)	(1,111)		(11,111)	(,)
Gross book value	483,432	2,253,169	34,621	872,672	236,130	3,880,024
Gross book value - ROU assets	-	440,444	2,362	· -		442,806
Accumulated depreciation/ amortisation and impairment	-	(104,217)	(15,810)	_	(133,661)	(253,688)
Accumulated depreciation/ amortisation and impairment		. ,	. ,		. ,	,
- ROU assets	-	(85,270)	(2,603)	-	-	(87,873)
Closing net book balance	483,432	2,504,126	18,570	872,672	102,469	3,981,269

a) 'Appropriation equity' refers to equity injection appropriations provided through Appropriation Bill (No. 2) 2023-24.

b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2023-24 for depreciation/amortisation expenses, DCB or other operational expenses.

c) Net proceeds may be returned to the Official Public Account.

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)

Cotonimont (for the period ond	ou oo oune	• 1			
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
EXPENSES ADMINISTERED ON BEHALF OF GOVERNMENT					
Employee benefits	365,500	420,197	444,147	437,204	439,485
Suppliers	140,358	144,786	145,411	144,536	148,644
Superannuation	9,198,719	9,308,925	9,314,045	9,672,951	9,725,187
Distributions from the Investment					
Funds (a)	1,929,802	3,027,258	814,736	816,595	818,297
Grants	4,022	3,142	3,170	3,195	3,220
Depreciation and amortisation (b)	56,988	52,256	49,541	46,908	46,899
Investment funds	78,847	97,391	99,649	97,907	96,175
Other expenses	9,748	17,232	9,809	9,779	9,746
Total expenses administered on					
behalf of Government	11,783,984	13,071,187	10,880,508	11,229,075	11,287,653
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Non-taxation revenue					
Contracts with customers	3,085	3,229	3,286	3,397	3,454
Interest and dividends (c)	1,433,121	1,699,663	1,620,441	1,527,572	1,518,956
Superannuation contributions (d)	1,066,850	974,815	921,626	868,352	815,025
Other revenue	14,565	14,611	14,658	14,658	14,658
Total non-taxation revenue	2,517,621	2,692,318	2,560,011	2,413,979	2,352,093
Total own-source revenue					
administered on behalf of					
Government	2,517,621	2,692,318	2,560,011	2,413,979	2,352,093
Gains					
Gain on sale of investments	600,831	630,777	596,274	574,481	594,645
Total gains administered on					
behalf of Government	600,831	630,777	596,274	574,481	594,645
Total own-sourced income					
administered on behalf of					
Government	3,118,452	3,323,095	3,156,285	2,988,460	2,946,738
Net cost of/(contribution by) services	(8,665,532)	(9,748,092)	(7,724,223)	(8,240,615)	(8,340,915)
Total comprehensive income (loss) attributable to the Australian Government	(8,665,532)	(9,748,092)	(7,724,223)	(8,240,615)	(8,340,915)

- a) Estimates of distributions to be transferred from the Australian Government Investment Funds. This item does not include equity payments. For more detail on each fund, refer to Tables 2.2.1.1 to 2.2.1.5.
- b) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities were replaced with a separate capital budget (ACB) provided through Bill 1 equity appropriations. For information regarding ACB, please refer to Table 3.10 Administered Capital Budget Statement.
- c) Includes earnings for the Australian Government Investment Funds and corporate Commonwealth entities.
- d) Principally Commonwealth Superannuation Scheme (CSS) and Public Sector Superannuation Scheme (PSS) notional employer superannuation contributions.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

Estimated actual sour Source Sour	Government (as at 30 June)					
ASSETS		2022-23	2023-24	2024-25	2025-26	2026-27
\$\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \			Budget			
Name			00019			
Prinancial assets		\$000	\$ 000	φ 000	\$ 000	
Cash and cash equivalents (a) 456,428 296,715 331,244 264,588 295,381 Trade and other receivables 182,494 346,336 319,116 395,822 365,500 Investments (b) 52,045,960 53,132,581 50,540,062 47,793,789 45,016,800 Other financial assets 36,046 45,713,748 45,713,748 45,713,748 45,713,748 45,713,748 46,713,241 10,065 10,065 10,065 10,065 10,712 10,1065 10,665 10,32,144 10,065	ASSETS					
Trade and other receivables 182,494 340,336 319,116 395,822 365,500 Investments (b) 52,045,960 53,132,581 50,540,062 47,793,789 45,016,800 Other financial assets 36,046 36,046 36,046 36,046 36,046 36,046 Non-financial assets 52,720,928 53,811,678 51,226,468 48,490,245 45,713,745 Non-financial assets 8 52,720,928 53,811,678 51,226,468 48,490,245 45,713,745 Non-financial assets 8 1913 803 162,426 132,147 100,65 Property, plant and equipment 111,300 111,039 109,654 108,610 107,80 Intangibles 913 803 842 799 1,31 Other non-financial assets 346,018 311,272 277,320 245,954 214,172 Total assets administered on behalf of Government 53,066,946 54,122,950 51,503,788 48,736,199 45,927,92 LIABILITIES Suppliers 12,107	Financial assets					
Investments (b) 52,045,960 53,132,581 50,540,062 47,793,789 45,016,800 Other financial assets 36,046 36,046 36,046 36,046 36,046 Total financial assets 52,720,928 53,811,678 51,226,468 48,490,245 45,713,745 Non-financial assets 8	Cash and cash equivalents (a)					295,389
Other financial assets 36,046 48,490,245 45,713,745 <th< td=""><td>Trade and other receivables</td><td>182,494</td><td>346,336</td><td>319,116</td><td>395,822</td><td>365,506</td></th<>	Trade and other receivables	182,494	346,336	319,116	395,822	365,506
Total financial assets 52,720,928 53,811,678 51,226,468 48,490,245 45,713,745 Non-financial assets Buildings 229,407 195,032 162,426 132,147 100,657 Property, plant and equipment 111,300 111,039 109,654 108,610 107,80 Intangibles 913 803 842 799 1,31 Other non-financial assets 4,398 <td>Investments (b)</td> <td>52,045,960</td> <td>53,132,581</td> <td>50,540,062</td> <td>47,793,789</td> <td>45,016,808</td>	Investments (b)	52,045,960	53,132,581	50,540,062	47,793,789	45,016,808
Non-financial assets 229,407 195,032 162,426 132,147 100,65 Property, plant and equipment Intangibles 913 803 842 799 1,31 Other non-financial assets 4,398 4,39	Other financial assets	36,046	36,046	36,046	36,046	36,046
Buildings 229,407 195,032 162,426 132,147 100,65 Property, plant and equipment 111,300 111,039 109,654 108,610 107,800 Intangibles 913 803 842 799 1,313 Other non-financial assets 4,398 4,249 214,172	Total financial assets	52,720,928	53,811,678	51,226,468	48,490,245	45,713,749
Property, plant and equipment 111,300 111,039 109,654 108,610 107,800 Intangibles 913 803 842 799 1,313 Other non-financial assets 4,398	Non-financial assets					
Intangibles 913 803 842 799 1,311 Other non-financial assets 4,398	Buildings	229,407	195,032	162,426	132,147	100,657
Other non-financial assets 4,398 2,177 2,177 2,277,320 245,954 214,177 214,177 214,177 214,177 214,177 214,177 214,177 214,177 214,177 214,177 214,177 214,177 214,177 214,177 214,177 214,177 214,177 214,107 21,107 12,107 12,107 12,107 12,107 12,107 12,107 12,107 12,107 12,107 12,107 12,107 12,107 12,107 12,107 12,107 12,107 12,107 12,107 <td>Property, plant and equipment</td> <td>111,300</td> <td>111,039</td> <td>109,654</td> <td>108,610</td> <td>107,804</td>	Property, plant and equipment	111,300	111,039	109,654	108,610	107,804
Total non-financial assets 346,018 311,272 277,320 245,954 214,177 Total assets administered on behalf of Government 53,066,946 54,122,950 51,503,788 48,736,199 45,927,92 LIABILITIES Payables Suppliers 12,107 <	Intangibles	913	803	842	799	1,313
Total assets administered on behalf of Government 53,066,946 54,122,950 51,503,788 48,736,199 45,927,92 LIABILITIES	Other non-financial assets	4,398	4,398	4,398	4,398	4,398
behalf of Government 53,066,946 54,122,950 51,503,788 48,736,199 45,927,92 LIABILITIES Payables 12,107 1	Total non-financial assets	346,018	311,272	277,320	245,954	214,172
LIABILITIES Payables Suppliers 12,107 10,322 Interest bearing liabilities 208,558 160,726 110,865 60,857 10,322 Total interest bearing liabilities 208,558 160,726 110,865 60,857 10,322	Total assets administered on					
Payables Suppliers 12,107 10,322 10,322 10,322 10,322	behalf of Government	53,066,946	54,122,950	51,503,788	48,736,199	45,927,921
Suppliers 12,107 12,1	LIABILITIES					
Other payables 962,048 974,155 974,155 974,155 974,155 974,155 974,155 974,155 962,048 10,322 10,322 10,322 10,322 10,322 10,322 10,322 10,322 10,322 10,322 10,322 10,322 10,322 10,322 10,32	Payables					
Total payables 974,155 60,857 10,322 Provisions 270,324 270,324 270,324 270,324 270,324 270,324 270,324 270,324 270,324 270,324 270,324 168,510,060 91,74,155 91,74,155 91,74,155 91,74,155 <	Suppliers	12,107	12,107	12,107	12,107	12,107
Interest bearing liabilities Leases 208,558 160,726 110,865 60,857 10,322 Total interest bearing liabilities 208,558 160,726 110,865 60,857 10,322 Provisions Employee provisions (c) 270,324 <td< td=""><td>Other payables</td><td>962,048</td><td>962,048</td><td>962,048</td><td>962,048</td><td>962,048</td></td<>	Other payables	962,048	962,048	962,048	962,048	962,048
Leases 208,558 160,726 110,865 60,857 10,322 Total interest bearing liabilities 208,558 160,726 110,865 60,857 10,322 Provisions Employee provisions (c) 270,324	Total payables	974,155	974,155	974,155	974,155	974,155
Provisions 270,324	Interest bearing liabilities					
Provisions 270,324	Leases	208,558	160,726	110,865	60,857	10,322
Employee provisions (c) 270,324	Total interest bearing liabilities	208,558	160,726	110,865	60,857	10,322
Superannuation 155,355,682 156,714,455 163,713,441 166,217,378 168,510,06 Other provisions 14,292 13,746 13,147 12,497 11,79 Total provisions 155,640,298 156,998,525 163,996,912 166,500,199 168,792,178 Total liabilities administered on behalf of 155,640,298 156,998,525 163,996,912 166,500,199 168,792,178	Provisions					
Other provisions 14,292 13,746 13,147 12,497 11,79 Total provisions 155,640,298 156,998,525 163,996,912 166,500,199 168,792,178 Total liabilities administered on behalf of	Employee provisions (c)	270,324	270,324	270,324	270,324	270,324
Total provisions 155,640,298 156,998,525 163,996,912 166,500,199 168,792,175 Total liabilities administered on behalf of	Superannuation	155,355,682	156,714,455	163,713,441	166,217,378	168,510,060
Total liabilities administered on behalf of	Other provisions	14,292	13,746	13,147	12,497	11,791
	Total provisions	155,640,298	156,998,525	163,996,912	166,500,199	168,792,175
Government 156,823,011 158,133,406 165,081,932 167,535,211 169,776,65	Total liabilities administered on behalf of					
	Government	156,823,011	158,133,406	165,081,932	167,535,211	169,776,652
Net assets/(liabilities) (103,756,065) (104,010,456) (113,578,144) (118,799,012) (123,848,73)	Net assets/(liabilities)	(103,756,065)	(104,010,456)	(113,578,144)	(118,799,012)	(123,848,731)

a) Represents balance held in the DHA Borrowings Special Account 2020.

b) Represents investments in the Australian Government Investment Funds and Commonwealth entities that are owned by the Commonwealth.

c) Represents Life Gold Pass Holders liabilities and employee provisions for staff employed under the MOP(S) Act.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

ou dulie)					
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual	¢1000	estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES					
Cash received					
Contracts with customers	3,085	3,229	3,286	3,397	3,454
Interest and dividends (a)	1,415,635	1,655,919	1,577,378	1,481,248	1,482,246
Superannuation contributions - employers (b)	1,066,850	974,815	921,626	868,352	815,025
Superannuation funds contributions -					
members (c)	828,718	742,260	6,706,659	2,178,992	2,257,164
Other	14,991	33,072	36,522	44,839	35,610
Total cash received	3,329,279	3,409,295	9,245,471	4,576,828	4,593,499
Cash used					
Employees (d)	365,500	420,197	444,147	437,204	439,485
Suppliers	214,846	237,818	240,701	238,084	240,460
Distributions from the Investment					
Funds (e)	1,929,802	3,027,258	814,736	816,595	818,297
Grants	4,049	3,142	3,170	3,195	3,220
Superannuation payments (f)	8,491,723	8,911,275	9,243,071	9,572,031	9,916,466
Interest payments on lease liability	2,771	3,053	3,053	3,053	3,053
Other	7,622	7,275	7,350	7,373	7,397
Total cash used	11,016,313	12,610,018	10,756,228	11,077,535	11,428,378
Net cash from/(used by) operating					
activities	(7,687,034)	(9,200,723)	(1,510,757)	(6,500,707)	(6,834,879)
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of investments	6,884,724	6,071,546	4,921,055	4,911,054	4,915,764
Repayments of advances and loans	12,446	12,555	220,659	184,990	33,539
Total cash received	6,897,170	6,084,101	5,141,714	5,096,044	4,949,303
Cash used					
Purchase of property, plant and					
equipment	23,349	14,666	14,773	14,873	14,975
Investments	7,616,710	6,362,061	1,658,173	1,735,888	1,483,538
Other	30,000	316,424	258,864	112,500	60,600
Total analysis of					4 === 440
Total cash used	7,670,059	6,693,151	1,931,810	1,863,261	1,559,113
Net cash from / (used by) investing	7,670,059	6,693,151	1,931,810	1,863,261	1,559,113

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June) (continued)

Cash and cash equivalents at end of reporting period	456,428	296,715	331,244	264,588	295,389
Total cash to Official Public Account	(1,885,534)	(1,740,420)	(7,649,626)	(3,083,286)	(3,098,974)
- Appropriations	(1,885,534)	(1,740,420)	(7,649,626)	(3,083,286)	(3,098,974)
Cash to Official Public Account for:					
Total cash from Official Public Account	9,612,565	10,420,088	10,332,403	10,666,478	10,889,732
Cash from Official Public Account for: - Appropriations	9,263,331	9,963,660	10,035,688	10,335,234	10,625,144
Cash and cash equivalents at beginning of reporting period	349,234	456,428	296,715	331,244	264,588
Net increase/(decrease) in cash held	(7,270,603)	(8,382,953)	(2,351,533)	(7,318,604)	(7,495,369)
financing activities	1,189,320	1,426,820	(4,050,680)	(4,050,680)	(4,050,680)
Total cash used Net cash from/(used by)	4,030,080	4,050,060	4,030,000	4,030,080	4,030,080
Principal payments on lease liabilities	50,680 4,050,680	50,680 4,050,680	50,680 4,050,680	50,680 4,050,680	50,680 4,050,680
Funds (e)	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Cash used Distributions from the Investment					
Total cash received	5,240,000	5,477,500	-	-	-
Contributions to the Investment Funds	5,240,000	5,477,500	-	-	-
Cash received					
FINANCING ACTIVITIES					
	\$'000	\$'000	\$'000	\$'000	\$'000
	Estimated actual	Budget	Forward estimate	Forward estimate	Forward estimate
	2022-23	2023-24	2024-25	2025-26	2026-27

- a) Estimates include interest earnings for the Australian Government Investment Funds. For more detail on the interest estimates for each fund, refer to Tables 2.2.1.1 to 2.2.1.5.
- b) Primarily represents the CSS and PSS notional employer contributions.
- c) Primarily represents offsets from the CSS and PSS funds and return of overpaid benefits.
- d) Primarily represents expenditure on staff employed under the MOP(S) Act.
- e) Distributions from the Investment Funds represents estimates of cash payments from the Funds to other entities and the Consolidated Revenue Fund.
- f) Expenditure associated with unfunded liabilities for the government's civilian superannuation schemes.

Table 3.10: Schedule of administered capital budget statement (for the period ended 30 June)

<u> </u>					
	2022-23	2023-24	2024-25	2025-26	2026-27
	Estimated	Budget	Forward	Forward	Forward
	actual		estimate	estimate	estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (ACB)	5,395	5,460	5,512	5,555	5,599
Administered Assets and Liabilities					
- Bill 2	2,592	449,238	146,767	115,824	63,982
Total new capital appropriations	7,987	454,698	152,279	121,379	69,581
Provided for:					
Purchase of non-financial assets	6,987	7,672	7,779	7,879	7,981
Other Items	1,000	447,026	144,500	113,500	61,600
Total items	7,987	454,698	152,279	121,379	69,581
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation					
- ACB (a)	10,363	5,460	5,512	5,555	5,599
Funded by Administered Assets and					
Liabilities (b)	2,052	2,212	2,267	2,324	2,382
Funded by special appropriations	10,934	6,994	6,994	6,994	6,994
TOTAL	23,349	14,666	14,773	14,873	14,975
RECONCILIATION OF CASH USED TO					
ACQUIRE ASSETS TO ASSET MOVEMENT					
TABLE					
Total asset additions	23,349	14,666	14,773	14,873	14,975
Total cash used to acquire assets	23,349	14,666	14,773	14,873	14,975

a) Includes purchases from current and previous years' ACB.

b) Includes both current Bill 2 and prior Act 2/4/6 appropriations and special capital appropriations.

Table 3.11: Statement of administered asset movements (Budget year 2023-24)

	Buildings Other property, plant and equipment	Computer software and	Total	
	\$'000	equipment \$'000	intangibles \$'000	\$'000
As at 1 July 2023				
Gross book value	72,875	121,461	1,454	195,790
Gross book value - ROU assets	354,577	15,937	-	370,514
Accumulated depreciation/amortisation and impairment	(43,163)	(14,720)	(541)	(58,424)
Accumulated depreciation/amortisation and	(-,,	(, -,	(- /	(, ,
impairment - ROU assets	(154,882)	(11,378)	-	(166,260)
Opening net book balance	229,407	111,300	913	341,620
CAPITAL ASSET ADDITIONS				
Estimated expenditure on new or replacement assets				
By purchase - appropriation equity (a)	-	2,212	-	2,212
By purchase - appropriation ordinary				
annual services (b)	-	5,460	-	5,460
By purchase - appropriation ordinary annual				
services - ROU assets	-	2,848	-	2,848
By purchase - other	6,858	-	136	6,994
Total additions	6,858	10,520	136	17,514
Other movements				
Depreciation/amortisation expense	(5,932)	(7,933)	(246)	(14,111)
Depreciation/amortisation on ROU assets	(35,297)	(2,848)	-	(38,145)
Disposals (c)	(4)	-	-	(4)
Total other movements	(41,233)	(10,781)	(246)	(52,260)
As at 30 June 2024				
Gross book value	79,729	129,133	1,590	210,452
Gross book value - ROU assets	354,577	18,785	-	373,362
Accumulated depreciation/amortisation				
and impairment	(49,095)	(22,653)	(787)	(72,535)
Accumulated depreciation/amortisation and				
impairment - ROU assets	(190,179)	(14,226)	-	(204,405)
Closing net book balance	195,032	111,039	803	306,874

a) 'Appropriation equity' refers to Administered Assets and Liabilities provided through Appropriation Bill (No. 2) 2023-24.

b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2023-24 for depreciation/amortisation expenses, ACB or other operational expenses.

c) Net proceeds may be returned to the Official Public Account.