

DEPARTMENT OF FINANCE

ENTITY RESOURCES AND PLANNED PERFORMANCE

DEPARTMENT OF FINANCE

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DEPARTMENT OF FINANCE

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Department of Finance (Finance) assists the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, the government.

Outcome 1 *Support sustainable Australian Government finances through providing high-quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources.*

To achieve Outcome 1, Finance:

- assists the Government to develop and deliver its fiscal and economic policies by producing the Budget and the government's financial statements; and
- contributes to the Government's reform agenda by seeking to improve the effectiveness of government spending.

Outcome 2 *Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice, and service delivery.*

To achieve Outcome 2, Finance:

- contributes to, and fosters, leading practice in public sector governance and accountability, encompassing the public resource management framework, procurement and grants policies and the oversight of GBEs and other commercial entities;
- develops and administers key government policies in relation to Commonwealth land, public works and property management and advertising to ensure leading practice and ongoing improvement in the public sector management of government resources;
- delivers professional services in respect of the government's non-Defence property portfolio within Australia (including major capital works projects), risk management and insurance arrangements (Comcover), whole-of-Australian-Government (WoAG) purchasing arrangements (such as travel, office equipment, stationery) to ensure the efficient and effective management of government resources and certain corporate functions delivered by the Service Delivery Office; and

- advises on the Government's Investment Funds and administers superannuation arrangements for the Government's civilian employees, politicians and judges to support the efficient and effective management of government resources.

Outcome 3 *Support for parliamentarians and others as required by the Australian Government through the delivery of and advice on, work expenses and allowances, entitlements and targeted programs.*

To achieve Outcome 3, Finance provides advice and services to Ministers, Office-holders, Senators, Members, their staff and others as required by the government.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to Finance for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for Finance's operations) classifications.

For more detailed information on special accounts and special appropriations, please refer to *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis. The 'Budgeted expenses by Outcome' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: Department of Finance resource statement — Budget estimates for 2020-21 as at Budget October 2020

	<i>2019-20 Estimated actual \$'000</i>	2020-21 Estimate \$'000
Departmental		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b)	67,853	52,586
Departmental appropriation (c)	283,779	709,186
s74 External Revenue (d)	23,355	24,272
Departmental capital budget (e)	6,476	6,445
Annual appropriations - other services - non-operating (f)		
Prior year appropriations available (b)	112,547	30,545
Equity injection	155,672	2,183
Total departmental annual appropriations	<u>649,682</u>	<u>825,217</u>
Special accounts (g)		
Opening balance	758,141	929,549
Appropriation receipts (h)	224,442	456,776
Non-appropriation receipts	322,704	344,989
Total special accounts	<u>1,305,287</u>	<u>1,731,314</u>
<i>less departmental appropriations drawn from annual/special appropriations and credited to special accounts</i>	<u>(224,442)</u>	<u>(456,776)</u>
Total departmental resourcing	<u>1,730,527</u>	<u>2,099,755</u>
Administered		
Annual appropriations - ordinary annual services (a)		
Prior year appropriations available (b)	54,929	18,176
Outcome 1	-	-
Outcome 2	12,398	11,371
Outcome 3	267,004	289,034
Administered capital budget (i)	5,145	5,223
Annual appropriations - other services - non-operating (f)		
Prior year appropriations available (b)	140,771	88,484
Administered assets and liabilities	281,623	348,873
Total administered annual appropriations	<u>761,870</u>	<u>761,161</u>
Total administered special appropriations	<u>7,454,089</u>	<u>8,195,666</u>

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Table 1.1: Department of Finance resource statement — Budget estimates for 2020-21 as at Budget October 2020 (continued)

	2019-20 <i>Estimated actual</i> \$'000	2020-21 Estimate \$'000
Special accounts (g)		
Opening balance	840,000	-
Appropriation receipts (h)	20,417,516	7,924,551
Non-appropriation receipts	93,023,011	45,465,831
Total special account receipts	114,280,527	53,390,382
<i>less administered appropriations drawn from annual/special appropriations and credited to special accounts</i>	<i>(20,417,516)</i>	<i>(7,924,551)</i>
Total administered resourcing	102,078,970	54,422,658
Total resourcing for Department of Finance	103,809,497	56,522,413
	2019-20	2020-21
Average staffing level (number)	1,183	1,259

Prepared on a resourcing (i.e. appropriations available) basis.

- (a) Appropriation Bill (No. 1) 2020-21.
- (b) Represents estimated unspent appropriations available from 2018-19.
- (c) Excludes departmental capital budget (DCB).
- (d) Estimated External Revenue receipts under s.74 of the PGPA Act.
- (e) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- (f) Appropriation Bill (No. 2) 2020-21.
- (g) For further information on special appropriations and special accounts, please refer to *Budget Paper No.4 - Agency Resourcing*. Please also refer to Tables 2.1.1, 2.2.1 and 2.3.1 for further information on outcome and program expenses broken down by various funding sources, e.g. annual appropriations, special appropriations and special accounts.
- (h) Amounts credited to the special account(s) from Department of Finance's annual and special appropriations.
- (i) Administered capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.10 for further details. For accounting purposes, this amount is designated as a 'contribution by owner'.

Note: All figures shown above are GST exclusive – these may not match figures in the cash flow statement.

Table 1.1: Department of Finance resource statement — Budget estimates for 2020-21 as at Budget 2020 (continued)

Third party payments from and on behalf of other entities

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Payments made on behalf of another entity (as disclosed in the respective entity's resource statement)		
Attorney-General's Department		
<i>Law Officers Act 1964</i>	306	310
Payments made by other entities on behalf of Department of Finance (disclosed above)		
Attorney-General's Department		
<i>Parliamentary Business Resources Act 2017</i>	166	900
Commonwealth Superannuation Corporation		
<i>Governance of Australian Government Superannuation Schemes Act 2011</i>	298	1,000
<i>Same-Sex Relationships (Equal Treatment in Commonwealth Laws - General Law Reform) Act 2008</i>	63	64
<i>Superannuation Act 1922</i>	60,570	55,703
<i>Superannuation Act 1976</i>	4,487,942	4,839,992
<i>Superannuation Act 1990</i>	2,565,500	2,940,383
<i>Appropriation Act (No.1) (a)</i>	566	500
<i>Appropriation Act (No.1) (b)</i>	431	189
<i>Appropriation Act (No.2) (b)</i>	249	682
Department of the House of Representatives		
<i>Australian Constitution s 66</i>	3,378	3,819
<i>Parliamentary Business Resources Act 2017</i>	42,081	43,534
<i>Parliamentary Superannuation Act 2004</i>	5,334	5,177
Department of Parliamentary Services		
<i>Parliamentary Business Resources Act 2017</i>	22,334	20,342
Department of the Senate		
<i>Australian Constitution s 66</i>	1,417	1,553
<i>Parliamentary Business Resources Act 2017</i>	21,312	21,608
<i>Parliamentary Superannuation Act 2004</i>	2,550	2,550
Fair Work Commission		
<i>Judges' Pensions Act 1968</i>	7,461	7,431

(a) Compensation and legal payments.

(b) Act of grace payments.

Note: Figures presented on a payment (cash) basis.

1.3 BUDGET MEASURES

Budget measures in Part 1 relating to Finance are detailed in Budget Paper No. 2 and are summarised below.

**Table 1.2: Entity 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020**

Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Receipt measures				
A new Management Advisory Services Panel for Government (a)	2.5			
Departmental receipt	-	1,200	2,400	2,400
JobMaker Plan — Infrastructure Investment — Australian Capital Territory (b)	2.2			
Administered receipt	(190)	(140)	(70)	-
Total	(190)	1,060	2,330	2,400
Total receipt measures				
Administered	(190)	(140)	(70)	-
Departmental	-	1,200	2,400	2,400
Total	(190)	1,060	2,330	2,400

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

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Measures announced after the Economic and Fiscal Update July 2020

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
A new Management Advisory Services Panel for Government (a)	2.5				
Departmental payment		1,600	1,200	800	900
AUSTRAC Capability Uplift (c)	2.1				
Departmental payment		100	100	100	100
Australian Nuclear Science and Technology Organisation — additional funding (d)	2.4				
Departmental payment		nfp	nfp	nfp	nfp
Australian Rail Track Corporation — equity injection (e)	2.1				
Departmental payment		nfp	nfp	nfp	nfp
Compensation Arising from the Brett Cattle Judgement (f)	2.4				
Departmental payment		nfp	nfp	nfp	nfp
Electoral Commission — ICT modernisation (g)	2.1				
Departmental payment		100	100	100	-
Equity injection for Australian Naval Infrastructure (h)	2.2				
Administered payment		nfp	nfp	nfp	nfp
Finance Portfolio — additional resources (i)	1.1, 2.1				
Departmental payment		7,100	7,500	7,500	7,500
Health Delivery Modernisation — phase two (j)	2.1				
Departmental payment		100	100	-	-
JobMaker Plan — Digital Business Plan (k)	2.1				
Departmental payment		235	100	-	-
JobMaker Plan — Skills Reform Package (l)	2.1				
Departmental payment		123	100	100	-
Securing Government Data (m)	2.1				
Departmental payment		nfp	nfp	nfp	nfp
Strengthening Australia's Foreign Investment Framework (n)	2.1				
Departmental payment		100	100	100	100
Supporting Infrastructure Investment (o)	2.1				
Departmental payment		-	333	334	336

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

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Measures announced after the Economic and Fiscal Update July 2020

		2020-21	2021-22	2022-23	2023-24
	Program	\$'000	\$'000	\$'000	\$'000
Treasury Portfolio — additional funding (p)	2.1				
Departmental payment		100	100	100	100
Whole of Government Shared Enterprise Resource Planning Solution (GovERP) (q)	2.2				
Departmental payment		23,300	-	-	-
Total		32,858	9,733	9,134	9,036
Total payment measures					
Administered		nfp	nfp	nfp	nfp
Departmental		32,858	9,733	9,134	9,036
Total		32,858	9,733	9,134	9,036

Prepared on a Government Finance Statistics (Underlying Cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

- (a) The lead entity for measure titled *A new Management Advisory Services Panel for Government* is the Department of Finance. The full measure description and package details appear in Budget Paper No. 2 under the Finance portfolio.
- (b) The lead entity for measure titled *JobMaker Plan — Infrastructure Investment — Australian Capital Territory* is the Department of Infrastructure, Transport, Regional Development and Communications. The full measure description and package details appear in Budget Paper No. 2 under the Infrastructure, Transport, Regional Development and Communications portfolio.
- (c) The lead entity for measure titled *AUSTRAC Capability Uplift* is the Department of Home Affairs. The full measure description and package details appear in Budget Paper No. 2 under the Home Affairs portfolio.
- (d) The lead entity for measure titled *Australian Nuclear Science and Technology Organisation — additional funding* is the Department of Industry, Science, Energy and Resources. The full measure description and package details appear in Budget Paper No. 2 under the Industry, Science, Energy and Resources portfolio. The financials are not for publication due to commercial sensitivities.
- (e) The lead entity for measure titled *Australian Rail Track Corporation — equity injection* is the Department of Infrastructure, Transport, Regional Development and Communications. The full measure description and package details appear in Budget Paper No. 2 under the Infrastructure, Transport, Regional Development and Communications portfolio. The financials are not for publication due to commercial sensitivities.
- (f) The lead entity for measure titled *Compensation Arising from the Brett Cattle Judgement* is the Department of Agriculture, Water and the Environment. The full measure description and package details appear in Budget Paper No. 2 under the Agriculture, Water and the Environment portfolio. The financials are not for publication due to legal sensitivities.
- (g) The lead entity for measure titled *Electoral Commission — ICT modernisation* is the Australian Electoral Commission. The full measure description and package details appear in Budget Paper No. 2 under the Finance portfolio.
- (h) The lead entity for measure titled *Equity injection for Australian Naval Infrastructure* is the Department of Finance. The full measure description and package details appear in Budget Paper No. 2 under the Finance portfolio. The financials are not for publication due to commercial sensitivities.
- (i) The lead entity for measure titled *Finance Portfolio — additional resources* is the Department of Finance. The full measure description and package details appear in Budget Paper No. 2 under the Finance portfolio.
- (j) The lead entity for measure titled *Health Delivery Modernisation — phase two* is the Department of Social Services. The full measure description and package details appear in Budget Paper No. 2 under the Social Services portfolio.
- (k) The lead entity for measure titled *JobMaker Plan — Digital Business Plan* is the Department of the Prime Minister and Cabinet. The full measure description and package details appear in Budget Paper No. 2 under the Prime Minister and Cabinet portfolio.

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- (l) The lead entity for measure titled *JobMaker Plan — Skills Reform Package* is the Department of Education, Skills and Employment. The full measure description and package details appear in Budget Paper No. 2 under the Education, Skills and Employment portfolio.
- (m) The lead entity for measure titled *Securing Government Data* is the Department of Home Affairs. The full measure description and package details appear in Budget Paper No. 2 under the Home Affairs portfolio. The financials are not for publication due to commercial sensitivities.
- (n) The lead entity for measure titled *Strengthening Australia's Foreign Investment Framework* is the Department of the Treasury. The full measure description and package details appear in Budget Paper No. 2 under the Treasury portfolio.
- (o) The lead entity for measure titled *Supporting Infrastructure Investment* is the Department of Infrastructure, Transport, Regional Development and Communications. The full measure description and package details appear in Budget Paper No. 2 under the Infrastructure, Transport, Regional Development and Communications portfolio.
- (p) The lead entity for measure titled *Treasury Portfolio — additional funding* is the Department of the Treasury. The full measure description and package details appear in Budget Paper No. 2 under the Treasury portfolio.
- (q) The lead entity for measure titled *Whole of Government Shared Enterprise Resource Planning Solution (GovERP)* is the Department of Finance. The full measure description and package details appear in Budget Paper No. 2 under the Finance portfolio.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the PGPA Act. It is anticipated that the performance measures described in Portfolio Budget Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in Annual Reports – to provide a complete picture of an entity's planned and actual performance.

The most recent corporate plan for Finance can be found at:

<https://www.finance.gov.au/publications/corporate-plan/corporate-plan-2020-21>

The most recent annual performance statement can be found at:

<https://www.finance.gov.au/publications/annual-report/annual-report-2018-19> and

<https://www.transparency.gov.au/annual-reports/department-finance/reporting-year/2018-2019>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Support sustainable Australian Government finances through providing high quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources.

Budgeted expenses for Outcome 1

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Program 1.1: Budget and Financial Management					
Departmental expenses					
Departmental appropriation (a)					
Budget Advice	61,229	65,792	62,587	62,517	62,167
Financial Reporting	33,490	29,860	29,818	29,799	29,612
Expenses not requiring appropriation in the Budget year (b)	18,138	23,654	24,022	23,856	23,807
Departmental total	112,857	119,306	116,427	116,172	115,586
Total expenses for Program 1.1	112,857	119,306	116,427	116,172	115,586
Outcome 1 Totals by appropriation type					
Departmental expenses					
Departmental appropriation (a)	94,719	95,652	92,405	92,316	91,779
Expenses not requiring appropriation in the Budget year (b)	18,138	23,654	24,022	23,856	23,807
Departmental total	112,857	119,306	116,427	116,172	115,586
Total expenses for Outcome 1	112,857	119,306	116,427	116,172	115,586
	2019-20	2020-21			
Average staffing level (number)	423	469			

(a) Departmental appropriation combines ordinary annual services (Appropriation Bill No. 1) and estimated receipts retained under s.74 of the PGPA Act.

(b) Expenses not requiring appropriation in the Budget year is made up of depreciation expenses and amortisation expenses.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.1.2: Performance measure for Outcome 1

Table 2.1.2 below details the performance measure for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Support sustainable Australian Government finances through providing high quality policy advice and operational support to the Government and Commonwealth entities to maintain effective and efficient use of public resources.	
Program 1.1 – Budget and Financial Management This program contributes to the outcome through advising the Finance Minister and Expenditure Review Committee (ERC) on fiscal and economic policies and related matters; supporting the Finance Minister in meeting his financial reporting responsibilities; and supporting the delivery of the Budget.	
Delivery	<p><u>Budget</u></p> <ul style="list-style-type: none"> • Providing effective, timely and accurate advice on Budget processes to government entities. • Ensuring the Budget framework effectively supports decision making. Informing the Finance Minister and ERC on the use of government finances. • Coordinating, preparing and delivering accurate and timely Budget estimates and documentation to the Finance Minister. <p><u>Financial Management</u></p> <ul style="list-style-type: none"> • Monitoring and reporting on the Government’s cash balances to the Government. • Delivering monthly and annual WoAG financial statements and Final Budget Outcome (FBO) to the Government. • Delivering financial reporting and accounting rules and advice to entities. • Producing appropriation bills and appropriation instruments for the Government. • Maintaining the Australian Government Organisations Register.

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Table 2.1.2: Performance measure for Outcome 1 (continued)

Performance information: Program 1.1 – Budget and Finance Management		
Year	Performance measure	Actual Achievement/Targets
2019-20	Budget papers, related updates (e.g. the Mid-Year Economic and Fiscal Outlook) and Appropriation Bills are accurate, consistent with relevant accounting standards, delivered within required timeframes and meet the Government's fiscal and policy objectives and legislative obligations.	<p>Substantially Achieved</p> <p>Budget papers and related updates were produced in accordance with the timeframes and other requirements under the <i>Charter of Budget Honesty Act 1998</i>, including relevant accounting standards:</p> <p>The 2018-19 Final Budget Outcome (FBO) was released on 19 September 2019.</p> <p>The 2019-20 Mid-Year Economic and Fiscal Outlook (MYEFO) was released on 16 December 2019.</p> <p>On 20 March 2020, the Government announced the 2020-21 Budget would be deferred until 6 October 2020 due to the COVID-19 pandemic and the subsequent challenges in developing accurate economic and fiscal estimates. Fiscal estimates for 2019-20 and 2020-21 were next updated in the <i>July 2020 Economic and Fiscal Update</i>, delivered on 23 July 2020.</p> <p>Appropriation Bills were introduced into Parliament at times determined by government and in accordance with legislative requirements:</p> <p><i>Appropriation Bill (No. 1) 2019-2020, Appropriation Bill (No. 2) 2019-2020 and Appropriation (Parliamentary Departments) Bill (No. 1) 2019-2020</i> were introduced in the House of Representatives on 25 July 2019.</p> <p><i>Appropriation Bill (No. 3) 2019-2020 and Appropriation Bill (No. 4) 2019-2020</i> were introduced in the House of Representatives on 13 February 2020.</p> <p><i>Appropriation (Coronavirus Economic Response Package) Bill (No. 1) 2019-2020 and Appropriation (Coronavirus Economic Response Package) Bill (No. 2) 2019-2020</i> were introduced in the House of Representatives on 23 March 2020.</p> <p><i>Supply Bill (No. 1) 2020-2021, Supply Bill (No.2) 2020-2021 and Supply (Parliamentary Departments) Bill (No. 1) 2020-2021</i> were introduced in the House of Representatives on 23 March 2020.</p> <p><i>Appropriation Bill (No. 5) 2019-2020 and Appropriation Bill (No. 6) 2019-2020</i> were introduced in the House of Representatives on 8 April 2020.</p> <p>Budget estimates were based on external reporting standards and any departures from external reporting standards were identified, consistent with requirements set out in the <i>Charter of Budget Honesty Act 1998</i>.</p>

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Table 2.1.2: Performance measure for Outcome 1 (continued)

Performance information: Program 1.1 – Budget and Finance Management		
Year	Performance measure	Actual Achievement/Targets
2019-20 (continued)		<p>In relation to the accuracy of budget estimates, Finance reports the following results.</p> <p>The difference between first forward-year estimated expenses and the 2019-20 FBO was 1.0% on an accrual basis (target of less than 2.0% difference).</p> <p>The difference between Budget estimated expenses and the FBO was 0.1% on an accrual basis (target of less than 1.5% difference).</p> <p>The difference between revised estimated expenses at MYEFO and FBO was 0.2% on an accrual basis (target of less than 1.0% difference).</p> <p>Finance is not able to report a result for the target of a 0.5% difference between the 2019-20 estimates at budget time and Final Budget Outcome for the current year, due to the deferral of the 2020-21 Budget.</p> <p>In determining the accuracy of budget estimates at a particular update, Finance measures the changes to program budget estimates for expenditure between each update. Finance does not include the effect of government decisions and economic parameter updates made at future updates, as these cannot be reasonably predicted by Finance.</p>
	The Government's financial statements, including monthly statements, is complete, accurate and released publicly on timeframes agreed with the Government.	<p>Achieved</p> <p>All of the Government's financial statements were prepared in accordance with publicly agreed timeframes. The 2018-19 Final Budget Outcome (FBO) was released on 19 September 2019.</p> <p>The 2019-20 monthly financial statements were provided to the Minister for Finance on average within 21 days of the end of each month since the release of FBO.</p> <p>The Government's 2018-19 Consolidated Financial Statements (CFS) were signed by the Finance Minister and received an unmodified report from the Auditor-General on 14 November 2019.</p>
	Daily disbursement through the Central Cash Management System so that entities can deliver on the policy objectives of the Government on necessary timeframes.	<p>Achieved</p> <p>Since 1 July 2019, daily cash disbursement has been successful every business day.</p> <p>Arrangements were put in place to ensure entities had access to cash during implementation of Phase 1 of the Near Real-time Funds (NeRF) Project in March 2020. Since implementation of Project NeRF, entities have been accessing their funds in near real-time.</p> <p>Cash Management business continuity plans are current and continue to be tested twice a year.</p>

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Table 2.1.2: Performance measure for Outcome 1 (continued)

Performance information: Program 1.1 – Budget and Finance Management		
Year	Performance measure	Actual Achievement/Targets
2020-21	<p>Budget updates and Appropriation Bills.¹</p> <p>Budget papers, related updates (e.g. the Mid-Year Economic and Fiscal Outlook) and Appropriation Bills are accurate, consistent with external reporting standards, delivered within required timeframes and meets the Government's fiscal and policy objectives and legislative obligations.</p>	<p>Accuracy of Budget Estimates.</p> <p>Variations between estimated expenses and final outcome are within set parameters.</p> <ul style="list-style-type: none"> • First forward year – difference between estimated expenses and Final Budget Outcome < 2% • Budget year – difference between Budget estimated expenses and Final Budget Outcome <1.5% • Current year – difference between the revised current year estimates at MYEFO and Final Budget Outcome < 1% • Current year – difference between the current year estimates at budget time and Final Budget Outcome <0.5% <p>Significant variances between estimated expenses and final outcome are explained.</p> <p>Timeliness of Budget Estimate Updates and Appropriation Bills.</p> <ul style="list-style-type: none"> • Budget papers and related updates meet timeframes set out in the <i>Charter of Budget Honesty Act 1998</i>. • Appropriation Bills introduced at times intended by government. <p>Timeliness of Budget Estimate Updates and Appropriation Bills.</p>
	<p>Financial statements</p> <p>The Government's financial statements, including monthly statements, are complete, fairly presented and released publicly on timeframes agreed with the Government.</p>	<p>Complete and fairly presented Financial Statements.</p> <ul style="list-style-type: none"> • The Auditor-General issues an unmodified audit report on consolidated financial statements. <p>Timeliness of Financial Statements.</p> <ul style="list-style-type: none"> • Monthly statements (prepared within 21 days of the end of month, on average, following release of Final Budget Outcome). • Consolidated financial statements (provided to the Auditor-General by 30 November each year).
	<p>Daily disbursement of cash</p> <p>Commonwealth entities have access to cash, in near real-time, as required.²</p>	<p>Cash needs of all entities are met in near real-time, each and every day (including outside business hours), for each financial year.</p>
2021-22 and beyond	As per 2020-21	As per 2020-21
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.	

¹ To enhance clear read across performance documents, Finance has introduced short form descriptions for its performance measures in 2020-21.

² The performance measure for this program was updated and an explanation of the change has been provided in Finance's 2020-21 Corporate Plan. The complete suite of performance measures is published in Finance's 2020-21 Corporate Plan with results to be reported in the 2020-21 Annual Performance Statements.

2.2 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 2

Outcome 2: Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice, and service delivery.

Linked programs

<p>Commonwealth Superannuation Corporation</p> <hr style="border-top: 1px dotted black;"/> <p>Programs</p> <ul style="list-style-type: none"> • Program 1.1 – Superannuation Scheme Governance
<p>Future Fund Management Agency</p> <hr style="border-top: 1px dotted black;"/> <p>Programs</p> <ul style="list-style-type: none"> • Program 1.1 – Management of the Investment of the Future Fund • Program 1.2 – Management of the Investment of the Australian Government Investment Funds
<p>Contribution to Outcome 2 made by linked programs</p> <p>The Department of Finance works with the Commonwealth Superannuation Corporation to ensure that the management of public sector superannuation is consistent with legislative obligations.</p> <p>The Department of Finance works with the Future Fund Management Agency to ensure that the management of the Future Fund and the Australian Government Investment Funds is consistent with legislation and maximises returns to taxpayers.</p>

Budgeted expenses for Outcome 2

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.2.1: Budgeted expenses for Outcome 2

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Program 2.1: Public Sector Governance					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)					
Grant in Aid - Australian Institute of Policy and Science	38	38	39	39	40
Grant in Aid - Chifley Research Centre	243	242	244	248	253
Grant in Aid - Green Institute	91	91	91	93	94
Grant in Aid - Menzies Research Centre	243	242	244	248	253
Grant in Aid - Page Research Centre	117	117	118	120	122
Grant in Aid - Royal Humane Society of Australasia	28	28	28	29	29
Grant in Aid - RSPCA Australia Inc	38	38	39	39	40
Administered total	798	797	803	815	831
Departmental expenses					
Departmental appropriation (a)					
Financial Framework	14,131	13,026	12,460	11,553	11,260
Government Shareholder Oversight	14,783	21,783	14,883	12,731	12,676
Special Financial Claims	3,382	2,691	2,734	2,617	2,592
Expenses not requiring appropriation in the Budget year (b)					
	1,404	721	683	653	651
Departmental total	33,700	38,221	30,760	27,553	27,180
Total expenses for Program 2.1	34,498	39,017	31,563	28,368	28,010

Table continues on next page

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Program 2.2: Transforming Government					
Departmental expenses					
Departmental appropriation (a)					
Transforming the Public Sector	37,478	51,931	18,813	19,096	18,900
Expenses not requiring appropriation in the Budget year (b)	3,771	908	1,041	997	995
Departmental total	41,249	52,838	19,854	20,093	19,895
Total expenses for Program 2.2	41,249	52,838	19,854	20,093	19,895
Program 2.3: Property and Construction					
Departmental expenses					
Special accounts					
Property Special Account	76,347	109,104	84,233	90,304	111,277
Departmental total	76,347	109,104	84,233	90,304	111,277
Total expenses for Program 2.3	76,347	109,104	84,233	90,304	111,277
Program 2.4: Insurance and Risk Management					
Departmental expenses					
Special accounts					
Comcover Special Account	261,147	589,736	165,487	169,945	174,852
Departmental total	261,147	589,736	165,487	169,945	174,852
Total expenses for Program 2.4	261,147	589,736	165,487	169,945	174,852
Program 2.5: Technology and Procurement					
Departmental expenses					
Departmental appropriation (a)					
Technology Transformation	22,012	13,642	13,351	13,327	13,240
Procurement Framework	11,763	10,517	10,847	10,947	10,863
Special accounts					
Coordinated Procurement Contracting Special Account	23,741	29,284	26,727	25,763	25,557
Expenses not requiring appropriation in the Budget year (b)	2,008	3,025	3,065	3,031	3,025
Departmental total	59,524	56,467	53,990	53,069	52,685
Total expenses for Program 2.5	59,524	56,467	53,990	53,069	52,685
Program 2.6: Service Delivery Office					
Departmental expenses					
Departmental appropriation (a)					
Service Delivery Office	13,251	5,522	7,594	7,552	7,385
Special accounts					
SDO Special Account	33,358	26,803	27,097	27,341	27,341
Expenses not requiring appropriation in the Budget year (b)	1,080	-	-	-	-
Departmental total	47,689	32,325	34,691	34,893	34,726
Total expenses for Program 2.6	47,689	32,325	34,691	34,893	34,726

Table continues on next page

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Program 2.7: Public Sector Superannuation					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)					
Act of Grace	(62)	1,138	1,350	1,323	1,294
Compensation and legal expenses	443	500	500	500	500
Superannuation administration costs	8,936	8,936	8,936	8,936	8,936
Special appropriations					
<i>Federal Circuit Court of Australia Act 1999</i>					
	971	858	792	820	857
<i>Government Superannuation Schemes Act 2011</i>					
	298	1,000	1,000	1,000	1,000
<i>Governor-General Act 1974</i>					
	6,453	400	947	913	878
<i>Judges' Pensions Act 1968</i>					
	108,372	93,045	108,234	115,460	120,682
<i>Parliamentary Contributory Superannuation Act 1948</i>					
	30,261	23,857	44,565	43,415	43,071
<i>Parliamentary Superannuation Act 2004</i>					
	8,103	7,727	7,727	7,727	7,727
<i>Same-Sex Relationships (Equal Treatment in Commonwealth Laws General Law Reform) Act 2008</i>					
	38	30	123	126	129
<i>Superannuation Act 1922</i>					
	9,575	7,048	17,955	16,397	14,958
<i>Superannuation Act 1976</i>					
	1,694,637	1,378,273	3,028,779	2,968,195	2,903,799
<i>Superannuation Act 1990</i>					
	6,425,875	6,179,610	5,296,027	5,439,065	5,573,199
Administered total	8,293,900	7,702,422	8,516,935	8,603,877	8,677,030
Departmental expenses					
Departmental appropriation (a)					
Public Sector Superannuation	3,816	2,224	2,535	2,564	2,541
Expenses not requiring appropriation in the Budget year (b)					
	103	104	110	106	106
Departmental total	3,919	2,328	2,645	2,670	2,647
Total expenses for Program 2.7	8,297,819	7,704,750	8,519,580	8,606,547	8,679,677

Table continues on next page

Table 2.2.1: Budgeted expenses for Outcome 2 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Program 2.8: Australian Government Investment Funds					
Administered expenses					
Special accounts					
DisabilityCare Australia Fund Special Account (c)	1,563,134	2,350,021	1,353,383	1,098,281	1,155,268
Medical Research Future Fund Special Account (d)	418,715	660,237	734,996	740,081	741,032
Building Australia Fund Special Account (e)	509	-	-	-	-
Education Investment Fund Special Account (f)	1,335	-	-	-	-
Aboriginal and Torres Strait Islander Land and Sea Future Fund Special Account (g)	58,416	63,005	63,846	64,825	66,067
Future Drought Fund (h)	8,550	116,842	117,092	117,362	117,693
Emergency Response Fund (i)	8,436	17,991	18,669	19,409	20,238
Administered total	2,059,095	3,208,096	2,287,987	2,039,958	2,100,298
Total expenses for Program 2.8	2,059,095	3,208,096	2,287,987	2,039,958	2,100,298
Outcome 2 Totals by appropriation type					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	10,115	11,371	11,589	11,574	11,561
Special appropriations	8,284,583	7,691,848	8,506,149	8,593,118	8,666,300
Special accounts	2,059,095	3,208,096	2,287,987	2,039,958	2,100,298
Administered total	10,353,793	10,911,315	10,805,725	10,644,650	10,778,159
Departmental expenses					
Departmental appropriation (a)	120,616	121,335	83,218	80,387	79,457
Special accounts	394,593	754,927	303,544	313,353	339,027
Expenses not requiring appropriation in the Budget year (b)	8,366	4,757	4,899	4,787	4,778
Departmental total	523,575	881,019	391,660	398,527	423,262
Total expenses for Outcome 2	10,877,368	11,792,334	11,197,385	11,043,177	11,201,421

	2019-20	2020-21
Average staffing level (number)	634	645

- (a) Departmental appropriation combines ordinary annual services (Appropriation Bill No. 1) and estimated receipts retained under s.74 of the PGPA Act.
- (b) Expenses not requiring appropriation in the Budget year is made up of depreciation expenses and amortisation expenses.
- (c) More information on the DisabilityCare Australia Fund can be found in Table 2.2.1.1 on page 32.
- (d) More information on the Medical Research Future Fund can be found in Table 2.2.1.2 on page 33.
- (e) The Building Australia Fund was abolished on 1 September 2019. More information can be found in Table 2.2.1.3 on page 34.
- (f) The Education Investment Fund was abolished on 12 December 2019. More information can be found in Table 2.2.1.4 on page 35.
- (g) More information on the Aboriginal and Torres Strait Islander Land and Sea Future Fund can be found in Table 2.2.1.5 on page 36.
- (h) More information on the Future Drought Fund can be found in Table 2.2.1.6 on page 37.
- (i) More information on the Emergency Response Fund can be found in Table 2.2.1.7 on page 38.
- Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

Table 2.2.1.1: DisabilityCare Australia Fund (DCAF) – Estimates of Fund Balances

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
DisabilityCare Australia Fund (a)					
Opening balance	17,204,618	16,507,380	15,089,066	14,911,027	15,234,975
Revenue and gains					
Additional Medicare Levy - equity	4,640,588	4,712,500	4,965,000	5,210,000	5,472,500
Investment earnings and gains	225,308	219,207	210,344	212,229	219,233
Expenses					
Management fees	(12,606)	(11,875)	(11,431)	(11,538)	(11,891)
Transfers to reimburse accounts for DisabilityCare Australia expenditure (b)					
Commonw ealth - equity	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)
States and Territories - expense	(1,550,529)	(2,338,146)	(1,341,952)	(1,086,744)	(1,143,377)
Closing balance	16,507,380	15,089,066	14,911,027	15,234,975	15,771,440

(a) The DCAF consists of the DCAF Special Account and investments of the DCAF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the DCAF, including interest and Medicare Levy proceeds received and payments.

(b) The transfers relate to reimbursing the Commonwealth and the States and Territories for the costs of the operations of the National Disability Insurance Scheme (NDIS).

Note: The expenses figure does not include losses made on investments; rather this amount has been applied against investment earnings and gains.

Table 2.2.1.2: Medical Research Future Fund (MRFF) - Estimates of Fund Balances

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Medical Research Future Fund (a)					
Opening balance	9,754,629	17,221,711	20,662,764	20,908,610	21,160,767
Investment credits (b)	7,830,490	3,212,051	-	-	-
Revenue and gains					
Investment earnings and gains	55,307	889,239	980,842	992,238	1,003,287
Expenses					
Management fees	(26,012)	(87,652)	(89,045)	(90,081)	(91,032)
MRFF Health portfolio special account - expense	(392,703)	(572,585)	(645,951)	(650,000)	(650,000)
Closing balance	17,221,711	20,662,764	20,908,610	21,160,767	21,423,022

(a) The MRFF consists of the MRFF Special Account and investments of the MRFF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the MRFF, including interest received and payments.

(b) Credits consist of uncommitted funds from the Health and Hospitals Fund (HHF), plus further contributions consisting of amounts equivalent to the estimated value of health function savings published in the 2014-15 Budget adjusted for any subsequent associated government decisions, until the capital value of the MRFF reaches \$20 billion. This occurred on 21 July 2020 with the 2020-21 credit of \$3.2 billion.

Note: The expenses figure does not include losses made on investments; rather this amount has been applied against investment earnings and gains.

Table 2.2.1.3: Building Australia Fund (BAF) - Estimates of Fund Balances

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Building Australia Fund (a)					
Opening balance	3,956,732	-	-	-	-
Revenue and gains					
Investment earnings and gains	12,031	-	-	-	-
Expenses					
Management fees	(509)	-	-	-	-
Closure: Transfer to Consolidated Revenue Fund - equity	(3,968,254)	-	-	-	-
Closing balance	-	-	-	-	-

(a) The BAF was abolished on 1 September 2019. The fund's balance was subsequently transferred to the Future Drought Fund. At the time of its closure, the BAF had no commitments.

Note: The expenses figure does not include losses made on investments; rather this amount has been applied against investment earnings and gains.

Table 2.2.1.4: Education Investment Fund (EIF) - Estimates of Fund Balances

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Education Investment Fund (a)					
Opening balance	3,952,200	-	-	-	-
Revenue and gains					
Investment earnings and gains	27,319	-	-	-	-
Expenses					
Management fees	(1,335)	-	-	-	-
Closure: Transfer to Consolidated Revenue Fund - equity	(3,978,184)	-	-	-	-
Closing balance	-	-	-	-	-

(a) The EIF was abolished on 12 December 2019, through a repeal of the *Nation-building Funds Act 2008*. The fund's balance was transferred to the CRF and subsequently credited to the Emergency Response Fund. At the time of its closure, the EIF had no commitments.

Note: The expenses figure does not include losses made on investments; rather this amount has been applied against investment earnings and gains.

Table 2.2.1.5: Aboriginal and Torres Strait Islander Land and Sea Future Fund (ATSILSFF) – Estimates of Fund Balances

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Aboriginal and Torres Strait Islander Land and Sea Future Fund (a)					
Opening balance	2,025,685	1,952,540	1,967,189	1,985,376	2,007,188
Revenue and gains					
Investment earnings and gains	(14,729)	77,654	82,034	86,637	95,362
Expenses					
Management fees	(4,273)	(8,158)	(8,232)	(8,321)	(8,432)
Transfers to portfolio special accounts for project payments					
Indigenous Land and Sea Corporation special account - expense	(54,143)	(54,847)	(55,614)	(56,504)	(57,634)
Closing balance	1,952,540	1,967,189	1,985,376	2,007,188	2,036,484

(a) The ATSILSFF consists of the ATSILSFF Special Account and the investments of the ATSILSFF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the ATSILSFF, including interest and payments.

Note: The expenses figure does not include losses made on investments; rather this amount has been applied against investment earnings and gains.

Table 2.2.1.6: Future Drought Fund (FDF) – Estimates of Fund Balances

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Future Drought Fund (a)					
Opening balance	-	4,133,091	4,182,649	4,242,502	4,312,989
Revenue and gains					
Credit	3,968,254	-	-	-	-
Investment earnings and gains	173,387	166,401	176,945	187,849	207,983
Expenses					
Management fees	(8,550)	(16,842)	(17,092)	(17,362)	(17,693)
Transfers to portfolio special special account expense	-	(100,000)	(100,000)	(100,000)	(100,000)
Closing balance	4,133,091	4,182,649	4,242,502	4,312,989	4,403,279

(a) The FDF consists of the FDF Special Account and investments of the FDF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the FDF, including interest and payments. The FDF was established on 1 September 2019 and was credited with the balance of the BAF.

Note: The expenses figure does not include losses made on investments; rather this amount has been applied against investment earnings and gains.

Table 2.2.1.7: Emergency Response Fund (ERF) - Estimates of Fund Balances

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Emergency Response Fund (a)					
Opening balance	-	4,129,623	4,280,618	4,445,660	4,625,917
Revenue and gains					
Credit	3,978,184	-	-	-	-
Investment earnings and gains	159,875	168,987	183,710	199,667	226,230
Expenses					
Management fees	(8,436)	(17,991)	(18,669)	(19,409)	(20,238)
Transfers to portfolio special special account expense	-	-	-	-	-
Closing balance	4,129,623	4,280,618	4,445,660	4,625,917	4,831,909

(a) The ERF consists of the ERF Special Account and investments of the ERF. The investments are managed by the Future Fund Board of Guardians. The special account is used to record all transactions relating to the ERF, including interest and payments. The ERF was established on 12 December 2019 and was credited with the balance of the EIF.

Note: The expenses figure does not include losses made on investments; rather this amount has been applied against investment earnings and gains.

Table 2.2.2: Performance measure for Outcome 2

Table 2.2.2 below details the performance measure for each program associated with Outcome 2. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 2 – Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery.	
Program 2.1 – Public Sector Governance This program contributes to the outcome through developing and maintaining the public sector resource management framework and improving the standard of governance, performance and accountability of Commonwealth entities.	
Delivery	<ul style="list-style-type: none"> • Providing advice on policy and implementation issues to the Government in relation to the financial framework, in particular: <ul style="list-style-type: none"> ○ Relevant legislation and rules; ○ Grant policy and related matters; ○ Act of Grace requests and waiver of debt applications; ○ Guidance material; and ○ Training and communication. • Undertaking Assurance Reviews of major projects and programs over their lifecycle, to provide assurance to the Government regarding delivery and implementation. • Implementing recommendations from the Independent Review of the Public Governance, Performance and Accountability Act 2013 and Rule. • Paying Grants in Aid funding to approved organisations. • Providing advice on strategy, governance, operations, financial forecasts and performance on GBEs and other commercial entities. • Strengthening public sector capability through regular capacity-building activities. Monitoring and reporting on the Government’s cash balances to the Government.

Table continues on next page

Table 2.2.2: Performance measure for Outcome 2 (continued)

Performance information: 2.1 – Public Sector Governance		
Year	Performance measure (a)	Actual Achievement/Targets
2019-20	The Government and key Parliamentary committees have confidence that public resources are used efficiently, effectively, economically and ethically including through better performance information.	<p>Substantially Achieved</p> <p>In 2019-20, the Joint Committee Parliamentary of Public Accounts and Audit did not inquire into or release a report relating to the Commonwealth performance framework.</p> <p>The Auditor General tabled 42 Performance Audit Reports in 2019-20. One was specific to the performance framework, and 16 referred to and/or made commentary on the application of the performance framework by audited entities.</p> <p>In ANAO Report No. 14 of 2019-20, the Auditor General found Finance's design and selected entities' implementation of the 'clear read principle' (summarised here as the extent to which performance information is presented clearly and consistently within and across reporting documents and cycles, and is comparable between entities) to be partially effective. The recommendations specific to Finance's responsibilities related to amending requirements and guidance, and monitoring advice provided to entities to improve implementation of the clear read principle. Finance agreed to these recommendation and has implemented them in full. All involve Finance activities aligned with ongoing efforts to improve the quality of performance information published by Commonwealth entities and companies.</p> <p>The implementation of one recommendation relating to reciprocal reporting of linked programs would require government agreement and the amending of legislation. Finance noted this recommendation, and is considering its policy implications in light of recent amendments to the PGPA Rule that require cooperative arrangements used to achieve an entities' purpose to be discussed in corporate plans.</p> <p>It is noted that the Auditor General is undertaking a pilot of an assurance audit of 2019-20 annual performance statements.</p>

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Table 2.2.2: Performance measure for Outcome 2 (continued)

Performance information: 2.1 – Public Sector Governance		
Year	Performance measure (a)	Actual Achievement/Targets
2020-21	<p>Governance and accountability³ Finance ensures the Resource Management Framework is maintained as a fit-for-purpose framework for the proper use of public resources, and supports Commonwealth entities and companies to meet high standards of governance, performance and accountability through effective engagement and the provision of guidance.⁴</p>	<p>Effectiveness of Finance's stewardship, policy advice, engagement and guidance on governance and accountability arrangements.</p> <p>Parliamentary and independent audit report findings related to the PGPA framework and the effectiveness of Finance's support services and guidance are applied to maintain a fit-for-purpose framework.</p>
2021-22 and beyond	As per 2020-21	As per 2020-21
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.	

Table continues on next page

³ To enhance clear read across performance documents Finance has introduced short form descriptions for its performance measures in 2020-21.

⁴ The performance measure for this program was updated and an explanation of the change has been provided in Finance's 2020-21 Corporate Plan. The complete suite of performance measures is published in Finance's 2020-21 Corporate Plan with results to be reported in the 2020-21 Annual Performance Statements.

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.2 – Transforming Government		
This program contributes to the outcome by providing leadership in the development and delivery of reforms and initiatives that support the modernisation of government and increase public sector productivity.		
Delivery	<u>Transforming the Public Sector</u>	<ul style="list-style-type: none"> Supporting the Government's transformation agenda through key projects, including implementation of the <i>Improving Public Sector Productivity: Roadmap</i>; the Shared and Common Services Program and the delivery of projects supported by the Modernisation Fund; and advising the Government on delivering its Smaller Government objectives. Providing advice to the Government on the efficient and effective delivery of government activities. Delivering scoping studies to the Government and implementing agreed scoping study outcomes. Implementing recommendations from the Independent Review of the WoAG Internal Regulations for the Government. Providing appropriate WoAG ICT services, including communications networks and online services to entities.
Performance information: Program 2.2 – Transforming Government		
Year	Performance measure (a)	Actual Achievement/Targets
2019-20	Finance participation in the Data Integration Partnership for Australia contributes to an increase in Commonwealth public sector analytics capability and use of data to inform public policy.	<p>Substantially achieved</p> <p>The DIPA initiative ended on 30 June 2020.</p> <p>The Government Business Analytical Unit (GBAU) is delivering six projects under DIPA. Three of these are complete and will inform decision makers in relation to:</p> <ul style="list-style-type: none"> the drivers of public sector productivity based on analysis of available whole-of-government data (Productivity Pilot) an analysis of the patterns of APS workforce movements a geospatial view of Commonwealth owned, leased, and licensed landholdings. <p>Work is nearing completion to finalise the remaining three analytical projects (delays caused by shifting government priorities in response to COVID-19) namely:</p> <ul style="list-style-type: none"> estimating the cost of additional procurement processes maintaining a searchable dataset of Commonwealth bodies and companies mapping existing expenditure data by government functions. <p>The Government Protected Data Exchange (GovPDX) was delivered under the Modernisation Fund and improves the ability of Commonwealth entities to share Protected data and reporting. The GBAU is using GovPDX to share results of agency comparisons of productivity survey results. Four agencies are on-boarded to the platform, with an engagement plan developed to roll out to other agencies over the next 3-6 months.</p>

Table continues on next page

Table 2.2.2: Performance measure for Outcome 2 (continued)

Performance information: Program 2.2 – Transforming Government		
Year	Performance measure (a)	Actual Achievement/Targets
2019-20 (continued)	Commonwealth entities and companies have access to GovTEAMS, a new generation platform to provide a single environment for both internal and external collaboration across government to improve public sector productivity.	<p>Achieved</p> <p>GovTEAMS continues to rapidly increase its registered user count since commencing in January 2019. The platform reached over 87,000 registered users by 30 June 2020. This is more than double the original target of 40,000 users for the 2019-20 reporting period. The system is regularly used by senior departmental leaders.</p> <p>GovTEAMS usage peaked during the reporting period at 1.7 million messages, 67,000 meetings and 46,000 calls.</p> <p>The Secretaries Board has regularly convened during the pandemic using PROTECTED GovTEAMS.</p>
	Commonwealth entities and companies have access to the GovCMS management and website hosting support platform to assist in the creation of modern, affordable and responsive websites that better connect government with people.	<p>Achieved</p> <p>Platform availability continues to exceed target service level agreement even during increased load associated with the Government's COVID-19 pandemic response.</p> <p>12 NCEs joined GovCMS in the reporting period and four left the platform, of which three were disestablished as part of machinery-of-government changes. This brought the total number to 56, as at June 2020. 17 other Commonwealth entities use GovCMS for hosting, with the total equating to 39% of entities in the APS.</p> <p>In 2019–20, 92 new NCE websites went live on the platform and 46 NCE websites ceased being hosted on the platform over the same period. Sites primarily ceased as a result of consolidation from machinery-of-government changes, beta websites being replaced by their finished live projects and sites updating to the most recent version of the platform tools.</p>
2020-21	<p>GovTEAMS improves public sector productivity</p> <p>Commonwealth entities and companies have access to GovTEAMS, a new generation platform to provide a single environment for both internal and external collaboration across government.⁵</p>	<p>GovTEAMS platform is fully operational in accordance with set performance targets (99%).</p> <p>GovTEAMS user adoption rates meet set performance targets (90,000).</p>

Table continues on next page

⁵ The performance measures for this program have been updated and an explanation of the change has been provided in Finance's 2020-21 Corporate Plan. The complete suite of performance measures is published in Finance's 2020-21 Corporate Plan with results to be reported in the 2020-21 Annual Performance Statements.

Table 2.2.2: Performance measure for Outcome 2 (continued)

Performance information: Program 2.2 – Transforming Government		
Year	Performance measure (a)	Actual Achievement/Targets
2020-21 (continued)	<p>GovCMS supports creation of websites that better connect government with people</p> <p>Commonwealth entities and companies have access to the GovCMS management and website hosting support platform to assist in the creation of modern, affordable and responsive websites that better connect government with people.</p>	<p>The GovCMS platform is available to entities seeking to develop and maintain websites 99% of the time with the exception of scheduled outages.</p> <p>Evidence of continued use of GovCMS by non-corporate Commonwealth entities (~350 websites).</p>
2021-22 and beyond	As per 2020-21	As per 2020-21
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.	

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Table 2.2.2: Performance measure for Outcome 2 (continued)

<p>Program 2.3 – Property and Construction</p> <p>This program contributes to the outcome by providing policy advice, guidance and support on managing Commonwealth property, land and public works across the Government; and managing specified major capital works projects and the Government’s non-Defence property portfolio within Australia.</p>		
<p>Delivery</p>	<ul style="list-style-type: none"> • Providing advice to the Government on property management issues such as ownership, construction, divestment and management of residual issues from previous divestments, leasing and acquisition. • Assisting entities to use the Commonwealth Property Management Framework. • Collecting property data for the Government on Commonwealth leasing trends and assisting in the disposal of Commonwealth property. • Managing properties within the Finance-managed portfolio for the Government through adoption of effective property management systems and processes. • Providing advice and support to the Government and entities in relation to the Lands Acquisition Act 1989, the Public Works Committee Act 1969, relevant sections of the Native Title Act 1993, the National Land Ordinance and the Commonwealth Property Disposal Policy. 	
<p>Performance information: 2.3 – Property and Construction</p>		
<p>Year</p>	<p>Performance measure (a)</p>	<p>Actual Achievement/Targets</p>
<p>2019-20</p>	<p>The management of Commonwealth property delivers efficiencies in relation to leasing and facilities management for non-corporate Commonwealth entities.</p>	<p>Achieved</p> <p>The Commonwealth is continuing to better utilise leased office space, including through implementation of the whole-of-government Leasing Strategy and the coordinated procurement arrangements for leasing and property services. As at 30 June 2020, 89% of Non-corporate Commonwealth Entities (NCEs), representing 99% of properties, have transitioned to the coordinated arrangements.</p> <p>The 2019 Australian Government Office Occupancy Report, published in June 2020, showed the Australian Public Service reduced its leased office footprint from 17.1 square metres in 2017 to 16.1 square metres in 2019, with a continued trajectory towards the 14 square metre government target as inefficient leases expire and are replaced with more efficient leases.</p>
	<p>The footprint of the non-Defence property portfolio is reduced where appropriate.</p>	<p>Achieved</p> <p>The divestment program is ongoing. Since 1 January 2015, 149 properties have been sold, with gross proceeds of over \$264.9 million. A further 28 properties are on the program for divestment.</p>

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Table 2.2.2: Performance measure for Outcome 2 (continued)

Performance information: 2.3 – Property and Construction		
Year	Performance measure (a)	Actual Achievement/Targets
2020-21	<p>Commonwealth property initiatives are efficient and effective</p> <p>The management of Commonwealth property demonstrates best practice effectiveness in an evolving environment, and delivers efficiencies in relation to leasing and facilities management for non-corporate Commonwealth entities.⁶</p>	<p>Property efficiencies are delivered through the Whole-of-Australian-Government property services coordinated procurement arrangements for leasing and facilities management.</p> <p>Effectiveness of Finance's stewardship, policy advice, engagement and guidance on Commonwealth property management.</p>
2021-22 and beyond	As per 2020-21	As per 2020-21
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.	

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⁶ The performance measure for this program was updated and an explanation of the change has been provided in Finance's 2020-21 Corporate Plan. The complete suite of performance measures is published in Finance's 2020-21 Corporate Plan with results to be reported in the 2020-21 Annual Performance Statements.

Table 2.2.2: Performance measure for Outcome 2 (continued)

Program 2.4 – Insurance and Risk Management		
This program contributes to the outcome by providing general insurance services and promoting risk management across the Government through the Comcover Special Account.		
Delivery	<ul style="list-style-type: none"> • Providing a self-managed insurance fund (Comcover) to protect Commonwealth entities against the impact and volatility of insurable losses. • Providing a consistent WoAG approach to managing legal liability claims against Commonwealth entities. • Providing risk management and education services to entities to support best practice risk management across the Government. 	
Performance information: Program 2.4 – Insurance and Risk Management		
Year	Performance measure (a)	Actual Achievement/Targets
2019-20	Comcover is effectively managed to ensure the fund is financially sustainable, insurable risks are appropriately managed and there is a consistent, Whole-of Australian-Government (WoAG) approach to the management of claims.	<p>Achieved</p> <p>As at 30 June 2020, Finance had a claims liability of \$588.0 million, with cash reserves of \$672.3 million in the Comcover Special Account. It is anticipated that Finance will be able to meet the liabilities generated through the operation and management of Comcover when they fall due, with the cash balance adequate to cover at least four years of normal claims payment experience. Information on the financial performance and position of the scheme is included in the Department's financial statements.</p> <p>There were no breaches of the Model Litigant Obligations of the Commonwealth in 2019-20.</p> <p>As at 30 June 2020 1,749 people had completed Finance's eLearning program with 76 people attending face to face workshops. To support ongoing learning during the COVID-19 Pandemic, Finance developed four additional micro-bites (short, online videos) that addressed important risk topics across the Commonwealth. These were viewed by over 2,000 people across the APS.</p>
2020-21	<p>Treatment of insurable risks and claims management</p> <p>Comcover is effectively managed to ensure the fund is financially sustainable, there is a consistent, WoAG approach to the management of claims and Comcover supports the improvement of risk maturity in General Government Sector entities over time.⁷</p>	<p>An appropriate level of net assets is maintained.</p> <p>Litigation is undertaken honestly and fairly as a model litigant.</p> <p>Effectiveness of Comcover's stewardship, policy advice, engagement and guidance on risk management.</p>
2021-22 and beyond	As per 2020-21	As per 2020-21
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.	

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⁷ The performance measure for this program was updated and an explanation of the change has been provided in Finance's 2020-21 Corporate Plan. The complete suite of performance measures is published in Finance's 2020-21 Corporate Plan with results to be reported in the 2020-21 Annual Performance Statements.

Table 2.2.2: Performance measure for Outcome 2 (continued)

<p>Program 2.5 – Technology and Procurement</p> <p>This program contributes to the outcome through providing timely and relevant procurement policy advice; providing advice to the Government on advertising; establishing and maintaining Whole-of Australian-Government (WoAG) procurement arrangements for common goods and services; and establishing, developing and maintaining whole-of-government and cross-entity ICT infrastructure, platforms, systems and services.</p>		
Delivery	<ul style="list-style-type: none"> • Developing and managing WoAG procurement arrangements for entities. • Providing assistance and advice to Commonwealth entities on the process of developing government advertising campaigns. • Procurement policy advice. • Developing and managing AusTender and GrantConnect. 	
<p>Performance information: Program 2.5 – Technology and Procurement</p>		
Year	Performance measure	Actual Achievement/Targets
2019-20	<p>Finance works with external stakeholders to:</p> <p>Provide stewardship over systems and policies to support a fair, efficient, and transparent procurement framework.</p> <p>Implement and maintain WoAG procurement arrangements for non-ICT services (e.g. travel bookings and major office equipment) to generate price savings and operating efficiencies.</p>	<p>Achieved</p> <p>Engagement continues with various stakeholders through:</p> <ul style="list-style-type: none"> • The Secretary's Procurement Consultative Roundtable; Centre of Procurement Excellence Steering Group; and Senior Procurement Officials Reference Group. • Regular engagement with states and territories through multiple fora including membership of the Australasian Procurement and Construction Council. • Continuous improvement program for self-help tools (e.g. contract templates) to take account of changes to legislative, policy and reporting requirements. <p>AusTender and associated data availability key performance indicators were met, with the system uptime during business hours available 99.9% of the time.</p> <p>Diners Club Pty Ltd, in collaboration with Citigroup Pty Limited, was appointed as the Australian Government's provider of Travel Payment Services and Procurement Payment Services following a competitive, open approach to market process undertaken by Finance with assistance from a number of entities.</p> <p>Extensions to the following WoAG coordinated procurement arrangements were exercised following reviews that confirmed that the arrangements are meeting their objectives, delivering value for money, and the benefits of extending outweighed the costs and risks associated with approaches to market:</p> <ul style="list-style-type: none"> • Travel Management services. • Accommodation Management services. • Stationery and Office Supplies. • Major Office Machines.

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Table 2.2.2: Performance measure for Outcome 2 (continued)

Performance information: Program 2.5 – Technology and Procurement		
Year	Performance measure	Actual Achievement/Targets
2020-21	<p>Stewardship over procurement systems and policies</p> <p>Finance works with external stakeholders to:</p> <p>Provide stewardship over systems and policies to support a fair, efficient, and transparent procurement framework.</p> <p>Implement and maintain WoAG procurement arrangements for non-ICT services (e.g. travel bookings and major office equipment) to generate price savings and operating efficiencies.</p>	<p>Effectiveness of Finance's stewardship, policy advice, engagement and guidance on procurement systems and policies.</p> <p>Austender platform and data is available to users 99.5% of the time.</p> <p>Engagement with domestic and international stakeholders supports information exchange on advances in procurement policy.</p> <p>Savings and efficiencies from WoAG arrangements are compared, where possible, against similar arrangements, previous arrangements or markets.</p>
2021-22 and beyond	As per 2020-21	As per 2020-21
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.	

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Table 2.2.2: Performance measure for Outcome 2 (continued)

<p>Program 2.6 – Service Delivery Office This program contributes to the outcome through providing a range of corporate services to Australian Government entities.</p>		
<p>Delivery</p>	<p>Providing the following services to Australian Government entities:</p> <ul style="list-style-type: none"> • Accounts Payable. • Accounts Receivable. • Credit Card Management. • International Travel. • Payroll and payroll systems administration. • ICT functions supporting the SAP Enterprise Resource Planning (ERP) Solution. 	
<p>Performance information: Program 2.6 – Service Delivery Office</p>		
<p>Year</p>	<p>Performance measure (a)</p>	<p>Actual Achievement/Targets</p>
<p>2019-20</p>	<p>As a Shared Services hub, the Service Delivery Office provides quality services to client entities.</p>	<p>Achieved The SDO continued to deliver on its agreed service outcomes for clients during 2019-20. The SDO:</p> <ul style="list-style-type: none"> • managed 1,282 credit cards per month, with 100% service level achievement • processed 5,953 payments received and debts per month, with 100% service level achievement • made 2,547 payments per month, with 95% service level achievement • had 7,300 active users of SDO's technology platform per month, with 100% service level achievement • managed 14,285 pays per pay period, with 99.9% service level achievement. <p>In 2019-20 the volume of corporate and financial services provided by the SDO to its clients increased from the previous year. On average there were 7,300 active users of SDO's technology platform per month, compared to an average of 5,919 users per month in the same period in 2018-19.</p> <p>The SDO continues to work with the GovERP Program by:</p> <ul style="list-style-type: none"> • contributing to scope and defining business requirements to help inform the design of the GovERP solution • adopting the common language and framework for end to end corporate business processes. <p>In 2019-20, the SDO implemented a new comprehensive internal controls framework ensuring transparency and accountability against the agreed service outcomes.</p>

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Table 2.2.2: Performance measure for Outcome 2 (continued)

Performance information: Program 2.6 – Service Delivery Office		
Year	Performance measure (a)	Actual Achievement/Targets
2020-21	<p>Shared services hub meets clients' needs</p> <p>As a Shared Services hub, the Service Delivery Office provides quality and efficient services to client entities.</p>	<p>Service level agreements with client entities, including measurement of efficiency and effectiveness of services, are met, including:</p> <ul style="list-style-type: none"> • Average resolution time of client request of 10 days • Baseline rating in client satisfaction surveys. <p>The benefits of shared, standard and sustainable technologies and processes are realised:</p> <ul style="list-style-type: none"> • Increased client uptake of shared ERP technology solutions (year on year increase) • Increased client adoption of end-to-end corporate processes – travel and credit card.
2021-22 and beyond	As per 2020-21	<p>Service level agreements with client entities, including measurement of efficiency and effectiveness of services, are met, including:</p> <ul style="list-style-type: none"> • Average resolution time of client request of <10 days. • Increased rating in client satisfaction surveys (+1%) <p>The benefits of shared, standard and sustainable technologies and processes are realised:</p> <ul style="list-style-type: none"> • Increased client uptake of shared ERP technology solutions (year on year increase) • Increased client adoption of end-to-end whole-of-government business processes (year-on-year increase).
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.	

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Table 2.2.2: Performance measure for Outcome 2 (continued)

<p>Program 2.7 – Public Sector Superannuation</p> <p>This program contributes to the outcome through advising the Government on managing the Future Fund, the stability of the Government’s unfunded superannuation liabilities and its associated administered expense items and superannuation arrangements for government employees. This includes the administration and management of superannuation arrangements for parliamentarians, as well as current and former governors-general, federal judges and Federal Circuit Court Judges.</p>		
Delivery	<ul style="list-style-type: none"> • Providing policy advice to the Government on the Future Fund, including the investment mandate and other governance matters. • Providing policy advice to the Government on its unfunded superannuation liability and associated administered expenses. • Providing policy advice and analysis on government superannuation arrangements and administering the superannuation arrangements for pre October 2004 parliamentarians, current and former governors-general, federal judges and certain former Federal Circuit Court Judges. 	
<p>Performance information: Program 2.7 – Public Sector Superannuation</p>		
Year	Performance measure	Actual Achievement/Targets
2019-20	The Commonwealth Government’s civilian superannuation schemes are administered effectively, in accordance with the applicable regulatory and legislative requirements.	<p>Achieved</p> <p>In 2019-20, Finance provided advice to the Government on policy, legislative, governance and other matters relevant to the Commonwealth Superannuation Scheme (CSS), the Public Sector Superannuation Scheme (PSS), the Public Sector Superannuation Accumulation Plan (PSSAP) and the pension schemes for former parliamentarians, federal judges and governors-general administered in-house.</p> <p>Processed pension payments on schedule during the year to around 650 retired parliamentarians, federal judges and governors-general or reversionary beneficiaries of deceased members in line with the schemes’ rules implemented a new superannuation system, Capital 11, to administer the pension schemes for former parliamentarians, federal judges and governors-general in line with the schemes’ rules and other legislative obligations.</p>
2020-21	<p>Administration of civilian superannuation schemes</p> <p>The legislative framework for the Commonwealth Government’s civilian superannuation schemes enables the schemes to be administered in accordance with the applicable regulatory and legislative requirements.</p>	The legislation establishing the civilian superannuation schemes is reviewed as needed to ensure it complies with the broader regulatory and legislative requirements.
2021-22 and beyond	As per 2020-21	As per 2020-21
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.	

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Table 2.2.2: Performance measure for Outcome 2 (continued)

<p>Program 2.8 – Australian Government Investment Funds</p> <p>This program contributes to the outcome through providing advice on investment mandates and governance arrangements for the government’s Investment Funds, to maximise the value of the funds to the government. This includes advice on credit of amounts to the Funds and debits for payments from the Funds. The Funds are:</p> <ul style="list-style-type: none"> • DisabilityCare Australia Fund • Medical Research Future Fund • Building Australia Fund • Education Investment Fund • Aboriginal and Torres Strait Islander Land and Sea Future Fund. • Future Drought Fund • Emergency Response Fund 		
Delivery	Providing advice to the government on the Australian Government Investment Funds, including investment mandates, governance matters, credits to, and payments from the Funds.	
<p>Performance information: Program 2.8 – Australian Government Investment Funds</p>		
Year	Performance measure (a)	Actual Achievement/Targets
2019-20	Investment mandates are set for each Australian Government Investment Fund which assists in achieving the financial and risk objectives and are consistent with the policy, regulatory and legislative framework	Achieved The Future Fund Portfolio Updates confirm that the benchmark rate of return for the Future Fund, the Medical Research Future Fund and the DisabilityCare Australia Fund managed by the Future Fund Board of Guardians have been met since inception of the Funds and within agreed risk tolerances.
2020-21	Investment mandates for each Australian Government Investment Fund Investment mandates are set for each Australian Government Investment Fund which, assists in achieving the financial and risk objectives and are consistent with the policy, regulatory and legislative framework.	Investment mandates for the managed funds issued by the Australian Government are set and appropriately monitored.
2021-22 and beyond	As per 2020-21	As per 2020-21
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.	

(a) The number of performance measures listed in the Table for 2019-20 and 2020-21 has been reduced from previous years as allowed by the Finance Secretary’s Direction under Subsection 36(3) of the PGPA Act dated 3 March 2017 – ‘Requirements for Performance Information included in the Portfolio Budget Statements’. A more comprehensive suite of criteria are detailed in Finance’s Corporate Plan, and are reported in the Annual Performance Statement.

2.3 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 3

Outcome 3: Support for parliamentarians and others as required by the Australian Government through the delivery of and advice on, work expenses and allowances, entitlements and targeted programs.

Budgeted expenses for Outcome 3

This table shows how much the entity intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by Administered and Departmental funding sources.

Table 2.3.1: Budgeted expenses for Outcome 3

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Program 3.1: Ministerial and Parliamentary Services					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)					
Electorate and ministerial support costs	289,632	274,683	300,609	273,505	276,317
Australian Political Exchange Program	606	1,654	1,740	1,740	1,745
Australian Political Parties for Democracy Program	1,766	2,200	2,200	2,200	2,200
Special appropriations					
<i>Australian Constitution s 66 (a)</i>	4,795	5,372	5,372	5,372	5,372
<i>Parliamentary Business Resources Act 2017</i>	213,613	196,629	201,296	204,208	204,536
Expenses not requiring appropriation in the Budget year (b)	22,744	20,691	20,691	20,691	20,691
Administered total	533,156	501,229	531,908	507,716	510,861
Departmental expenses					
Departmental appropriation (c)					
Services to Senators, Members and their staff	34,639	30,935	31,663	31,625	31,385
Car-w ith-driver and associated transport services	381	362	385	391	388
Expenses not requiring appropriation in the Budget year (b)	2,697	1,553	1,629	1,578	1,575
Departmental total	37,717	32,850	33,677	33,594	33,348
Total expenses for Program 3.1	570,873	534,079	565,585	541,310	544,209

Table continues on next page

Table 2.3.1: Budgeted expenses for Outcome 3 (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Outcome 3 Totals by appropriation type					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	292,004	278,537	304,549	277,445	280,262
Special appropriations	218,408	202,001	206,668	209,580	209,908
Expenses not requiring appropriation in the Budget year (b)	22,744	20,691	20,691	20,691	20,691
Administered total	533,156	501,229	531,908	507,716	510,861
Departmental expenses					
Departmental appropriation (c)	35,020	31,298	32,048	32,016	31,773
Expenses not requiring appropriation in the Budget year (b)	2,697	1,553	1,629	1,578	1,575
Departmental total	37,717	32,850	33,677	33,594	33,348
Total expenses for Outcome 3	570,873	534,079	565,585	541,310	544,209
	2019-20	2020-21			
Average staffing level (number)	126	145			

(a) Estimates for this item are subject to the *Ministers of State Regulation 2012*.

(b) 'Expenses not requiring appropriation in the budget year' is made up of depreciation expenses, amortisation expenses and resources received free of charge.

(c) Departmental appropriation combines ordinary annual services (Appropriation Bill No. 1) and estimated receipts retained under s.74 of the PGPA Act.

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the Budget year as government priorities change.

Table 2.3.2: Performance measure for Outcome 3

Table 2.3.2 below details the performance measure for each program associated with Outcome 3. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 3 – Support for Parliamentarians and others as required by the Australian Government through the delivery of, and advice on, work expenses and allowances, entitlements and targeted programs.		
Program 3.1 – Ministerial and Parliamentary Services		
This program contributes to the outcome through the provision of advice on, access to, and payment of Parliamentary and post-Parliamentary, work expenses, allowances and entitlements and targeted programs.		
Delivery	<ul style="list-style-type: none"> • Providing advice and support to clients and stakeholders. • Paying accounts relating to work expenses, allowances and entitlements. • Managing and maintaining the Members of Parliament (Staff) Act 1984 employment framework. • Providing client and event transport (car-with-driver) and associated ground transport services to eligible recipients. • Managing Commonwealth Parliament Offices and the ministerial wing of Parliament House. • Managing the Australian Political Exchange Program and the Australian Political Parties for Democracy Program. • Providing property and office facilities management. 	
Performance information: Program 3.1 – Ministerial and Parliamentary Services		
Year	Performance measure	Actual Achievement/Targets
2019-20	Services meet the needs of parliamentarians, their employees and others as required by the Australian Government.	<p>Achieved</p> <p>Service standards set out in the 2019-20 Corporate Plan were met or exceeded for the full year period as follows:</p> <ul style="list-style-type: none"> • 96.1% of client contacts were acknowledged within 24 hours and responded to within agreed timeframes (compared to the service standard of 95%) • 99.8% of payments (including payroll) were made within agreed timeframes (compared to the service standard of 95%) • 100% of office establishment and relocation projects were delivered in accordance with the National Fitout Standards (compared to 100%) • 99.7% of COMCAR reservations were completed without service failure (compared to 99%).

Table continues on next page

Table 2.3.2: Performance measure for Outcome 3 (continued)

Performance information: Program 3.1 – Ministerial and Parliamentary Services		
Year	Performance measure	Actual Achievement/Targets
2019-20 (continued)	The timeliness, efficiency, clarity and transparency of the administration of Parliamentary work expenses is improved.	<p>Partially Achieved</p> <p>During the 2019-20 reporting period, Parliamentary Expenses Management Services (PEMS) portal access was delivered, allowing parliamentarians and their staff to access PEMS from any computer or mobile device, to lodge, monitor and certify expense claims, anywhere, anytime. SMS two-factor authentication was delivered in 2019-20 in response to client feedback, further enhancing the client experience.</p> <p>A targeted support campaign was delivered in 2019-20 to all parliamentarians' offices to better understand current usage patterns and how to tailor ongoing support and education material. The campaign further encouraged the adoption of a digital system that supports a flexible and often remote working environment. This is particularly timely in response to the COVID-19 pandemic. End of year results showed that adoption continues to increase in response to the campaign an ongoing engagement with the PEMS User Reference Group (URG), with:</p> <ul style="list-style-type: none"> • 61% of parliamentarians having personally used PEMS to certify claims (office and travel) • 84% of parliamentarians' offices having used PEMS to certify at least one claim (office and travel) • the proportion of claims processed through PEMS (relating only to claims where PEMS functionality is available) reaching 59% for office expenses • the proportion of claims processed through PEMS (relating only to claims where PEMS functionality is available) reaching 37% for travel expenses (noting that the Independent Parliamentary Expenses Authority has responsibility for travel claims).
2020-21	<p>Services meet clients needs⁸</p> <p>Services meet the needs of parliamentarians, their employees and others as required by the Australian Government.</p>	<p>The following service standards are met or exceeded.</p> <ul style="list-style-type: none"> • Client contacts acknowledged within 24 hours and responded to within agreed timeframes (95%) • Payments (including payroll) made within agreed timeframes (95%) • Office establishment and relocation projects delivered in accordance with the National Fitout Standards (100%) • COMCAR reservations will be completed without service failure (99%).

Table continues on next page

⁸ To enhance clear read across performance documents, Finance has introduced short form descriptions for its performance measures in 2020-21.

Table 2.3.2: Performance measure for Outcome 3 (continued)

Performance information: Program 3.1 – Ministerial and Parliamentary Services		
Year	Performance measure	Actual Achievement/Targets
2020-21 (continued)	<p>Improve administration of parliamentary work expenses</p> <p>The timeliness, efficiency, clarity and transparency of the administration of Parliamentary work expenses is improved.⁹</p>	<p>PEMS delivers increased HR and work expenses functionality by mid-2021.</p> <p>Increased usage of PEMS by parliamentarians and their staff.</p>
2021-22 and beyond	As per 2020-21	Increased usage of PEMS by parliamentarians and their staff.
Purpose	To assist the Australian Government to achieve its fiscal and policy objectives by advising on expenditure, managing sustainable public sector resourcing, driving public sector transformation and delivering efficient, cost-effective services to, and for, government.	

⁹ The performance measure for this program was updated and an explanation of the change has been provided in Finance's 2020-21 Corporate Plan. The complete suite of performance measures is published in Finance's 2020-21 Corporate Plan with results to be reported in the 2020-21 Annual Performance Statements.

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Differences between entity resourcing and financial statements

No material differences exist between entity resourcing and the financial statements.

3.1.2 Explanatory notes and analysis of budgeted financial statements

Budgeted Statement of Comprehensive Income – Departmental

2020-21

Finance is forecasting expenses of \$1,029.6 million in 2020-21, an increase from the \$528.8 million forecast in the 2019-20 Portfolio Additional Estimates Statements (PAES). This change is primarily due to revisions of special account estimates.

Finance is forecasting total own source income of \$341.7 million, an increase from the \$314.6 million forecast in the 2019-20 PAES. This is primarily due to revisions of special account estimates.

Finance is budgeting for a surplus of \$17.7 million, a decrease from the \$27.8 million forecast in the 2019-20 PAES. This is primarily due to a revision of special account estimates.

Budgeted Balance Sheet – Departmental

The budgeted net asset position as at 30 June 2021 of \$2,314.0 million represents an increase from the \$2,300.3 million forecast in the 2019-20 PAES. This is primarily due to a revision of special account estimates.

Budgeted Schedule of Comprehensive Income – Administered

2020-21

Estimated administered income for 2020-21 has increased to \$2,629.5 million from the \$2,606.5 million reported in the 2019-20 PAES. This is primarily due to revisions in estimates for superannuation and the Australian Government Investments Funds.

Finance Budget Statements

Finance is budgeting for administered expenses of \$11,412.5 million in 2020-21, a decrease from the \$12,108.7 million budgeted for in the 2019-20 PAES. This is primarily due to revisions in estimates for superannuation.

Budgeted Schedule of Assets and Liabilities – Administered

Administered assets are budgeted to total \$48,984.1 million by 30 June 2021, an increase from the \$44,446.9 million estimated in the 2019-20 PAES, primarily due to revisions in estimates for the Australian Government Investment Funds.

Administered liabilities are estimated to total \$140,492.1 million by 30 June 2021, a decrease from the \$141,082.5 million estimated in the 2019-20 PAES, primarily due to revisions in estimates for superannuation.

3.2. BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
EXPENSES					
Employee benefits	162,907	163,722	163,722	163,722	163,722
Suppliers	177,491	186,867	138,471	138,409	155,911
Depreciation and amortisation (a)	67,045	68,060	68,906	69,330	70,131
Finance costs	7,907	7,793	7,676	7,546	7,404
Losses from asset sales (b)	721	-	-	-	-
Write-down and impairment of assets	293	20,325	600	2,408	3,540
Insurance claims	249,311	574,566	150,547	155,037	159,646
Other expenses	8,474	8,265	8,265	8,265	8,265
Total expenses	674,149	1,029,598	538,187	544,717	568,619
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Contracts with customers	74,804	70,659	76,959	76,670	75,882
Insurance premiums	137,795	165,075	164,403	168,861	172,001
Rental income	78,527	76,816	76,820	78,388	78,078
Other	12,956	5,000	5,000	5,000	5,000
Total own-source revenue	304,082	317,550	323,182	328,919	330,961
Gains					
Gains on valuations	15,722	-	-	-	-
Net gains from asset sales (b)	-	22,747	-	-	-
Other (c)	8,545	1,385	1,385	1,386	1,386
Total gains	24,267	24,132	1,385	1,386	1,386
Total own-source income	328,349	341,682	324,567	330,305	332,347
Net (cost of)/contribution by services	(345,800)	(687,916)	(213,620)	(214,412)	(236,272)
Revenue from Government	283,779	709,186	239,646	237,776	239,913
Surplus/(deficit) before income tax	(62,021)	21,270	26,026	23,364	3,641
Income tax expense	3,699	3,577	3,577	3,577	3,577
Surplus/(deficit) after income tax	(65,720)	17,693	22,449	19,787	64
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	(4,547)	-	-	-	-
Total other comprehensive income	(4,547)	-	-	-	-
Total comprehensive income/(loss)	(70,267)	17,693	22,449	19,787	64
Total comprehensive income/(loss) attributable to the Australian Government	(70,267)	17,693	22,449	19,787	64

Table continues on next page

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June (continued)

Note: Impact of net cash appropriation arrangements

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
Total comprehensive income/(loss) excluding depreciation/ amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	(12,607)	78,416	83,396	80,505	60,898
less: depreciation/amortisation expenses previously funded through revenue appropriations (a)	47,266	49,898	50,744	51,168	51,969
less: depreciation/amortisation expenses for ROU (d)	19,779	18,162	18,162	18,162	18,162
add: principal repayments on leased assets (d)	9,385	7,337	7,959	8,612	9,297
Total comprehensive income/(loss) - as per the statement of comprehensive income	(70,267)	17,693	22,449	19,787	64

Prepared on Australian Accounting Standards basis.

- (a) From 2010-11, the Government introduced net cash appropriation arrangements where Appropriation Bill (No. 1) revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities were replaced with a separate capital budget (the Departmental Capital Budget, or DCB) provided through Appropriation Bill (No. 1) equity appropriations. For information regarding DCBs, please refer to Table 3.5 Departmental Capital Budget Statement.
- (b) Represents the net gain/loss from the government's non-Defence Property Divestment Program within Australia.
- (c) Other gains includes resources received free of charge for financial statement audit services from the Australian National Audit Office.
- (d) Applied leases under AASB 16 Leases.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents (a)	906,053	911,940	950,083	957,210	942,664
Trade and other receivables	144,049	119,110	91,692	84,186	77,991
Other financial assets	2,366	2,366	2,366	2,366	2,366
Total financial assets	1,052,468	1,033,416	1,044,141	1,043,762	1,023,021
Non-financial assets					
Land and buildings (b)	1,608,367	1,543,660	1,524,338	1,499,618	1,472,918
Property, plant and equipment	23,661	68,731	98,423	136,291	150,772
Investment property (b)	854,012	880,129	880,129	880,129	880,129
Intangibles	105,885	95,578	85,895	70,682	57,629
Other non-financial assets	9,284	9,285	9,285	9,285	9,285
Total non-financial assets	2,601,209	2,597,383	2,598,070	2,596,005	2,570,733
Total assets	3,653,677	3,630,799	3,642,211	3,639,767	3,593,754
LIABILITIES					
Payables					
Suppliers	38,372	46,057	46,663	47,269	46,480
Unearned revenue	15,823	15,822	15,822	15,822	15,822
Return of equity	115,955	115,955	115,955	115,955	115,955
Leases	462,238	463,987	465,086	465,429	464,879
Other payables	5,243	5,472	5,472	5,472	5,472
Total payables	637,631	647,293	648,998	649,947	648,608
Provisions					
Employee provisions	63,538	65,970	65,970	65,970	65,970
Outstanding insurance claims	590,559	590,558	590,558	590,558	590,558
Other provisions	12,960	12,960	12,960	12,960	12,960
Total provisions	667,057	669,488	669,488	669,488	669,488
Total liabilities	1,304,688	1,316,781	1,318,486	1,319,435	1,318,096
Net assets	2,348,989	2,314,018	2,323,725	2,320,332	2,275,658
EQUITY*					
Contributed equity	1,434,947	1,382,283	1,369,541	1,346,361	1,301,623
Reserves	395,697	395,697	395,697	395,697	395,697
Retained surplus (accumulated deficit)	518,345	536,038	558,487	578,274	578,338
Total equity	2,348,989	2,314,018	2,323,725	2,320,332	2,275,658

Prepared on Australian Accounting Standards basis.

*Equity is the residual interest in assets after the deduction of liabilities.

- (a) Primarily represents appropriation receivable (including capital appropriation) and the special accounts.
 (b) Primarily represents properties in the Australian Government's non-Defence property portfolio.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	518,345	395,697	1,434,947	2,348,989
Adjusted opening balance	518,345	395,697	1,434,947	2,348,989
Comprehensive income				
Surplus/(deficit) for the period	17,693	-	-	17,693
Total comprehensive income	17,693	-	-	17,693
Transactions with owners				
Distributions to owners				
Returns of capital:				
Distribution of equity	-	-	(61,292)	(61,292)
Contributions by owners				
Equity injection - Appropriation (a)	-	-	2,183	2,183
Departmental capital budget (DCB)	-	-	6,445	6,445
Sub-total transactions with owners	-	-	(52,664)	(52,664)
Estimated closing balance as at 30 June 2021	536,038	395,697	1,382,283	2,314,018
Closing balance attributable to the Australian Government	536,038	395,697	1,382,283	2,314,018

Prepared on Australian Accounting Standards basis.

(a) Equity injections for construction and ICT projects.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Contracts w ith customers	155,721	141,387	147,691	148,970	147,872
Appropriations	296,693	734,722	267,661	245,284	246,107
Insurance premiums	137,795	165,075	164,403	168,861	172,001
Other	14,666	10,491	10,491	11,086	11,088
Total cash received	604,875	1,051,675	590,246	574,201	577,068
Cash used					
Employees	176,241	161,290	163,722	163,722	163,722
Suppliers	163,882	197,661	144,156	143,963	162,718
Insurance claims	132,487	585,763	161,453	165,851	170,696
Interest payments on lease liability	7,907	7,793	7,676	7,546	7,404
Other	9,425	645	936	1,028	792
Total cash used	489,942	953,152	477,943	482,110	505,332
Net cash from/(used by) operating activities	114,933	98,523	112,303	92,091	71,736
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	42,431	53,712	-	-	-
Proceeds from sales of financial instruments	237	-	-	-	-
Total cash received	42,668	53,712	-	-	-
Cash used					
Construction/Purchase of land and buildings	40,638	21,193	525	-	-
Construction/Purchase of property, plant and equipment	8,314	54,390	45,300	46,050	25,106
Construction/Purchase of intangibles	27,290	10,764	7,633	7,122	7,141
Construction/Purchase of investment properties	10,007	-	-	-	-
Total cash used	86,249	86,347	53,459	53,172	32,247
Net cash from/(used by) investing activities	(43,581)	(32,635)	(53,459)	(53,172)	(32,247)

Table continues on next page

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June) (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
FINANCING ACTIVITIES					
Cash received					
Contributed equity	204,762	8,628	8,578	8,584	8,609
Total cash received	204,762	8,628	8,578	8,584	8,609
Cash Used					
Return of contributed equity	82,138	61,292	21,320	31,764	53,347
Principal payments on lease liability	9,385	7,337	7,959	8,612	9,297
Total cash used	91,522	68,629	29,279	40,376	62,644
Net cash from/(used by) financing activities	113,240	(60,001)	(20,701)	(31,792)	(54,035)
Net increase/(decrease) in cash held	184,592	5,887	38,143	7,127	(14,546)
Cash and cash equivalents at the beginning of the reporting period	721,461	906,053	911,940	950,083	957,210
Cash and cash equivalents at the end of the reporting period	906,053	911,940	950,083	957,210	942,664

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (DCB)	6,476	6,445	6,395	6,401	6,426
Equity injections - Bill 2	155,672	2,183	2,183	2,183	2,183
Total new capital appropriations	162,148	8,628	8,578	8,584	8,609
Provided for:					
Purchase of non-financial assets	12,148	8,628	8,578	8,584	8,609
Other Items	150,000	-	-	-	-
Total items	162,148	8,628	8,578	8,584	8,609
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - DCB (a)	6,476	6,445	6,395	6,401	6,426
Funded by equity injections	46,615	30,299	3,224	2,183	2,183
Funded internally from departmental resources (b)	40,852	49,603	43,840	44,588	23,638
TOTAL	93,943	86,347	53,459	53,172	32,247
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	93,943	86,347	53,459	53,172	32,247
less other	7,694	-	-	-	-
Total cash used to acquire assets	86,249	86,347	53,459	53,172	32,247

Prepared on Australian Accounting Standards basis.

- (a) Does not include annual finance lease costs.
 (b) Includes the following sources of funding:
 – Current and prior year annual appropriation.
 – Funds held in special accounts.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Land	Buildings	Other property, plant and equipment	Investment property	Computer software and intangibles	L&B, IP&E held for sale	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
As at 1 July 2020							
Gross book value	435,522	723,408	22,925	854,012	202,767	247	2,238,881
Gross book value - ROU assets	-	467,510	3,090	-	-	-	470,600
Accumulated depreciation/amortisation and impairment	-	(521)	(127)	-	(96,882)	-	(97,530)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(17,552)	(2,227)	-	-	-	(19,779)
Opening net book balance	435,522	1,172,845	23,661	854,012	105,885	247	2,592,172
Capital asset additions							
Estimated expenditure on new or replacement assets							
By purchase - appropriation equity (a)	8,038	13,155	3,315	-	5,791	-	30,299
By purchase - appropriation ordinary annual services (b)	-	-	1,472	-	4,973	-	6,445
By purchase - appropriation ordinary annual services - ROU assets	-	16,268	610	-	-	-	16,878
By purchase - other	-	-	49,603	-	-	-	49,603
Total additions	8,038	29,423	55,000	-	10,764	-	103,225
Other movements							
Depreciation/amortisation expense	-	(19,507)	(9,320)	-	(21,071)	-	(49,898)
Depreciation/amortisation on ROU assets	-	(17,552)	(610)	-	-	-	(18,162)
Disposals (c)	-	(44,784)	-	-	-	-	(44,784)
Other	-	(20,325)	-	26,117	-	-	5,792
Total other movements	-	(102,168)	(9,930)	26,117	(21,071)	-	(107,052)
As at 30 June 2021							
Gross book value	443,560	671,454	77,315	880,129	213,531	247	2,286,236
Gross book value - ROU assets	-	483,778	3,700	-	-	-	487,478
Accumulated depreciation/amortisation and impairment	-	(20,028)	(9,447)	-	(117,953)	-	(147,428)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(35,104)	(2,837)	-	-	-	(37,941)
Closing net book balance	443,560	1,100,100	68,731	880,129	95,578	247	2,588,345

Prepared on Australian Accounting Standards basis.

- (a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2020-21.
- (b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses, DCBs or other operational expenses.
- (c) Net proceeds may be returned to the Official Public Account (OPA).

Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June) (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
EXPENSES					
Employee benefits	367,012	339,498	363,645	346,944	346,944
Suppliers	117,565	123,969	130,401	122,908	126,054
Superannuation	8,276,144	7,690,818	8,505,026	8,591,992	8,665,171
Distributions from the Investment Funds (a)	1,997,374	3,065,578	2,143,517	1,893,248	1,951,011
Grants	2,564	3,840	3,947	3,959	3,974
Depreciation and amortisation (b)	59,844	40,346	40,346	40,346	40,346
Investment funds	590,134	142,518	144,469	146,710	149,287
Other expenses	4,725	5,977	6,282	6,259	6,233
Total expenses administered on behalf of Government	11,415,362	11,412,544	11,337,633	11,152,366	11,289,020
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Non-taxation revenue					
Contracts with customers	5,652	3,904	3,904	3,904	3,904
Interest and dividends (c)	274,715	1,391,848	1,490,163	1,533,366	1,599,681
Superannuation contributions (d)	1,164,535	1,068,043	1,006,788	956,736	922,656
Other revenue	6,620	9,310	9,310	9,310	9,310
Total non-taxation revenue	1,451,522	2,473,105	2,510,165	2,503,316	2,535,551
Total own-source revenue administered on behalf of Government	1,451,522	2,473,105	2,510,165	2,503,316	2,535,551
Gains					
Gain on sale of investments	924,129	151,959	163,187	167,662	175,009
Other gains	1,636	4,455	4,455	4,455	4,455
Total gains administered on behalf of Government	925,765	156,414	167,642	172,117	179,464
Total own-sourced income administered on behalf of Government	2,377,287	2,629,519	2,677,807	2,675,433	2,715,015
Net (cost of)/contribution by services	(9,038,075)	(8,783,025)	(8,659,826)	(8,476,933)	(8,574,005)
Total comprehensive income/(loss)	(9,038,075)	(8,783,025)	(8,659,826)	(8,476,933)	(8,574,005)

Prepared on Australian Accounting Standards basis.

- (a) Represents estimates of expenses to be transferred from the Australian Government Investment Funds. This item does not include equity payments. For more detail on each fund, refer to Tables 2.2.1.1-7.
- (b) From 2010-11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities were replaced with a separate capital budget (the Administered Capital Budget, or ACB) provided through Bill 1 equity appropriations. For information regarding ACBs, please refer to Table 3.10 Administered Capital Budget Statement.
- (c) Estimates of interest include interest earnings for the Australian Government Investment Funds. Dividend revenue represents revenue from corporate Commonwealth entities which are treated as administered receipts of the department.
- (d) Principally Commonwealth Superannuation Scheme (CSS) and Public Sector Superannuation Scheme (PSS) notional employer superannuation contributions.

Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
ASSETS					
Financial assets					
Trade and other receivables	120,349	112,039	103,973	95,493	88,377
Investments (a)	45,814,535	48,393,613	48,786,582	49,656,592	50,801,536
Other financial assets	71,354	82,919	89,634	95,213	91,380
Total financial assets	46,006,238	48,588,571	48,980,189	49,847,298	50,981,293
Non-financial assets					
Buildings	313,388	300,579	285,110	265,575	244,601
Property, plant and equipment	92,471	89,218	86,431	83,354	80,810
Intangibles	114	2,053	4,037	6,067	8,143
Other non-financial assets	3,720	3,720	3,720	3,720	3,720
Total non-financial assets	409,693	395,570	379,298	358,716	337,274
Assets held for sale					
Total assets administered on behalf of Government	46,415,931	48,984,141	49,359,487	50,206,014	51,318,567
LIABILITIES					
Payables					
Suppliers	14,776	14,776	14,776	14,776	14,776
Other payables	327,338	230,645	230,539	230,433	230,327
Total payables	342,114	245,421	245,315	245,209	245,103
Interest bearing liabilities					
Leases	299,221	266,586	235,545	204,300	172,183
Total interest bearing liabilities	299,221	266,586	235,545	204,300	172,183
Provisions					
Employee provisions (b)	317,383	317,383	317,383	317,383	317,383
Superannuation	241,754,395	139,644,960	142,246,834	144,721,838	147,049,523
Other provisions	18,134	17,743	17,265	16,747	16,187
Total provisions	242,089,912	139,980,086	142,581,482	145,055,968	147,383,093
Total liabilities administered on behalf of Government	242,731,247	140,492,093	143,062,342	145,505,477	147,800,379
Net assets/(liabilities)	(196,315,316)	(91,507,952)	(93,702,855)	(95,299,463)	(96,481,812)

Prepared on Australian Accounting Standards basis.

- (a) Represents investments in the Australian Government Investment Funds. Also represented are investments in other Commonwealth entities that are 100% owned by the Commonwealth and assets of former superannuation schemes administered by the Australian Government.
- (b) Represents Life Gold Pass Holders liabilities and employee provisions for staff employed under the *Members of Parliament (Staff) Act 1984*.

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Contracts w ith customers	5,303	3,902	3,902	3,902	3,902
Interest and dividends (a)	275,893	1,428,969	1,485,428	1,528,847	1,594,242
Superannuation contributions - employers (b)	1,136,878	1,039,381	978,992	929,808	905,841
Superannuation funds contributions - members (c)	2,226,203	2,225,348	2,206,196	2,321,555	2,442,173
Other	495,402	2,809	2,810	2,811	2,810
Total cash received	4,139,679	4,700,409	4,677,328	4,786,923	4,948,968
Cash used					
Employees (d)	370,943	339,604	339,604	339,604	339,604
Suppliers	151,362	283,964	270,415	265,165	270,887
Distributions from the Investment Funds (e)	1,997,374	3,065,578	2,143,517	1,893,248	1,951,011
Grants	2,564	3,840	3,947	3,959	3,974
Superannuation payments (f)	7,213,311	7,951,752	7,981,548	8,272,813	8,592,259
Interest payments on lease liability	3,548	3,307	3,307	3,307	3,307
Other	546,806	3,059	3,452	3,468	3,484
Total cash used	10,285,908	11,651,104	10,745,790	10,781,564	11,164,526
Net cash from/(used by) operating activities	(6,146,229)	(6,950,695)	(6,068,462)	(5,994,641)	(6,215,558)
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of investments	104,103,564	7,219,227	6,280,110	6,047,422	6,126,732
Repayments of advances and loans	12,399	12,444	12,801	12,999	12,555
Total cash received	104,115,963	7,231,671	6,292,911	6,060,421	6,139,287
Cash used					
Purchase of property, plant and equipment	19,052	26,423	14,268	14,368	14,380
Investments	110,729,723	9,327,789	6,427,611	6,728,222	7,075,819
Other	331,750	420,365	61,000	-	-
Total cash used	111,080,525	9,774,577	6,502,879	6,742,590	7,090,199
Net cash from/(used by) investing activities	(6,964,562)	(2,542,906)	(209,968)	(682,169)	(950,912)

Table continues on next page

Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June) (continued)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
FINANCING ACTIVITIES					
Cash received					
Contributions to the Investment Funds	20,417,516	7,924,551	4,965,000	5,210,000	5,472,500
Total cash received	20,417,516	7,924,551	4,965,000	5,210,000	5,472,500
Cash used					
Distributions from the Investment Funds (e)	11,946,438	4,000,000	4,000,000	4,000,000	4,000,000
Principal payments on lease liability	36,247	36,841	36,841	36,841	36,841
Total cash used	11,982,685	4,036,841	4,036,841	4,036,841	4,036,841
Net cash from/(used by) financing activities	8,434,831	3,887,710	928,159	1,173,159	1,435,659
Net increase/(decrease) in cash held	(4,675,960)	(5,605,891)	(5,350,271)	(5,503,651)	(5,730,811)
Cash and cash equivalents at beginning of reporting period (g)	2,407,972	-	-	-	-
Cash from Official Public Account for:					
- Appropriations	5,765,773	8,545,131	8,514,740	8,779,800	9,102,377
Total cash from Official Public Account	5,765,773	8,545,131	8,514,740	8,779,800	9,102,377
Cash to Official Public Account for:					
- Appropriations	(3,497,785)	(2,939,240)	(3,164,469)	(3,276,149)	(3,371,566)
Total cash to Official Public Account	(3,497,785)	(2,939,240)	(3,164,469)	(3,276,149)	(3,371,566)
Cash and cash equivalents at end of reporting period	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

- (a) Estimates include interest earnings for the Australian Government Investment Funds. For more detail on the interest estimates for each fund, refer to Tables 2.2.1.1-7.
- (b) Primarily represents the CSS and PSS notional employer contributions.
- (c) Primarily represents offsets from the CSS and PSS funds and return of overpaid benefits.
- (d) Represents expenditure on staff employed under the *Members of Parliament (Staff) Act 1984*.
- (e) Distributions from the Investment Funds represents estimates of cash payments from the Funds to other entities and the Consolidated Revenue Fund.
- (f) Expenditure associated with unfunded liabilities for the government's civilian superannuation schemes.
- (g) The 2019-20 figures for cash at the beginning and end of the reporting period excludes cash held in the OPA as this is not included as part of our estimates.

Table 3.10: Administered capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forw ard estimate \$'000	2022-23 Forw ard estimate \$'000	2023-24 Forw ard estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Capital budget - Bill 1 (ACB)	5,145	5,223	5,274	5,336	5,310
Administered Assets and Liabilities - Bill 2	281,623	348,873	53,536	2,608	2,698
Total new capital appropriations	286,768	354,096	58,810	7,944	8,008
Provided for:					
Purchase of non-financial assets	8,344	7,998	7,274	7,366	7,386
Other Items	278,424	346,098	51,536	578	622
Total items	286,768	354,096	58,810	7,944	8,008
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriation - ACB (a)	8,937	6,774	5,274	5,336	5,310
Funded by Administered Assets and Liabilities (b)	3,121	4,948	2,000	2,038	2,076
Funded by special appropriations	6,994	14,701	6,994	6,994	6,994
TOTAL	19,052	26,423	14,268	14,368	14,380
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total asset additions	19,052	26,423	14,268	14,368	14,380
Total cash used to acquire assets	19,052	26,423	14,268	14,368	14,380

Prepared on Australian Accounting Standards basis.

- (a) ACB is used to fund the replacement of assets purchased through administered annual appropriations.
 (b) Administered Assets and Liabilities includes a capital injection for acts of grace and liabilities and an injection for capital works on the Intra Government Communications Network, which is offset through entity contributions that are returned to the budget.

Table 3.11: Statement of administered asset movements (Budget year 2020-21)

	Buildings \$'000	Other property, plant and equipment \$'000	Computer software and intangibles \$'000	Total \$'000
As at 1 July 2020				
Gross book value	34,206	84,612	253	119,071
Gross book value - ROU assets	324,681	10,809	-	335,490
Accumulated depreciation/amortisation and impairment	(4,708)	(847)	(139)	(5,694)
Accumulated depreciation/amortisation and impairment - ROU assets	(40,791)	(2,103)	-	(42,894)
Opening net book balance	313,388	92,471	114	405,973
CAPITAL ASSET ADDITIONS				
Estimated expenditure on new or replacement assets				
By purchase - appropriation equity	17,029	7,455	1,939	26,423
Total additions	17,029	7,455	1,939	26,423
Other movements				
Depreciation/amortisation expense	(12,086)	(8,605)	-	(20,691)
Depreciation/amortisation on ROU assets	(17,552)	(2,103)	-	(19,655)
Disposals	(200)	-	-	(200)
Total other movements	(29,838)	(10,708)	-	(40,546)
As at 30 June 2021				
Gross book value	51,035	92,067	2,192	145,294
Gross book value - ROU assets	324,681	10,809	-	335,490
Accumulated depreciation/amortisation and impairment	(16,794)	(9,452)	(139)	(26,385)
Accumulated depreciation/amortisation and impairment - ROU assets	(58,343)	(4,206)	-	(62,549)
Closing net book balance	300,579	89,218	2,053	391,850

Prepared on Australian Accounting Standards basis.