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The Advanced Model is based on configuring the FMIS and supporting operational systems and processes to fully support the ICT benchmarking process; including aligning the data structures with the ICT benchmarking process.

## Business Rules

The Advanced Model is based on a number of business rules including:

- All ICT transactions are captured at the transaction data entry point with a centralised CIO organisation and centralised procurement process for all ICT expenditure, and supplier transactions are processed using purchase orders (i.e. key control points, transaction data entry is a controlled process);
- Multiple level hierarchy in the Work Breakdown Structure (WBS) in the project ledger which encompasses all BAU and non-BAU activities and Service Tower (ST) are defined at level 1 in the WBS hierarchy using an attribute<sup>3</sup>;
- Transaction data is entered at the lowest level in the WBS (e.g. payroll costs are posted to the relevant cost centre in the general ledger and then attributed to activities and projects in the project ledger using timesheet data);
- All financial modules include the WBS field for transaction data entry (i.e. purchasing, assets, payables, project, time recording and planning);
- Actual and budget transaction data are entered on the same basis;
- Single cost centre budget which is split into BAU and non-BAU using the WBS attribute;
- WBS element master data has been enhanced to allow for the assignment of a single WBS attribute for each Service Tower;
- Budget is built from the bottom up resource planning process which defines the activities (WBS) performed by each resource, using the Planning module;
- Cost elements are based on the ICT Cost Elements as defined by AGIMO;
- Depreciation costs are captured by asset classes which are mapped to the WBS;
- Payroll costs are captured in a single cost centre for each ICT business unit;

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<sup>3</sup> The Project Ledger, WBS and timesheet recording are considered to be critical success factors to support the implementation of this solution.

































